

**TOWN OF COLLIERVILLE, TENNESSEE**  
**ANNUAL COMPREHENSIVE FINANCIAL REPORT**  
For the Fiscal Year Ended June 30, 2021

Prepared by the Town of Collierville Department of Finance

**TOWN OF COLLIERVILLE, TENNESSEE  
TABLE OF CONTENTS**

---

	Page
<b><u>INTRODUCTORY SECTION (UNAUDITED)</u></b>	
Letter of Transmittal	1
GFOA Certificate of Achievement for Excellence in Financial Reporting	6
Organization Chart	7
Town and Board of Education Officials	8
<b><u>FINANCIAL SECTION</u></b>	
<b>INDEPENDENT AUDITOR’S REPORT</b>	9
<b>MANAGEMENT’S DISCUSSION AND ANALYSIS (Required Supplementary Information)</b>	12
<b>BASIC FINANCIAL STATEMENTS</b>	
<b>Government-wide Financial Statements:</b>	
Statement of Net Position	24
Statement of Activities	25
<b>Fund Financial Statements:</b>	
<b>Governmental Fund Financial Statements:</b>	
Balance Sheet	26
Reconciliation of the Balance Sheet – Governmental Funds to the Statement of Net Position	27
Statement of Revenues, Expenditures, and Changes in Fund Balances	28
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	29
Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund	30
– General Purpose School Fund	38
<b>Proprietary Fund Financial Statements</b>	
Statement of Net Position	43
Statement of Revenues, Expenses, and Changes in Net Position	44
Statement of Cash Flows	45
<b>Fiduciary Fund Financial Statements</b>	
Statement of Fiduciary Net Position	46
Statement of Changes in Fiduciary Net Position	47
<b>Notes to Financial Statements</b>	48

**TOWN OF COLLIERVILLE, TENNESSEE  
TABLE OF CONTENTS (CONTINUED)**

---

	Page
<b>REQUIRED SUPPLEMENTARY INFORMATION</b>	
Town of Collierville Defined Benefit Pension Plan	
– Schedule of Changes in Net Pension Liability and Related Ratios	96
– Schedule of Contributions	97
– Schedule of Money-Weighted Rate of Return	98
Town of Collierville Public Employee Retirement Plan of TCRS	
– Schedule of Changes in Net Pension Liability and Related Ratios	99
– Schedule of Contributions	100
Collierville Schools Legacy Public Employee Retirement Plan of TCRS	
– Schedule of Changes in Net Pension Liability (Asset) and Related Ratios	101
– Schedule of Contributions	102
Collierville Schools Hybrid Public Employee Retirement Plan of TCRS	
– Schedule of Changes in Net Pension Liability (Asset) and Related Ratios	103
– Schedule of Contributions	104
Collierville Schools Teacher Legacy Pension Plan of TCRS	
– Schedule of Proportionate Share of the Net Pension Liability (Asset)	105
– Schedule of Contributions	106
Collierville Schools Teacher Pension Plan of TCRS	
– Schedule of Proportionate Share of the Net Pension Liability (Asset)	107
– Schedule of Contributions	108
Town of Collierville, Tennessee Other Postemployment Benefits Plan	
– Schedule of Changes in Net OPEB Liability and Related Ratios	109
– Schedule of Contributions	110
– Schedule of Money-Weighted Rate of Return	111
Collierville Schools Other Postemployment Benefits Plan	
– Schedule of Changes in Net OPEB Liability and Related Ratios	112
– Schedule of Contributions	113
– Schedule of Money-Weighted Rate of Return	114

**TOWN OF COLLIERVILLE, TENNESSEE  
TABLE OF CONTENTS (CONTINUED)**

---

	Page
<b>SUPPLEMENTARY INFORMATION</b>	
<b>COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES</b>	
<b>Nonmajor Governmental Funds Combining Financial Statements</b>	
Combining Balance Sheet	115
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances	117
<b>Governmental Individual Fund Schedules:</b>	
<u>Special Revenue Funds</u>	
Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual	
– State Street Aid Fund	119
– Historic Preservation Fund	120
– E-Citation Fund	121
– Solid Waste and Sanitation Fund	122
– Special Drug Fund	123
– Grant Fund	124
– School Federal Projects Fund	125
– School Nutrition Fund	127
– School Discretionary Grants Fund	128
<u>Capital Projects Funds</u>	
Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual	
– Education Capital Projects	129
– Capital Project Fund #321	130
<b>Fiduciary Funds Combining Financial Statements</b>	
Combining Statement of Fiduciary Net Position	131
Combining Statement of Changes in Fiduciary Net Position	132
<b>SUPPORTING SCHEDULES</b>	
Schedule of Transfers	133
Schedule of Interfund Receivables and Payables	134
Schedule of Long-Term Debt, Principal and Interest Requirements	
– Bonds Payable - Governmental Funds	135
– Collierville Schools - Governmental Funds	136
– Proprietary Funds	137
Schedule of Changes in Long-Term Debt by Individual Issue	138
Schedules of Property Taxes	139
Schedule of Investments	140
Schedule of Utility Rates	141
Schedule of Bonds of Principal Officials	142
Schedule of Unaccounted for Water	143

**TOWN OF COLLIERVILLE, TENNESSEE  
TABLE OF CONTENTS (CONTINUED)**

---

	Page
<b><u>STATISTICAL INFORMATION SECTION (UNAUDITED)</u></b>	
<b>Statistical Section – Table of Contents</b>	145
<b>Financial Trends:</b>	
Net Position by Component	146
Changes in Net Position	147
Program Revenues by Function/Program	149
Fund Balances of Governmental Funds	150
Changes in Fund Balances of Governmental Funds	151
<b>Revenue Capacity:</b>	
Tax Revenue by Source	153
Assessed Value and Estimated Actual Value of Taxable Property	154
Direct and Overlapping Property Tax Rates	155
Principal Property Taxpayers	156
Property Tax Levies and Collections	157
Direct and Overlapping Sales Tax Rates	158
<b>Debt Capacity:</b>	
Ratios of Outstanding Debt by Type	159
Ratios of General Bonded Debt Outstanding	160
Direct and Overlapping Governmental Activities Debt	161
Pledged-Revenue Coverage	162
<b>Demographic and Economic Information:</b>	
Demographics and Economic Statistics	163
Principal Employers	164
<b>Operating Information:</b>	
Full-time Equivalent Town Government Employees by Function	165
Operating Indicators by Function/Program	166
Capital Assets Statistics by Function/Program	167
Insurance Coverage	168
<b><u>GOVERNMENT AUDITING STANDARDS SECTION</u></b>	
Schedule of Expenditures of Federal Awards and State Financial Assistance	170
Notes to the Schedule of Expenditures of Federal Awards and State Financial Assistance	172
Independent Auditor’s Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	173
Independent Auditor’s Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance	175
Schedule of Findings and Questioned Costs	177
Summary of Prior Year Audit Findings	179

**INTRODUCTORY SECTION (UNAUDITED)**

**Stan Joyner**  
*Mayor*

**Maureen Fraser, Alderman**  
**John Worley, Alderman**  
**Tom Allen, Alderman**  
**John E. Stamps, Alderman**  
**Billy Patton, Alderman**



**James H. Lewellen**  
*Town Administrator*

**Lynn Carmack**  
*Town Clerk*

## **Town of Collierville**

---

December 21, 2021

To the Board of Mayor and Aldermen  
and Citizens of the Town of Collierville:

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Town of Collierville (or the Town) for the fiscal year ended June 30, 2021.

This report consists of management's representations concerning the finances of the Town of Collierville. Consequently, management assumes full responsibility for the completeness and reliability of the information presented in this report. To provide a reasonable basis for making these representations, management of the Town of Collierville has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Town of Collierville's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town of Collierville's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town of Collierville's financial statements have been audited by Watkins Uiberall, PLLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Collierville for the fiscal year ended June 30, 2021, are free from material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Town of Collierville's financial statements for the fiscal year ended June 30, 2021 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town of Collierville's MD&A can be found immediately following the report of the independent auditors.

## PROFILE OF THE GOVERNMENT

The Town of Collierville was first settled in 1835, incorporated in 1870, and is located in Shelby County, southeast of Memphis, Tennessee in the southwestern part of the state. Collierville is part of the most rapidly developing area of Shelby County. The Town of Collierville currently occupies a land area of 36.04 square miles and serves an estimated population of 52,167. The Town of Collierville is empowered to levy a property tax on both real and personal properties located within its boundaries. It also is empowered by state statute to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the Board of Mayor and Aldermen.

The Town of Collierville operates under a Private Acts Charter. The present charter was adopted in 2001. Collierville is a Mayor-Aldermanic/Town Administrator form of government. Policy-making and legislative authority are vested in a board consisting of the Mayor and five Aldermen. The board is responsible, among other things, for passing ordinances, adopting the budget, adopting the tax rate and setting fees, appointing boards and commissions, and appointing the Town Administrator and department heads. The Town Administrator is responsible for carrying out the policies and ordinances of the board and for overseeing the day-to-day operations of the Town. The board is elected on a non-partisan basis by popular vote and members serve four-year staggered terms. Elections occur every two years in November. The most recent election was in November 2020.

The Town of Collierville provides a full range of services, including police, fire, and paramedic services; the construction and maintenance of highways, streets, and other infrastructure; planning and zoning services; sanitation; recreational activities; library and cultural events. In addition, the Town operates a water and sewer utility system. It is reported as a proprietary fund in the Town's financial statements.

The Town of Collierville began operation of its own municipal school system in August 2014. In anticipation of funding a separate municipal school system for the Town, the citizens voted to increase the local option sales tax by one-half percent in August 2012. The municipal school system operates under the Town Charter and is considered a part of the Town's financial statements. The Collierville Board of Education provides educational services to students within the jurisdiction of the Town of Collierville and serves approximately 9,100 students.

The Memphis Light, Gas and Water Division of the City of Memphis provides electrical and natural gas distribution to the Collierville service area. These entities do not meet established criteria for inclusion in the reporting entity and are not included in the report.

The annual budget serves as the foundation for the Town of Collierville's financial planning and control. All departments of the Town of Collierville are required to submit requests for appropriations to the Town Administrator. The Town Administrator uses these requests as the starting point for developing a proposed budget. The Town Administrator then presents this proposed budget to the Board of Mayor and Aldermen at least 45 days before the beginning of the fiscal year. The board is required to hold a public hearing on the proposed budget and to adopt a final budget no later than June 30, the close of the Town of Collierville's fiscal year. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). The Town Administrator may make transfers of appropriations within a department. Transfers of appropriations between departments, however, require the approval of the Board of Mayor and Aldermen. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund and general purpose school fund, this comparison is presented on pages 30-42 as part of the basic financial statements. For governmental funds with appropriated budgets, other than the general fund and the general purpose school fund, the comparison is presented in the supplemental information subsection of this report, which starts on page 115.



## **LOCAL ECONOMY**

The Town of Collierville's economy has transcended from a predominantly agricultural base into a diverse economic structure including manufacturing, distribution, service, trade, construction, finance, government and high technology. Following the overall economic slowdown in 2007 – 2009, the rate of growth began to increase in 2014 and continued this trend into 2020. However, during fiscal year 2020 the coronavirus pandemic made economic conditions uncertain but appears to be recovering in fiscal year 2021. The pandemic had a negative impact on select revenue sources but overall revenue remained strong and increased for fiscal year 2021 when compared to fiscal year 2020.

Commercial development in the Town remains strong with 8 new commercial permits valued at \$7,035,000 and another 60 permits for additions to existing buildings valued at \$19,07,284. Collierville's robust residential base continues to drive a variety of projects in the community. The new \$93,485,000 Collierville High School completed construction and opened for the 2018/2019 school year. Collierville based corporate partners continue to exhibit positive results with respect to employee counts, growth, and profitability. FedEx plans to move an additional 1,900 employees to their Collierville based World Technology Center as part of a back to work, hybrid work model. This will increase the employee staffing at this location to 4,400. Mueller Industries reported third quarter 2021 year over year revenue growth of 59%. Orgill, Inc. passed the \$3 billion revenue mark for the first time in 2021, up from \$2.04 billion in 2017. Our newest partner, IMC, will soon occupy their new Collierville headquarters bringing over 250 employees to their new 75,000 square foot world headquarters with a capital investment of \$20,000,000 in our community.

The 2010 federal census put the Town's population at 43,965. The official results of the 2020 federal census have not been released but is currently estimated to be 51,347 which is slightly below the Town's estimation of 52,167. The growth in population is reflected in the increase of building permits for single family homes. There were 199 residential permits in 2017 valued at \$75,451,270; 161 in 2018 valued at \$60,794,891; 195 in 2019 valued at \$86,330,623; 171 permits in 2020 valued at \$72,167,164 and 278 permits in 2021 valued at \$122,304,730. Additions to existing homes continues to show improvement with 244 in 2017 and 265 in 2018. In 2019 there were 235 additions valued at \$5,820,486; 229 additions in 2020 valued at \$5,629,341 and 290 addition in 2021 valued at \$7,717,076.

## **LONG-TERM FINANCIAL PLANNING**

The Town maintains a formalized fund balance policy which requires reserves equal to 25% of annual operating expenses. This fund balance policy has allowed the Town to maintain adequate levels of reserve funds for emergencies and cash flow management. In fiscal 2016 the fund balance increased \$11,570,253 due to a debt issuance and the Town's revenue increases in property tax and sales tax revenue while expenditures remained relatively stable. In fiscal year 2017 and 2018 the fund balance increased \$4,158,469 and \$5,232,813 respectively. In fiscal year 2019 the fund balance increased 9,326,556 and is attributed to revenues increasing across all categories from prior year by approximately 14% with expenditures increasing at a slower rate of approximately 9%. In fiscal year 2020 the trend continued with an increase in fund balance of \$11,912,052. This is attributed to revenue increasing 1.9% over prior year with property tax and sales tax experiencing modest increases while expenditures decreased by 1.9% due to economic concerns related to the coronavirus pandemic. In fiscal year 2021 fund balance increased \$16,714,317 due to increased grant activity and a recovering economy resulting in a 7% increase in revenue with expenditures remaining flat compared to prior year. The Town of Collierville holds the highest possible bond rating from Moody's Investors Service, Aaa.

Part of the Town's long-range financial plan is to provide retirement and post-employment benefits to employees. The Town provides three retirement plans to full-time employees. During FY 2007, the Town created a defined benefit pension plan to be administered by the Town. The Town's actuarially determined rate

for the current fiscal year was 10.5% of payroll. The other two plans include a defined contribution plan for employees employed prior to June 30, 1994, and a defined benefit plan for employees hired after June 30, 1994. The Town funds the defined contribution plan at 9% of total compensation of the employee. The Town is required to contribute at an actuarially determined rate to the defined benefit plan which is administered by the Tennessee Consolidated Retirement System (TCRS). The municipal school system's employees participate in separate plans administered by TCRS. There are currently four TCRS plans in which the school system's employees participate based on their original membership date.

The Town of Collierville also provides post-employment health benefits for certain retirees and their dependents. The Town began funding this liability in FY 2008 in a trust. Additional information on the Town of Collierville's pension arrangements and post-employment benefits can be found in Notes 12, 13 and 14 in the notes to the financial statements.

Planning and review of the FY 2022 budget began in December 2020. In prior budgets, key changes included a property tax rate increase for fiscal year 2016 of \$.25 per \$100 of assessed valuation to help fund the debt service for the general obligation bond issuance associated with the construction of the Town's new high school. In preparing the FY 2019 budget the decision was made to increase the property tax rate by \$.20 per \$100 of assessed valuation for operational purposes and to help offset the reduction in some state revenue sources. In FY 2019 there were two new patrol officers added in the Police Department and in FY 2020 there were an additional six new police officers added. In FY 2021 the Town added two firefighter/paramedics, a staff engineer and an equipment operator in the Sanitation department. For FY22 the Town began preparations for providing a Town operated ambulance transport service to begin in FY23. Therefore, the FY22 budget includes the purchase of vehicles and equipment and hiring of ambulance personnel in order to provide service beginning July 1, 2022. To help facilitate this transition the property tax rate was increased by \$.15 per \$100 of assessed valuation for the FY22 budget.

## **MAJOR INITIATIVES**

To keep pace with the transportation needs of the growing population of residents and businesses, the Town has projects in various stages of completion which will provide intersection, roadway, and traffic flow improvements within the Town's interior, mitigate stormwater drainage issues, expand and improve greenspaces, and help to improve the livability and sustainability of the entire community.

Major road projects currently underway include the widening of Shelby Drive from Sycamore Road to Highway 72 and the widening of Shelby Drive from Jasper Park to Shelby Post Road. These projects are in the design phase and involve a cost share with the Tennessee Department of Transportation (TDOT) providing 80% of the funds.

The Town has submitted several applications to the Memphis Metropolitan Planning Organization (MPO) for their 2020-2023 Transportation Improvement Program (TIP). Separate applications were submitted for two traffic signals to be located at the intersections of Byhalia Road at Collierville Road and Winchester Boulevard at Shea Road. In addition to traffic signals, resurfacing applications were submitted for sections of Progress Road, Houston Levee Road and Shelton Road. An application was also submitted for the environmental and design phases for the Shelton Road Bridge. The Federal Highway Administration (FHWA) has approved the MPO's 2020-2023 TIP. TDOT contracts have been signed by the Town and approved by TDOT for the 2020-23 TIP projects. The two traffic signal projects will receive 100% federal funding and the resurfacing projects will involve a cost share with TDOT providing 80% of the funding.

The Town has been awarded a grant totaling \$400,000 from Shelby County Community Development Block Grant Funds. These funds will be used to construct sidewalks in the Allison Heights and Seven Pines

neighborhoods. This will include new sidewalks, ADA compliant road crossing ramps, and new driveway aprons that conform to ADA requirements.

In order to adapt to the continued growth of business along Poplar Avenue, the Town began the installation of a new water line to accommodate the increase in demand. This 12-inch waterline will replace the existing 6-inch waterline from the Collierville-Arlington Road intersection and end at the Market Boulevard intersection. Construction is scheduled to be complete by December 2022.

Drainage improvements continue to be a high priority for the Town. Capital Projects totaling \$1.5 million have been approved in the Town's FY 2022 Capital Investment Plan.

In addition to addressing drainage issues, the Town will invest \$865,000 on bank stabilization projects. These projects will help stabilize and prevent the deterioration of stream banks. These projects include the Lateral I Grade Control Structure, Frank Road Bridge Outfall Stabilization, Estanaula Trails Bank Stabilization, and Lateral IA Bank Stabilization.

The State of Tennessee and Shelby County continue to plan, design, and construct transportation improvements in the southeast quadrant of Shelby County. These projects include a controlled access interstate design roadway along the Town's southeastern and eastern borders and the remaining segments to the north of Collierville.

## **AWARDS AND ACKNOWLEDGEMENTS**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Collierville for its annual comprehensive financial report (ACFR) for the fiscal year ended June 30, 2020. This was the thirtieth year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized ACFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current ACFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate. In addition, the government also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the fiscal year beginning July 1, 2020. This was the twenty-fourth year that the government has received this award. In order to qualify for the Distinguished Budget Presentation Award, the government's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

The preparation of this report would not have been possible without the dedicated services of the entire staff of the finance and administration departments, various other departments who provided required information for the report, and the Town's independent public accountants, Watkins Uiberall, PLLC. We would like to express our appreciation to all who assisted and contributed to the preparation of this report. Credit also must be given to the Board of Mayor and Aldermen for their unfailing support and for maintaining the highest standards of professionalism in the management of the Town of Collierville's finances.

Respectfully submitted,



Mark Krock  
Finance Director



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Town of Collierville  
Tennessee**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

June 30, 2020

*Christopher P. Morill*

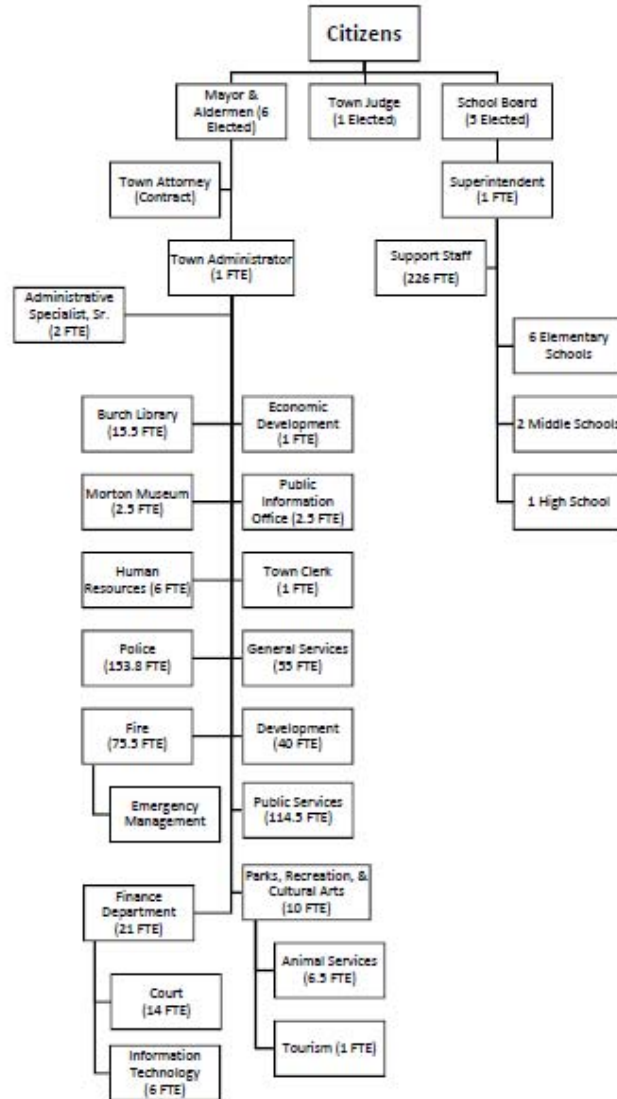
Executive Director/CEO

**TOWN OF COLLIERVILLE, TENNESSEE  
ORGANIZATION CHART**  
June 30, 2021

---

**TOWN OF COLLIERVILLE, TENNESSEE  
ORGANIZATION CHART**  
June 30, 2021

---



**TOWN OF COLLIERVILLE, TENNESSEE**  
**TOWN AND BOARD OF EDUCATION OFFICIALS**  
June 30, 2021

---

**TOWN OFFICIALS AND EXECUTIVE STAFF**

**MAYOR**

Stan Joyner (2020 – 2024\*)

**ALDERMEN**

Maureen Fraser, Vice Mayor (2018 – 2022\*)

Missy Marshall (2018 – 2022)

John E. Stamps (2020 – 2024\*)

Billy Patton (2018 – 2022\*)

John Worley (2020 – 2024\*)

Town Attorney .....	Nathan Bicks
Town Judge .....	Lee Ann Pafford Dobson
Town Administrator .....	James Lewellen
Finance Director .....	Mark Krock**
Director of Development .....	Jay Cravens
Public Services Director .....	William Kilp
Chief of Police .....	Dale Lane
Fire Chief .....	Buddy Billings
Director of General Services .....	Derek Honeycutt
Parks, Recreation and Community Services Director .....	Greg Clark
Town Clerk .....	Lynn Carmack

**BOARD OF EDUCATION OFFICIALS AND EXECUTIVE STAFF**

**BOARD MEMBERS**

Wright Cox (*Position 5*), Chairman (2020 – 2024\*)

Wanda Gibbs (*Position 1*) (2020 – 2024\*)

Wanda Chism (*Position 2*) (2018 – 2022\*)

Paul Childers (*Position 3*) (2020 – 2024\*)

Frank Warren (*Position 4*) (2018 – 2022\*)

Superintendent .....	Dr. Gary Lilly
Chief of Staff .....	Jeff Jones
Chief Financial Officer .....	Anita Floyd**
Chief Academic Officer .....	Leigh Ann Rainey
Chief of Student Services .....	Andy Field
Chief of Human Resources .....	Cecelia Booker
Director, Department of Exceptional Children .....	Michele Seiler
Chief of Technical Officer .....	Lisa Higgins
Chief Operations .....	Thomas Dougherty

\* Date elected term expires

\*\* Designated CMFO

## **FINANCIAL SECTION**

## INDEPENDENT AUDITOR'S REPORT

To the Mayor and Board of Aldermen of the  
Town of Collierville, Tennessee:

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the Town of Collierville, Tennessee, (the "Town") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Collierville Schools (the "School"), which include the general purpose school fund, each major fund, and the fiduciary fund of the School. The School funds are presented as special revenue funds in the financial statements of the Town and represent 35.6 percent, 43.3 percent, and 54.7 percent, respectively, of the assets, net position, and revenues of the governmental activities. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the School, is based on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of



accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the Town of Collierville, Tennessee, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Accounting Changes*

As discussed in Note 1(E) to the financial statements, during the year ended June 30, 2021, the School adopted the provisions of Governmental Accounting Standards Board Statement No. 84, Fiduciary Activities, which established accounting and financial reporting standards for the identification of fiduciary activities. The School also restated the July 1, 2020, net position balance for the correction of an error as further discussed in Note 1(E). Our opinion is not modified with respect to these matters.

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Collierville's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, supporting schedules, and statistical information section, are presented for purposes of additional analysis and are not a required part of the financial statements. The schedule of expenditures of federal awards and state financial assistance, as presented in

the government auditing standards section, is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules, supporting schedules, and the schedule of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the procedures performed above, and the report of the other auditors, the combining and individual fund financial statements and schedules, supporting schedules, and the schedule of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report December 21, 2021 on our consideration of the Town of Collierville's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Collierville's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Watkins Wilmall, PLLC". The signature is written in a cursive, flowing style.

Memphis, Tennessee  
December 21, 2021

## Management's Discussion and Analysis

As management of the Town of Collierville, we offer readers of the Town of Collierville's financial statements this narrative overview and analysis of the financial activities of the Town of Collierville for the fiscal year ended June 30, 2021. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 1-5 of this report. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

### Financial Highlights

- The assets and deferred outflows of resources of the Town of Collierville exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$511,311 (reported as *net position*). Of this amount, \$105,313 (reported as *unrestricted net position*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net position increased by \$8,663. This includes an adjustment of \$27,118 that negatively impacted net position. This restatement was caused by an understatement in the actuarial computation of the net OPEB obligation due to errors in certain participant eligibility assumptions. The overall increase in net position is attributable to revenue exceeding expenses. Revenues increased over prior year by 4.8% while expenses increased by 4.4%. The largest revenue increase from prior year was in the combined total of operating and capital grants and contributions with an increase of \$7,164. Local option sales tax provided an increase of \$3,941. Some revenue sources experienced a decrease with other local taxes being the largest at \$1,632 primarily due to the state's phase out of the Hall Income Tax. Most expense categories show a minor variance from prior year except for education with an increase of \$7,685 in the school system's seventh full year of operation.
- As of the close of the current fiscal year, the Town of Collierville's governmental funds reported combined ending fund balances of \$128,814, an increase of \$24,282 in comparison with the prior year. This increase in fund balance can be attributed to revenues exceeding budgeted amounts and also exceeded total expenditures. The increase in revenue was primarily due to increased grant activity at the federal and state level as well as strong local option sales tax collections. Approximately 29 percent of this total amount, \$37,614 is *unassigned fund balance*, 28 percent is *restricted fund balance*, 38 percent is assigned fund balance, 3 percent is *committed fund balance* and 2 percent is *non-spendable fund balance*.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$37,614 or 67 percent of the total general fund expenditures.
- The Town of Collierville's total debt principal decreased by \$6,951 (5.5 percent) during the current fiscal year.

### Overview of the Financial Statements

This management discussion and analysis is intended to serve as an introduction to the Town of Collierville's basic financial statements. The Town of Collierville's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the Town of Collierville's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the Town of Collierville's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town of Collierville is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Town of Collierville that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town of Collierville include legislative, general government, education, roads and public works, public safety, sanitation, library, culture and recreation, and drug fund. The business-type activity of the Town of Collierville is a water and sewer utility operation.

The government-wide financial statements include only the Town of Collierville itself (known as the *primary government*). The Town operates a water and sewer utility system. It is reported as a proprietary fund in the Town's financial statements.

The government-wide financial statements can be found on pages 24-25 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Collierville, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town of Collierville can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows, outflows of spendable resources, and balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Collierville maintains eighteen individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, the general-purpose school fund, CIP funds 321, and the educational CIP fund 177. Data from the other eleven governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The Town of Collierville adopts an annual appropriated budget for its general fund and the general-purpose school fund. Budgetary comparison statements have been provided for these funds to demonstrate compliance with this budget. The basic governmental fund financial statements can be found on pages 26-42 of this report.

***Proprietary funds.*** *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town of Collierville uses an enterprise fund to account for its water and sewer operation.

Proprietary fund statements provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sewer operation which is considered to be a major fund of the Town of Collierville. The basic proprietary fund financial statements can be found on pages 43-45 of this report.

***Fiduciary funds.*** The Town of Collierville maintains three fiduciary funds. *Fiduciary funds* account for assets held in a trustee capacity or as an agent for individuals. The Town of Collierville uses a fiduciary fund to account for the activities and accumulation of resources for payments to qualified participants and investments held by external organizations. The pension plan fund accounts for transactions related to the Town-sponsored defined benefit pension plan. The two OPEB funds account for transactions related solely to retiree group medical benefits for the Town and school. The basic fiduciary fund financial statements can be found on pages 46-47 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 48-95 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the Town of Collierville's progress in funding its obligation to provide pension and other post-employment benefits to its employees. Required supplementary information can be found on pages 96-114 of this report.

The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 115-117 of this report.

### **Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Town of Collierville, assets and deferred outflows of resources

exceeded liabilities and deferred inflows by \$511,311 (*reported as net position*) at the close of the most recent fiscal year.

By far the largest portion of the Town of Collierville's net position (70 percent) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. The Town of Collierville uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the Town of Collierville's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town of Collierville's net position (9 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$105,313 represents *unrestricted net position* and may be used to meet the government's ongoing obligations to citizens and creditors.

### Town of Collierville's Net Position

	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
<b>ASSETS</b>						
Current and other assets	\$ 206,354	\$ 169,324	\$ 42,102	41,452	\$ 248,456	\$ 210,776
Capital assets	392,898	393,101	90,965	90,480	483,863	483,581
Total assets	599,252	562,425	133,067	131,932	732,320	694,357
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	19,736	21,530	1,333	1,594	21,070	23,124
<b>LIABILITIES</b>						
Long-term liabilities outstanding	150,526	138,916	10,242	13,471	160,768	152,387
Other liabilities	13,354	10,197	881	1,346	14,235	11,543
Total liabilities	163,880	149,113	11,123	14,817	175,003	163,930
<b>DEFERRED INFLOWS OF RESOURCES</b>	65,798	50,417	1,276	486	67,074	50,903
<b>NET POSITION</b>						
Net investment in capital assets	278,415	273,791	81,549	78,661	359,964	352,452
Restricted	32,516	27,639	13,518	12,430	46,034	40,069
Unrestricted	78,379	82,995	26,934	27,132	105,313	110,127
Total net position	\$ 389,310	\$ 384,425	\$ 122,001	\$ 118,223	\$ 511,311	\$ 502,648

At the end of the current fiscal year, the Town of Collierville can report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The government's net position increased by \$8,663 during the current fiscal year. The increase is attributed to revenues exceeding expenses with revenue increases in most categories including operating grants and contributions, charges for services, property tax, local option sales tax, state sales tax and other state shared revenue.

## Town of Collierville's Changes in Net Position

	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
<b>REVENUES</b>						
Program Revenues:						
Charges for Services	\$ 11,117	\$ 10,928	\$ 15,012	\$ 14,716	\$ 26,129	\$ 25,644
Operating grants and contributions	106,656	94,187	-	-	106,656	94,187
Capital grants and contributions	7,344	12,649	607	2,061	7,951	14,710
General Revenues:						
Property taxes	32,473	31,270	-	-	32,473	31,270
Local option sales tax	21,069	17,128	-	-	21,069	17,128
Other local taxes	3,582	5,214	-	-	3,582	5,214
State sales tax	4,888	4,200	-	-	4,888	4,200
In lieu of tax	480	463	-	-	480	463
Other state shared revenues	1,315	1,180	-	-	1,315	1,180
Other revenue	3,163	3,689	167	635	3,330	4,324
					-	-
Total revenues	192,087	180,908	15,786	17,412	207,873	198,320
<b>EXPENSES</b>						
General government	13,413	12,713	-	-	13,413	12,713
Education	102,898	95,213	-	-	102,898	95,213
Roads and public works	10,150	10,046	-	-	10,150	10,046
Public safety	25,382	25,696	-	-	25,382	25,696
Sanitation	3,837	4,007	-	-	3,837	4,007
Culture and recreation	2,548	2,767	-	-	2,548	2,767
Interest on long-term debt	4,124	4,304	-	-	4,124	4,304
Water and sewer	-	-	11,096	11,409	11,096	11,409
Total expenses:	162,352	154,746	11,096	11,409	173,448	166,155
Increase in net position before special items and transfers	29,735	26,162	4,690	6,003	34,426	32,165
Transfers	912	248	(912)	(248)	-	-
Increase/(Decrease) in net position	30,647	26,410	3,778	5,755	34,426	32,165
Net position-beginning of the year as adjusted	384,425	358,015	118,223	112,468	502,648	470,483
Effect of change in accounting principle	1,356	-	-	-	1,356	-
Restatement	(27,118)				(27,118)	
Net position-ending	\$ 389,310	\$ 384,425	\$ 122,001	\$ 118,223	\$ 511,311	\$ 502,648

**Governmental activities.** Governmental activities increased the Town of Collierville's net position by \$4,885. This includes an adjustment of \$27,118 that negatively impacted net position. This restatement was caused by an understatement in the actuarial computation of the net OPEB obligation. The overall increase in net position is attributable to revenue exceeding expenditures. Property tax, local option sales tax and operating grants and contributions, representing approximately 83% of total revenue, increased \$17,613 as a group and attributed to an increase in federal and state grant activity and strong sales tax collections. Overall, revenue increased \$11,179 with increases in state sales tax of \$688, charges for services increased \$189, other state shared revenues increased \$135 and in lieu of tax increased \$17. Revenue categories realizing a decrease in revenue including capital grants and contributions, other local taxes, and other revenue decreased by \$5,305, \$1,632, and \$526 respectively. The decreases are due to a decrease in education related capital grants, decreased investment income and select revenue sources impacted by the pandemic. Overall, expenses increased \$7,608 and is attributed to the increase in education expenses in the school system's seventh full year of operation.

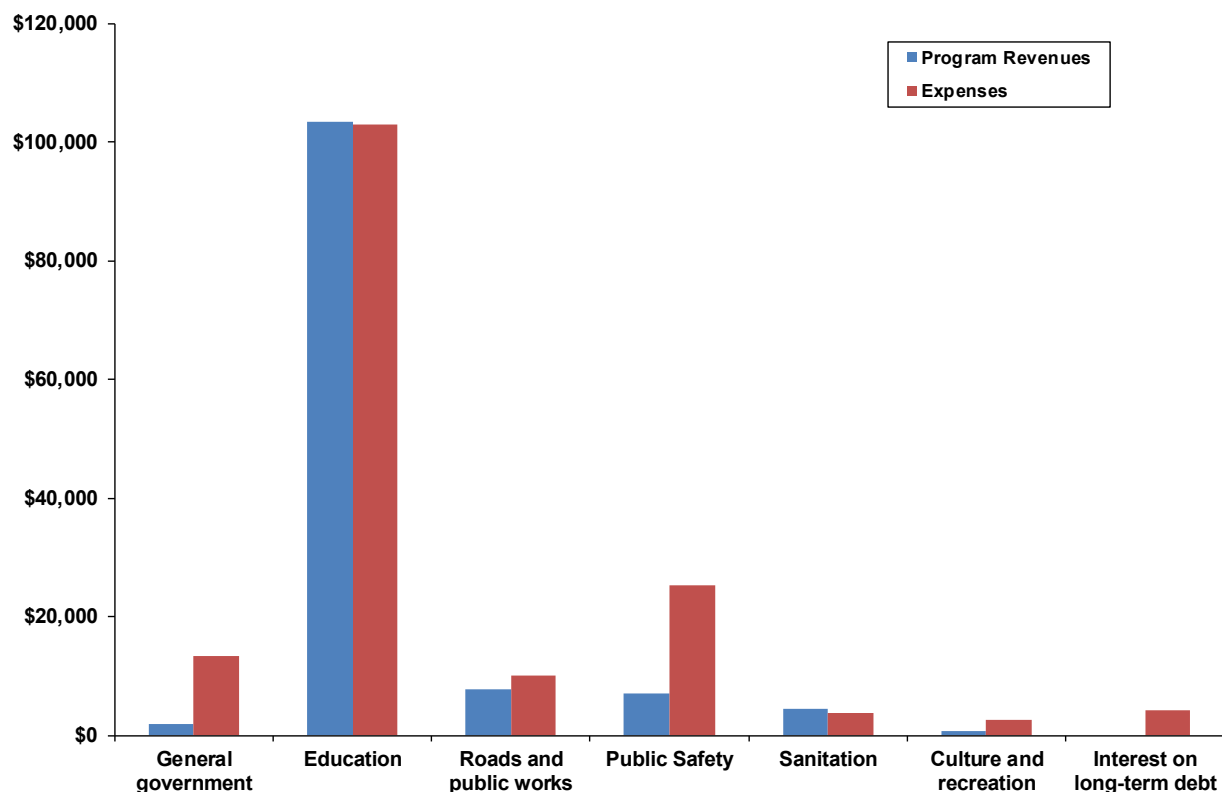
**Business-type activities.** Business-type activities increased the Town of Collierville's net position by \$3,778. This increase is due to revenues exceeding expenses by \$4,690 and transfers of \$912 resulting in an overall increase to net position. This amount of increase is consistent with prior years with an increase in fiscal year 2020 and 2019 of \$5,755 and \$3,591 respectively.

### Financial Analysis of the Government's Funds

As noted earlier, the Town of Collierville uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

---

#### Expenses and Program Revenues – Governmental Activities




---

**Governmental funds.** The focus of the Town of Collierville's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Town of Collierville's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

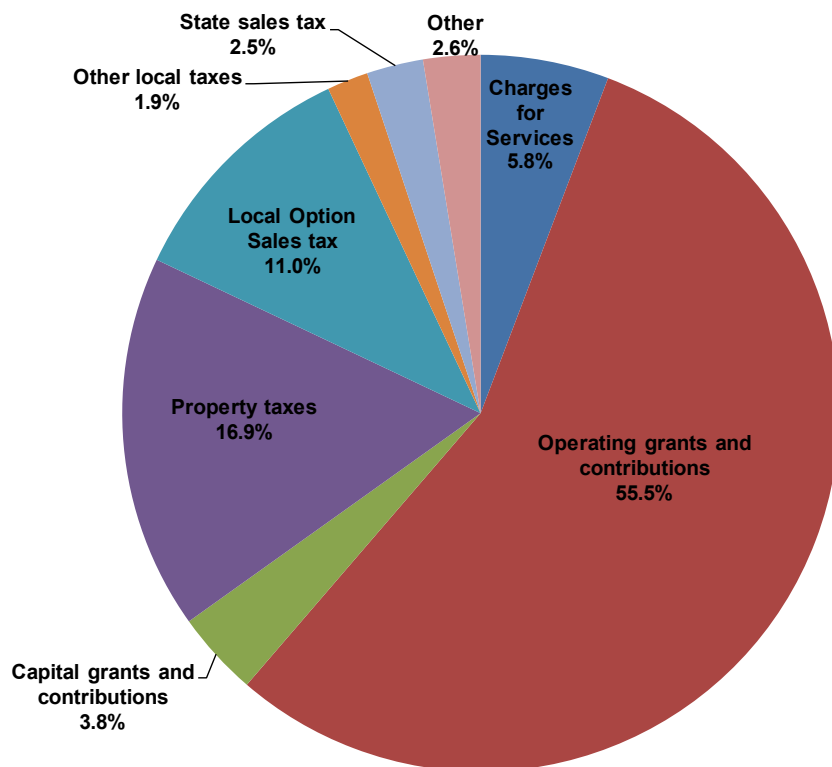
As of the end of the current fiscal year, the Town of Collierville's governmental funds reported combined ending fund balances of \$128,812 an increase of \$24,280 in comparison with the prior year. The *unassigned fund balance* of \$37,614 is 29 percent of the total. The remainder of fund balance is not available for new spending because it is either non-spendable or has been restricted, committed, or assigned for certain purposes. The assigned amount of \$48,836 represents funds



which the Board of Mayor and Aldermen has assigned for specific purposes. The unassigned portion includes an amount equal to 25 percent of budgeted expenditures in general fund to comply with a policy of the board to maintain as an operating reserve. More details of the fund balances can be found in Note (11) of this report.

---

### Revenues by Source – Governmental Activities



---

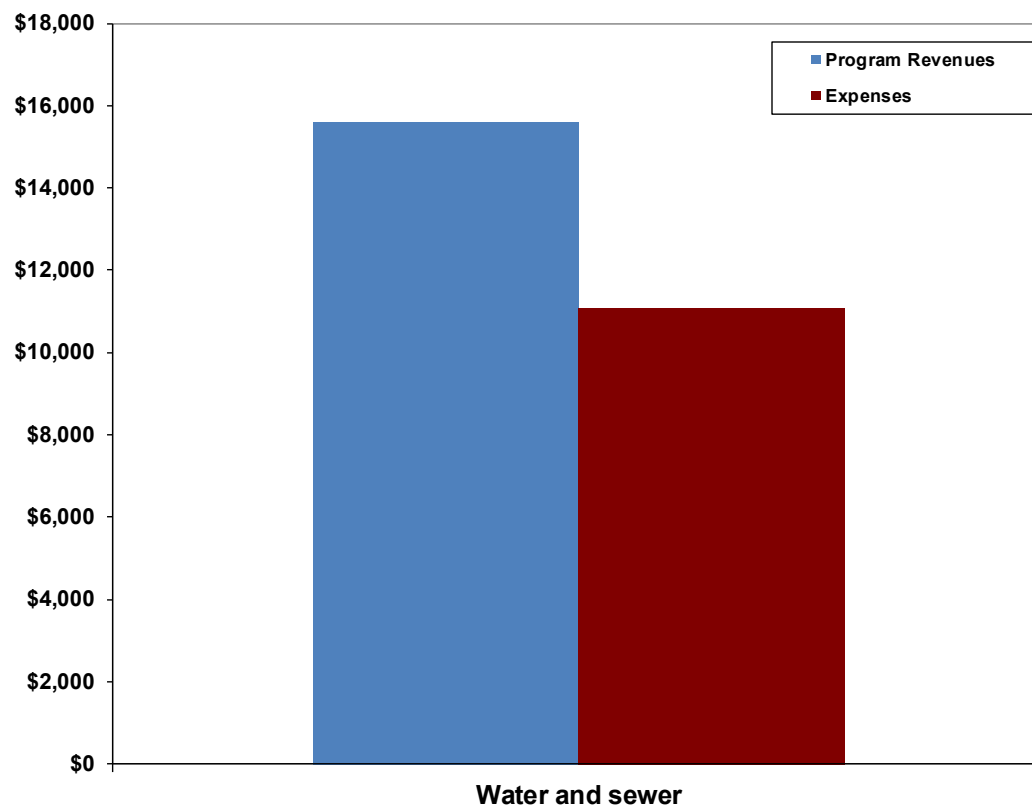
The general fund is the chief operating fund of the Town of Collierville. At the end of the current fiscal year, unassigned fund balance of the general fund was \$37,614 while total fund balance was \$94,754. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditure. Unassigned fund balance represents 67 percent of total general fund expenditures, while total fund balance represents 168 percent of that same amount.

The fund balance of the Town of Collierville's general fund increased by \$16,714 during the current fiscal year. The increase is attributed to increases in the major revenue categories of property tax and sales tax and an increase in state and federal grant activity while expenditures remained relatively stable with an overall increase of \$2,914. The fund balance of the general-purpose school fund had an overall increase of \$4,677 with revenue exceeding expenditures and the issuance of a

capital lease. The fund balance for the Education Capital Project Fund #177 increased by \$695 related to various school capital projects. The Other Governmental funds fund balances increased by \$664 related to fund revenues exceeding expenditures for governmental funds other than the general fund, general purpose school fund, and capital project funds #177 and #321.

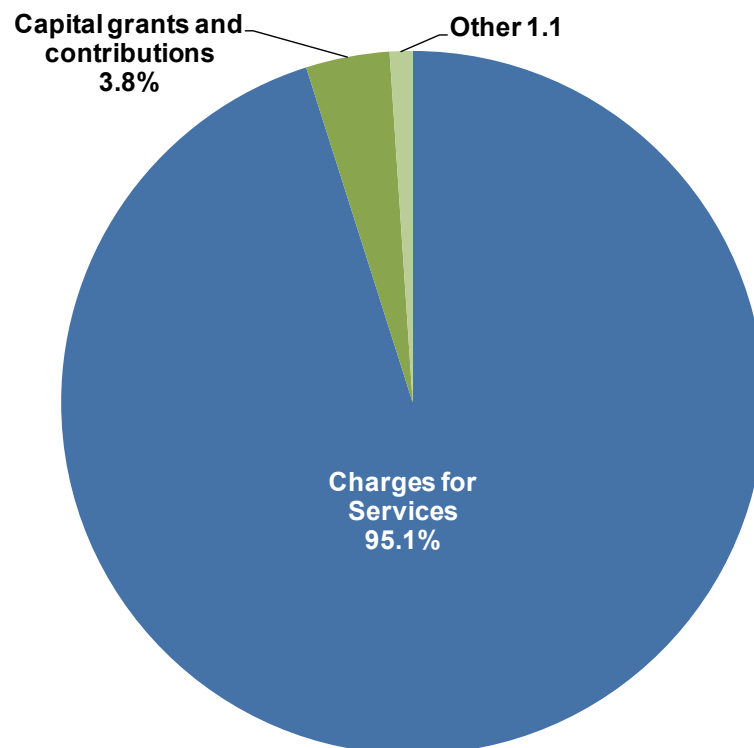
---

### Expenses and Program Revenues – Business-type Activities



---

### Revenues by Source – Business-type Activities



---

**Proprietary funds.** The Town of Collierville’s proprietary fund provides the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the water and sewer operation at the end of the year amounted to \$26,934. Other factors concerning the finances of this fund have already been addressed in the discussion of the Town of Collierville’s business-type activities.

### General Fund Budgetary Highlights

The original revenue budget was amended by \$3,925 to reflect receipt of federal and state grant revenue.

The original appropriations were amended by \$5,497. The main components of the increase were:

- \$375 appropriation for Culture and Recreation land purchase
- \$1,407 appropriation for Roads and Public Works resurfacing project
- \$160 appropriation for Police Department capital expenditures
- \$2,579 appropriation for COVID related expenditures
- \$153 appropriation for Information Technology computer equipment

The total positive variance of \$11,634 between final budget and actual revenues includes a positive variance of \$5,764 in better than expected sales tax collections, \$1,514 in property taxes reflecting an increase in payments from industries related to payment-in-lieu-of-tax agreements and an increase in real property tax revenue. Intergovernmental revenue increased in all sources with the largest increase of \$1,225 in state shared sales tax. The charges for services revenue had a negative variance of \$59 due to a decrease in Parks & Recreation fees related to program cancellations as a result of the coronavirus and interest on investments also decreased by \$161. Other positive variances include an increase of \$305 in licenses and permits, \$937 in local taxes, \$674 in Fines, Forfeitures and Penalties, and \$343 in other revenue. Contributions revenue was \$1,246 over budget as is common for this revenue source that was \$1,384 over budget in the prior year.

Of the total positive variance of \$7,945 between final budget and actual expenditures, \$3,280 was in general government, \$2,580 in roads and public works, \$1,492 in public safety, and \$591 in culture and recreation. These variances are attributed to conservative spending.

### **Capital Asset and Debt Administration**

**Capital assets.** The Town of Collierville's investment in capital assets for its governmental and business-type activities as of June 30, 2021, amounts to \$483,862 (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, machinery and equipment, park facilities and infrastructure. The total increase in the Town of Collierville's investment in capital assets for the current fiscal year was \$282 or .05 percent. The decrease for governmental activities was \$204 or .05 percent and the increase for business-type activities was \$486 or .5 percent.

Major capital asset events during the current fiscal year included the following:

- Governmental activities assets acquired during the year amounted to \$15,088. This amount includes \$306 related to playground renovations and \$200 for parking lot paving at the Town's parks. Computer equipment acquired by the IT Department totaled \$333. Police vehicles and equipment acquisitions totaled \$410 and Fire Department medical equipment totaled \$139. A new automated refuse truck was acquired for \$297 and easements acquired in fiscal year 2021 totaled \$2,588. The \$8,112 Historic High School project was completed in 2021.
- School system acquisitions included the completion of an elementary school roof project for \$785, and HVAC projects at Tara Oak Elementary and West Collierville Middle School for \$364 and \$750, respectively.
- Additions to water and sewer capital assets included capital projects with an increase in construction in progress of \$2,417. The Poplar Avenue waterline project continues at a cost of \$1,565 and the South St./Mill St. waterline replacement project completed at \$457.

**Town of Collierville's Capital Assets**  
(net of depreciation)

	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
Land	\$ 39,650	\$ 36,634	\$ 2,782	\$ 2,641	\$ 42,432	\$ 39,275
Buildings and improvements	177,756	171,506	9,686	10,099	187,442	181,605
Other improvements	11,548	11,661	668	737	12,216	12,398
Library materials	1,118	1,170	-	-	1,118	1,170
Equipment	29,849	29,995	1,841	1,915	31,690	31,910
Infrastructure	125,063	126,290	-	-	125,063	126,290
Distribution and collection systems	-	-	71,973	73,490	71,973	73,490
Construction in progress	7,913	15,845	4,015	1,598	11,928	17,443
Total	<u>\$ 392,897</u>	<u>\$ 393,101</u>	<u>\$ 90,965</u>	<u>\$ 90,480</u>	<u>\$ 483,862</u>	<u>\$ 483,581</u>

Additional information on the Town of Collierville's capital assets can be found in Note (7) of this report.

**Town of Collierville's Outstanding Debt**  
General Obligation and Revenue Bonds

	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
General obligation bonds	\$ 104,635	\$ 108,865	\$ -	\$ -	\$ 104,635	\$ 108,865
Notes payable and capital lease	4,830	5,241	-	-	4,830	5,241
Revenue bonds	-	-	8,995	11,305	8,995	11,305
Total	<u>\$ 109,465</u>	<u>\$ 114,106</u>	<u>\$ 8,995</u>	<u>\$ 11,305</u>	<u>\$ 118,460</u>	<u>\$ 125,411</u>

**Long-term debt.** At the end of the current fiscal year, the Town of Collierville had total debt outstanding of \$118,460. Of this amount, \$104,635 comprises debt backed by the full faith and credit of the government.

The Town of Collierville's total debt principal decreased by \$6,951 during the current fiscal year. The Town of Collierville has no legal debt limit. The Town maintains a rating of Aaa on all its outstanding debt as designated by Moody's Investor's Service. Additional information on the Town of Collierville's long-term debt can be found in Note (9) of this report.

**Economic Factors and New Year's Budget and Rates**

- The unemployment rate for the Memphis metropolitan statistical area (MSA) in September 2021 was 3.9 percent compared to the national rate of 4.8 percent. The Town of Collierville's unemployment rate of 2.4 percent was lower than that of the larger MSA and lower than the national rate as well.
- The number of permits for commercial development issued in fiscal year 2021 was 8 with a total valuation of \$7,035. This is a decrease in the number of commercial permits from fiscal year 2020 when 19 commercial permits were issued with a valuation of \$162,143. Residential

permits issued in 2021 totaled 278 compared to 171 in fiscal year 2020. The total residential permit valuation in 2021 was \$122,305 compared to \$72,167 in fiscal year 2020.

- The value of real property increased by 22 percent primarily as a result of reappraisals performed by the Shelby County Assessor's office and growth in new residential construction.
- Local option sales tax revenue is monitored on a monthly basis. Revenue increased by 14% year-to-date for the first four months of fiscal year 2021.
- The property tax rate was adjusted to \$1.72 per \$100 assessed valuation for fiscal year 2021 budget for operational purposes and to adjust for valuation increases resulting from the reappraisal process performed by the Shelby County Assessor's office.
- The total Town of Collierville general fund budget increased \$6,319 representing a 10% increase with the revenue budget projected to increase \$7,360 or 11.7% based on the fiscal year 2022 adopted budget.
- The Town of Collierville has considered the current economic trends while working with fiscal year 2022 budget. The Town projects a budget with increases in revenue and expenditures with revenues projected to exceed expenditures by approximately \$2,682.

The Town of Collierville staff is closely monitoring the annual budget, as well as the local and national economies, to ensure that the Town takes appropriate corrective action to maintain service levels, meet Board goals, which include ensuring long-term financial stability and compliance with all laws and regulation.

### **Requests for Information**

This financial report is designed to provide a general overview of the Town of Collierville's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, 500 Poplar View Parkway, Collierville, Tennessee, 38017.

## **BASIC FINANCIAL STATEMENTS**

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF NET POSITION**

June 30, 2021

	Primary Government		
	Governmental	Business-type	Total
	Activities	Activities	
<b>ASSETS</b>			
Cash and cash equivalents	\$ 40,682,824	\$ 2,615,022	\$ 43,297,846
LGIP investments	83,903,663	26,104,290	110,007,953
Receivables	48,451,438	1,851,752	50,303,190
Due from other governments	5,438,007	-	5,438,007
Internal balances	2,195,202	(2,195,202)	-
Inventories	333,561	195,400	528,961
Prepaid items	49,816	12,400	62,216
Restricted investments	1,065,804	12,592,774	13,658,578
Capital assets, not being depreciated	47,562,812	6,796,490	54,359,302
Capital assets, being depreciated, net	345,334,398	84,169,003	429,503,401
Net pension asset	15,507,126	278,322	15,785,448
Net OPEB asset	8,727,017	646,793	9,373,810
Total assets	599,251,668	133,067,044	732,318,712
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Related to pension	15,434,773	588,928	16,023,701
Related to OPEB	3,543,246	70,217	3,613,463
Deferred charge on refunding	758,229	674,348	1,432,577
Total deferred outflows of resources	19,736,248	1,333,493	21,069,741
<b>LIABILITIES</b>			
Accounts payable and accrued liabilities	9,794,435	622,726	10,417,161
Accrued interest payable	78,721	43,721	122,442
Due to other governments	22,587	29,679	52,266
Unearned revenue	3,458,635	184,813	3,643,448
Noncurrent liabilities:			
Due within one year	8,252,176	2,868,339	11,120,515
Due in more than one year			
Other liabilities	109,013,305	7,373,866	116,387,171
Net OPEB liability	33,260,239	-	33,260,239
Total liabilities	163,880,098	11,123,144	175,003,242
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Current property taxes assessed for subsequent period	38,153,182	-	38,153,182
Related to pension	16,800,554	912,965	17,713,519
Related to OPEB	10,843,846	363,433	11,207,279
Total deferred inflows of resources	65,797,582	1,276,398	67,073,980
<b>NET POSITION</b>			
Net investment in capital assets	278,415,095	81,548,615	359,963,710
Restricted			
Net pension assets and net OPEB assets	24,234,142	925,115	25,159,257
Stabilization reserve trust	1,065,804	-	1,065,804
General government	3,287,005	-	3,287,005
Public safety	993,476	-	993,476
Roads and public works	2,786,740	-	2,786,740
Education	148,821	-	148,821
Water and sewer development	-	12,592,774	12,592,774
Unrestricted	78,379,153	26,934,491	105,313,644
Total net position	\$ 389,310,236	\$ 122,000,995	\$ 511,311,231

The accompanying notes are an integral part of the financial statements



**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF ACTIVITIES**  
For the Year Ended June 30, 2021

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Primary government:</b>							
Governmental Activities:							
General government	\$ 13,412,636	\$ 1,876,926	\$ 14,088	\$ -	\$ (11,521,622)	\$ -	\$ (11,521,622)
Public safety	25,382,877	2,931,192	3,934,520	191,691	(18,325,474)	-	(18,325,474)
Roads and public works	10,149,866	1,267,259	2,245,764	4,247,558	(2,389,285)	-	(2,389,285)
Culture and recreation	2,548,290	330,374	15,000	291,060	(1,911,856)	-	(1,911,856)
Sanitation	3,837,332	4,372,327	-	-	534,995	-	534,995
Education	102,897,579	338,886	100,447,013	2,614,086	502,406	-	502,406
Interest on long-term debt	4,123,878	-	-	-	(4,123,878)	-	(4,123,878)
Total governmental activities	162,352,458	11,116,964	106,656,385	7,344,395	(37,234,714)	-	(37,234,714)
Business-type Activities:							
Water and sewer	11,096,265	15,012,401	-	606,751	-	4,522,887	4,522,887
Total primary government	<u>\$ 173,448,723</u>	<u>\$ 26,129,365</u>	<u>\$ 106,656,385</u>	<u>\$ 7,951,146</u>	<u>(37,234,714)</u>	<u>4,522,887</u>	<u>(32,711,827)</u>
General revenues:							
Property taxes					32,472,977	-	32,472,977
Local option sales tax					21,069,447	-	21,069,447
Other taxes							
Wholesale liquor and beer taxes					1,245,919	-	1,245,919
Business, cable tv, and hotel-motel taxes					2,252,284	-	2,252,284
Other local taxes					83,165	-	83,165
Unrestricted intergovernmental revenues:							
State sales tax					4,887,861	-	4,887,861
Other state shared revenue					1,315,342	-	1,315,342
In lieu of tax					480,250	-	480,250
Other revenue					3,044,407	103,904	3,148,311
Interest on investments					118,592	62,998	181,590
Transfers					911,674	(911,674)	-
Total general revenues and transfers					67,881,918	(744,772)	67,137,146
Change in net position					30,647,204	3,778,115	34,425,319
Net position - beginning, as originally reported					384,425,292	118,222,880	502,648,172
Change in accounting principle					1,356,142	-	1,356,142
Restatement					(27,118,402)	-	(27,118,402)
Net position - beginning, as restated					358,663,032	118,222,880	476,885,912
Net position - ending					<u>\$ 389,310,236</u>	<u>\$ 122,000,995</u>	<u>\$ 511,311,231</u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**  
June 30, 2021

	General Fund	General Purpose School Fund	Education Capital Projects Fund #177	Capital Projects Fund #321	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>						
Cash and cash equivalents	\$ 10,911,929	\$ 22,643,469	\$ 4,472,122	\$ -	\$ 2,655,304	\$ 40,682,824
Investments - unrestricted	81,705,042	-	-	-	2,198,621	83,903,663
Receivables						
Property taxes	38,852,200	-	-	-	-	38,852,200
Sales, income, and other taxes	6,094,804	-	-	-	-	6,094,804
Federal and state grants	19,376	-	-	-	2,745,130	2,764,506
Accounts	870,510	-	-	-	296,134	1,166,644
Other	-	116,547	-	-	-	116,547
Less allowance for doubtful accounts	(579,602)	-	-	-	-	(579,602)
Due from other governments	-	5,080,714	53,246	-	304,047	5,438,007
Due from other funds	2,864,215	1,311,542	-	426,860	4,369,588	8,972,205
Inventory	241,200	-	-	-	92,361	333,561
Prepaid Items	1,811,108	-	-	-	13,302	1,824,410
Restricted investments	-	1,065,804	-	-	-	1,065,804
Total assets	<u>\$ 142,790,782</u>	<u>\$ 30,218,076</u>	<u>\$ 4,525,368</u>	<u>\$ 426,860</u>	<u>\$ 12,674,487</u>	<u>\$ 190,635,573</u>
<b>LIABILITIES</b>						
Accounts payable and accrued liabilities	\$ 2,190,227	\$ 5,456,157	\$ 123,998	\$ 242,081	\$ 1,550,691	\$ 9,563,154
Due to other governments	22,587	-	-	-	-	22,587
Due to other funds	4,882,409	-	-	3,369	2,082,508	6,968,286
Deposits	1,100,148	-	-	-	2,237,977	3,338,125
Total liabilities	<u>8,195,371</u>	<u>5,456,157</u>	<u>123,998</u>	<u>245,450</u>	<u>5,871,176</u>	<u>19,892,152</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Unavailable revenue						
Property taxes	39,718,689	1,765,027	-	-	-	41,483,716
State sales and income taxes	16,635	-	-	-	-	16,635
Grants	19,376	-	-	-	322,708	342,084
Court	83,486	-	-	-	-	83,486
Other	3,659	-	-	-	-	3,659
Total deferred inflows of resources	<u>39,841,845</u>	<u>1,765,027</u>	<u>-</u>	<u>-</u>	<u>322,708</u>	<u>41,929,580</u>
<b>FUND BALANCES</b>						
Nonspendable	2,052,308	-	-	-	93,197	2,145,505
Restricted	2,796,464	22,996,892	4,401,370	-	5,797,051	35,991,777
Committed	3,636,154	-	-	-	590,355	4,226,509
Assigned	48,654,539	-	-	181,410	-	48,835,949
Unassigned	37,614,101	-	-	-	-	37,614,101
Total fund balances	<u>94,753,566</u>	<u>22,996,892</u>	<u>4,401,370</u>	<u>181,410</u>	<u>6,480,603</u>	<u>128,813,841</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 142,790,782</u>	<u>\$ 30,218,076</u>	<u>\$ 4,525,368</u>	<u>\$ 426,860</u>	<u>\$ 12,674,487</u>	<u>\$ 190,635,573</u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS**  
**TO THE STATEMENT OF NET POSITION**

June 30, 2021

Total fund balances, governmental funds		\$ 128,813,841
Amounts reported for governmental activities in the statement of net position are different because:		
(1) Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Add: governmental funds capital assets	550,871,677	
Less: accumulated depreciation	<u>(157,974,467)</u>	392,897,210
(2) Other long-term assets are not available to pay for current-period expenditures and, therefore, are unearned or unavailable in the funds.		3,652,229
(3) Long-term debt is not due and payable in the current period and, therefore, is not reported in the funds.		
Less: bonds payable	(104,635,000)	
Less: capital lease obligations	(2,415,809)	
Less: settlement obligation, net of unamortized discount	(2,414,369)	
Less: unamortized premiums (discounts) on bonds payable	(5,775,166)	
Add: deferred amount on refunding	<u>758,229</u>	(114,482,115)
(4) Accrued (prepaid) interest on long-term liabilities and other long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		
Less: accrued (prepaid) interest	(1,853,315)	
Less: compensated absences payable	<u>(2,025,137)</u>	(3,878,452)
(5) Pension assets (liabilities) and other postemployment benefit (OPEB) liabilities result from the excess (deficiency) of trust assets over (under) total pension and OPEB liabilities. The amounts are not available for use in the current period; therefore, are not reported in the funds.		
Add: net pension asset	15,507,126	
Add: net OPEB asset	8,727,017	
Less: net pension liability	-	
Less: net OPEB liability	<u>(33,260,239)</u>	(9,026,096)
(6) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be amortized and recognized as components of pension and OPEB expense in future years.		
Add: deferred outflows of resources related to pensions	15,434,773	
Add: deferred outflows of resources related to OPEB	3,543,246	
Less: deferred inflows of resources related to pensions	(16,800,554)	
Less: deferred inflows of resources related to OPEB	<u>(10,843,846)</u>	<u>(8,666,381)</u>
Net position of governmental activities		<u>\$ 389,310,236</u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
For the Year Ended June 30, 2021

	General Fund	General Purpose School Fund	Education Capital Project #177	Capital Projects Fund #321	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>						
Property taxes	\$ 32,044,511	\$ 26,638,968	\$ -	\$ -	\$ -	\$ 58,683,479
Local sales taxes	24,749,608	15,835,642	-	-	9,649	40,594,899
Intergovernmental						
State sales, income, and other tax	6,683,453	-	-	-	-	6,683,453
State education revenue	-	45,794,053	-	-	19,990	45,814,043
State gas tax	-	-	-	-	1,648,929	1,648,929
Licenses and permits	2,740,178	-	-	-	-	2,740,178
Charges for services	1,695,469	174,200	-	-	4,537,013	6,406,682
Fines, forfeitures, and penalties	1,866,711	-	-	-	68,665	1,935,376
Federal and state grant revenue	3,742,297	-	-	46,185	10,587,227	14,375,709
Contributions	1,275,133	-	2,614,086	-	2,421,205	6,310,424
Other	909,549	1,861,132	-	-	251,623	3,022,304
Interest on investments	114,062	22,103	-	-	4,530	140,695
Total revenues	<u>75,820,971</u>	<u>90,326,098</u>	<u>2,614,086</u>	<u>46,185</u>	<u>19,548,831</u>	<u>188,356,171</u>
<b>EXPENDITURES</b>						
Current						
General government	13,765,728	-	-	-	2,558	13,768,286
Public safety	26,205,943	-	-	-	304,325	26,510,268
Roads and public works	5,766,190	-	-	-	1,941,256	7,707,446
Culture and recreation	2,040,069	-	-	-	-	2,040,069
Sanitation	-	-	-	-	4,036,414	4,036,414
Education	-	83,051,299	-	-	9,726,157	92,777,456
Debt Service						
Principal	4,230,000	-	-	-	-	4,230,000
Interest and fiscal charges	4,165,384	-	-	-	-	4,165,384
Capital outlays	-	5,053,557	2,005,275	2,884,937	3,842,396	13,786,165
Total expenditures	<u>56,173,314</u>	<u>88,104,856</u>	<u>2,005,275</u>	<u>2,884,937</u>	<u>19,853,106</u>	<u>169,021,488</u>
Excess (deficiency) of revenues over (under) expenditures	19,647,657	2,221,242	608,811	(2,838,752)	(304,275)	19,334,683
<b>OTHER FINANCING SOURCES (USES)</b>						
Issuance of capital lease	-	2,544,036	-	-	-	2,544,036
Sale of capital assets	73,975	-	-	-	61,063	135,038
Transfers in	1,183,479	65,356	86,819	3,236,997	1,419,847	5,992,498
Transfers out	(4,190,794)	(153,524)	-	(224,523)	(511,983)	(5,080,824)
Total other financing sources (uses)	<u>(2,933,340)</u>	<u>2,455,868</u>	<u>86,819</u>	<u>3,012,474</u>	<u>968,927</u>	<u>3,590,748</u>
Net change in fund balances	16,714,317	4,677,110	695,630	173,722	664,652	22,925,431
Fund balances - beginning, as originally reported	78,039,249	18,319,782	3,705,740	7,688	4,459,809	104,532,268
Change in accounting principle	-	-	-	-	1,356,142	1,356,142
Fund balances - beginning, as restated	<u>78,039,249</u>	<u>18,319,782</u>	<u>3,705,740</u>	<u>7,688</u>	<u>5,815,951</u>	<u>105,888,410</u>
Fund balances - ending	<u>\$ 94,753,566</u>	<u>\$ 22,996,892</u>	<u>\$ 4,401,370</u>	<u>\$ 181,410</u>	<u>\$ 6,480,603</u>	<u>\$ 128,813,841</u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN**  
**FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES**  
For the Year Ended June 30, 2021

Net change in fund balance - total governmental funds		\$ 22,925,431
Amounts reported for governmental activities in the statement of activities are different because:		
(1) Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.		
Add: capital outlays capitalized	11,859,632	
Less: depreciation expense	<u>(15,034,012)</u>	(3,174,380)
(2) Gain (losses) from the disposition of capital assets are reported net of any remaining net book value in the statement of activities.		(258,344)
(3) Capital contributions in the statement of activities are not recorded in governmental funds		3,228,894
(4) Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. This is the net difference between the amounts deferred in the current and prior years.		
Property taxes	428,466	
Sales and income taxes	(108,442)	
Grant revenue	148,171	
Other revenue	<u>34,728</u>	502,923
(5) The issuance of long-term debt (e.g. bonds, notes, other loans) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
Add: principal payments on long-term debt	7,392,899	
Less: debt issuance through capital lease	<u>(2,544,036)</u>	4,848,863
(6) Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Amortization of premiums and discounts on debt	100,056	
Amortization of deferred amount on refunding debt	(121,229)	
Change in accrued interest payable	62,679	
Change in compensated absences	<u>(4,494)</u>	37,012
(7) Payments of contributions to the pension plans and OPEB plan are recorded as expenditures in the governmental funds. Pension expense and OPEB expense are recorded on an actuarially determined basis in the statement of activities.		
Difference between actual contributions and pension expense	4,354,835	
Difference between actual contributions and OPEB expense	<u>(1,818,030)</u>	2,536,805
Change in net position of governmental activities		<u><u>\$ 30,647,204</u></u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>REVENUES</b>				
<b>PROPERTY TAXES</b>				
Real taxes	\$ 31,967,359	\$ 31,967,359	\$ 32,517,169	\$ 549,810
Personal taxes	939,768	939,768	1,110,369	170,601
Payments in lieu of taxes	136,000	136,000	890,766	754,766
Property tax interest and penalties	70,000	70,000	108,882	38,882
Municipal tax allocation for schools	(2,582,675)	(2,582,675)	(2,582,675)	-
Total property taxes	30,530,452	30,530,452	32,044,511	1,514,059
<b>LOCAL OPTION SALES TAXES</b>	15,413,400	15,413,400	21,177,889	5,764,489
<b>BUSINESS TAXES</b>				
Wholesale beer and liquor taxes	856,008	856,008	1,245,919	389,911
Cable and telecommunications tax	593,163	593,163	589,814	(3,349)
Business tax	885,151	885,151	1,264,416	379,265
Hotel/Motel tax	300,000	300,000	398,054	98,054
Police privilege tax	-	-	73,516	73,516
Total local taxes	2,634,322	2,634,322	3,571,719	937,397
<b>INTERGOVERNMENTAL</b>				
State of Tennessee shared revenues				
Sales tax	3,662,400	3,662,400	4,887,861	1,225,461
Income tax	-	-	289,085	289,085
Beer and liquor tax	228,390	228,390	243,332	14,942
TVA payments in lieu of tax	493,948	493,948	531,955	38,007
City streets and transportation funding	82,800	82,800	90,431	7,631
Other state revenue	18,400	18,400	160,539	142,139
MLGW in lieu of tax	460,000	460,000	480,250	20,250
Total state shared taxes	4,945,938	4,945,938	6,683,453	1,737,515
<b>LICENSES AND PERMITS</b>				
Beer and liquor permits	34,500	34,500	37,867	3,367
Zoning permits	203,900	203,900	162,216	(41,684)
Rezoning fees and historic application fees	14,100	14,100	19,600	5,500
Automobile tax	1,339,520	1,339,520	1,527,301	187,781
Building and related permits	689,000	689,000	808,960	119,960
Software fees	23,000	23,000	25,515	2,515
Development related reviews and fees	130,945	130,945	158,719	27,774
Total licenses and permits	2,434,965	2,434,965	2,740,178	305,213

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>CHARGES FOR SERVICES</b>				
Clerk's fees	\$ 79,580	\$ 79,580	\$ 129,942	\$ 50,362
Fire inspection fees	19,339	19,339	23,375	4,036
Fingerprinting fees	5,060	5,060	505	(4,555)
Animal adoption fees	39,376	39,376	27,826	(11,550)
Animal tag fees	51,520	51,520	74,907	23,387
Stormwater fees	984,400	984,400	1,108,540	124,140
Facility rental fees	63,340	63,340	26,953	(36,387)
Instructional fees	100,616	100,616	67,570	(33,046)
Athletic registration fees	325,805	325,805	195,135	(130,670)
Special event fees	24,800	24,800	3,850	(20,950)
Material and rental fees	38,052	38,052	21,126	(16,926)
Non-resident card fees	22,536	22,536	15,740	(6,796)
Total charge for services	1,754,424	1,754,424	1,695,469	(58,955)
<b>FINES, FORFEITURES, AND PENALTIES</b>				
Court and other fees	886,040	886,040	1,295,142	409,102
Fines	306,270	306,270	571,569	265,299
Total fines, forfeitures, and penalties	1,192,310	1,192,310	1,866,711	674,401
<b>FEDERAL AND STATE GRANT REVENUE</b>	665,440	4,409,858	3,742,297	(667,561)
<b>CONTRIBUTIONS</b>	-	29,079	1,275,133	1,246,054
<b>INTEREST ON INVESTMENTS</b>	276,000	276,000	114,062	(161,938)
<b>OTHER</b>	414,314	566,072	909,549	343,477
<b>Total Revenues</b>	60,261,565	64,186,820	75,820,971	11,634,151
<b>EXPENDITURES</b>				
<b>GENERAL GOVERNMENT</b>				
Legislative				
Salaries	98,000	98,000	97,310	690
Benefits	100,640	100,640	96,480	4,160
Contractual services	60,550	56,553	43,419	13,134
Materials and supplies	10,500	10,021	4,772	5,249
Capital expenditure	-	177,684	177,029	655
	269,690	442,898	419,010	23,888

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
Executive				
Salaries	\$ 546,855	\$ 593,534	\$ 593,534	\$ -
Benefits	221,381	213,892	214,225	(333)
Contractual services	106,260	68,177	55,845	12,332
Materials and supplies	13,850	10,138	4,723	5,415
Capital expenditure	-	655	655	-
Expenditure reimbursement	(133,252)	(133,252)	(130,347)	(2,905)
	755,094	753,144	738,635	14,509
Finance				
Salaries	1,060,068	1,084,342	1,065,765	18,577
Benefits	525,720	501,446	478,147	23,299
Contractual services	314,402	312,819	263,656	49,163
Materials and supplies	14,775	14,775	10,052	4,723
Grants, contributions, and indemnities	750	750	313	437
Capital expenditure	-	1,583	1,583	-
Expenditure reimbursement	(670,501)	(670,501)	(636,832)	(33,669)
	1,245,214	1,245,214	1,182,684	62,530
Human resources				
Salaries	432,026	444,286	440,132	4,154
Benefits	182,984	170,725	159,152	11,573
Contractual services	141,275	141,275	65,018	76,257
Materials and supplies	19,630	20,658	11,777	8,881
Grants, contributions, and indemnities	8,050	8,050	6,640	1,410
Capital expenditure	3,000	3,000	-	3,000
Expenditure reimbursement	(118,045)	(118,045)	(102,408)	(15,637)
	668,920	669,949	580,311	89,638
Information technology				
Salaries	352,467	368,413	368,413	-
Benefits	151,489	145,516	145,747	(231)
Contractual services	307,573	296,572	276,209	20,363
Materials and supplies	30,470	30,470	24,162	6,308
Fixed charges	2,000	2,000	-	2,000
Capital expenditure	180,500	333,702	333,134	568
Expenditure reimbursement	(75,593)	(75,593)	(77,124)	1,531
	948,906	1,101,080	1,070,541	30,539

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements



**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget - Increase (Decrease)</b>
Planning and zoning				
Salaries	\$ 578,943	\$ 605,468	\$ 605,468	\$ -
Benefits	269,811	256,342	256,698	(356)
Contractual services	162,771	148,621	70,153	78,468
Materials and supplies	9,400	8,239	4,585	3,654
Capital expenditure	-	2,255	2,255	-
Expenditure reimbursement	(153,139)	(153,139)	(140,874)	(12,265)
	<u>867,786</u>	<u>867,786</u>	<u>798,285</u>	<u>69,501</u>
General services - administration				
Salaries	457,799	465,334	461,807	3,527
Benefits	181,802	174,267	168,347	5,920
Contractual services	87,190	86,605	45,554	41,051
Materials and supplies	14,065	14,650	8,320	6,330
Grants, contributions, and indemnities	1,600	1,600	544	1,056
Expenditure reimbursement	(95,940)	(95,940)	(94,523)	(1,417)
	<u>646,516</u>	<u>646,516</u>	<u>590,049</u>	<u>56,467</u>
General service - buildings				
Salaries	362,303	370,909	354,679	16,230
Benefits	260,321	251,715	239,596	12,119
Contractual services	752,877	774,026	713,790	60,236
Materials and supplies	145,070	150,820	134,288	16,532
Capital expenditure	30,000	30,000	26,740	3,260
Expenditure reimbursement	(93,394)	(93,394)	(89,141)	(4,253)
	<u>1,457,177</u>	<u>1,484,076</u>	<u>1,379,952</u>	<u>104,124</u>
General service - grounds and parks				
Salaries	1,500,178	1,518,051	1,422,522	95,529
Benefits	925,195	889,736	848,111	41,625
Contractual services	750,742	797,380	738,933	58,447
Materials and supplies	311,795	320,413	297,940	22,473
Capital expenditure	31,000	47,246	40,026	7,220
Expenditure reimbursement	(35,189)	(35,189)	(35,189)	-
	<u>3,483,721</u>	<u>3,537,637</u>	<u>3,312,343</u>	<u>225,294</u>
Development administration				
Salaries	186,360	201,202	197,062	4,140
Benefits	66,074	51,232	48,271	2,961
Contractual services	110,729	109,729	78,947	30,782
Materials and supplies	7,325	7,450	5,235	2,215
Grants, contributions, and indemnities	1,000	1,000	874	126
Capital expenditure	-	875	875	-
Expenditure reimbursement	(55,723)	(55,723)	(49,689)	(6,034)
	<u>315,765</u>	<u>315,765</u>	<u>281,575</u>	<u>34,190</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with Final Budget - Increase (Decrease)</b>
	<b>Original</b>	<b>Final</b>		
Morton museum				
Salaries	\$ 96,440	\$ 96,325	\$ 94,421	\$ 1,904
Benefits	48,619	48,736	45,568	3,168
Contractual services	53,340	54,140	18,187	35,953
Materials and supplies	13,250	12,450	1,254	11,196
	<u>211,649</u>	<u>211,651</u>	<u>159,430</u>	<u>52,221</u>
Library				
Salaries	571,481	579,592	543,010	36,582
Benefits	195,404	187,292	181,042	6,250
Contractual services	186,124	186,888	154,887	32,001
Materials and supplies	32,185	35,035	18,805	16,230
Capital expenditure	226,600	231,032	219,321	11,711
Grants, contributions, and indemnities	400	400	-	400
	<u>1,212,194</u>	<u>1,220,239</u>	<u>1,117,065</u>	<u>103,174</u>
Insurance				
Fixed charges	941,000	907,480	604,182	303,298
Special appropriations				
Contractual services	837,220	846,366	795,373	50,993
Other charges	50,200	2,719,230	666,517	2,052,713
Grants, contributions, and indemnities	129,092	129,092	116,287	12,805
Expenditure reimbursement	(52,500)	(52,500)	(46,511)	(5,989)
	<u>964,012</u>	<u>3,642,188</u>	<u>1,531,666</u>	<u>2,110,522</u>
Total general government	<u>13,987,644</u>	<u>17,045,623</u>	<u>13,765,728</u>	<u>3,279,895</u>
<b>PUBLIC SAFETY</b>				
City court				
Salaries	645,539	658,208	636,410	21,798
Benefits	264,354	252,233	248,828	3,405
Contractual services	80,194	80,194	51,426	28,768
Materials and supplies	14,750	14,750	7,627	7,123
Grants, contributions, and indemnities	350	350	-	350
	<u>1,005,187</u>	<u>1,005,735</u>	<u>944,291</u>	<u>61,444</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
Police				
Salaries	\$ 9,178,802	\$ 9,462,986	\$ 8,770,777	\$ 692,209
Benefits	4,459,342	4,184,359	4,010,025	174,334
Contractual services	941,581	1,040,912	1,013,742	27,170
Materials and supplies	504,122	506,323	453,895	52,428
Fixed charges	3,927	3,927	3,567	360
Capital expenditure	283,121	429,132	428,574	558
Grants, contributions, and indemnities	3,230	3,234	3,114	120
	15,374,125	15,630,873	14,683,694	947,179
Fire department				
Salaries	5,473,185	5,778,901	5,597,869	181,032
Benefits	2,620,231	2,515,679	2,481,587	34,092
Contractual services	314,792	341,785	317,606	24,179
Materials and supplies	375,936	363,722	312,426	51,296
Capital expenditure	42,435	202,817	201,987	830
Grants, contributions, and indemnities	1,412	296	296	-
	8,827,991	9,203,200	8,911,771	291,429
Code enforcement				
Salaries	771,901	784,474	704,727	79,747
Benefits	381,462	368,889	333,773	35,116
Contractual services	68,899	40,153	31,401	8,752
Materials and supplies	28,451	28,376	18,225	10,151
Capital expenditure	44,000	72,820	72,820	-
	1,294,713	1,294,712	1,160,946	133,766
Animal control				
Salaries	265,807	237,927	224,957	12,970
Benefits	118,017	113,891	100,971	12,920
Contractual services	86,980	144,743	121,049	23,694
Materials and supplies	71,772	65,272	58,264	7,008
Grants, contributions, and indemnities	1,225	1,225	-	1,225
	543,801	563,058	505,241	57,817
Total public safety	27,045,817	27,697,578	26,205,943	1,491,635

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>ROADS AND PUBLIC WORKS</b>				
Public works administration				
Salaries	\$ 371,869	\$ 379,177	\$ 374,149	\$ 5,028
Benefits	186,419	179,112	170,309	8,803
Contractual services	58,944	56,244	43,014	13,230
Materials and supplies	13,564	13,564	6,123	7,441
Grants, contributions, and indemnities	1,250	1,250	-	1,250
Capital expenditure	-	2,700	2,626	74
Expenditure reimbursement	(279,144)	(279,144)	(272,228)	(6,916)
	<u>352,902</u>	<u>352,903</u>	<u>323,993</u>	<u>28,910</u>
Highways and streets				
Salaries	1,211,426	1,182,694	1,126,821	55,873
Benefits	683,824	659,785	611,272	48,513
Contractual services	1,562,166	1,641,236	1,626,659	14,577
Materials and supplies	230,889	213,454	198,257	15,197
Capital expenditures	104,000	95,137	93,512	1,625
	<u>3,792,305</u>	<u>3,792,306</u>	<u>3,656,521</u>	<u>135,785</u>
Vehicle maintenance				
Salaries	465,051	472,197	452,347	19,850
Benefits	250,362	243,216	229,741	13,475
Contractual services	45,847	42,987	21,772	21,215
Materials and supplies	59,837	62,697	50,127	12,570
Fixed charges	665	665	315	350
Capital expenditures	18,500	18,500	16,613	1,887
	<u>840,262</u>	<u>840,262</u>	<u>770,915</u>	<u>69,347</u>
Engineering				
Salaries	892,340	902,843	775,908	126,935
Benefits	425,495	414,991	367,631	47,360
Contractual services	934,662	2,342,076	150,637	2,191,439
Materials and supplies	41,510	37,882	23,752	14,130
Grants, contributions, and indemnities	300	300	162	138
Capital expenditures	30,000	35,628	34,925	703
Expenditure reimbursement	(373,126)	(373,126)	(338,254)	(34,872)
	<u>1,951,181</u>	<u>3,360,594</u>	<u>1,014,761</u>	<u>2,345,833</u>
Total roads and public works	<u>6,936,650</u>	<u>8,346,065</u>	<u>5,766,190</u>	<u>2,579,875</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL - GENERAL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with Final Budget - Increase (Decrease)</b>
	<b>Original</b>	<b>Final</b>		
<b>CULTURE AND RECREATION</b>				
Parks and recreation				
Salaries	\$ 714,596	\$ 726,956	\$ 693,203	\$ 33,753
Benefits	265,083	252,723	246,459	6,264
Contractual services	1,000,197	1,000,197	560,651	439,546
Materials and supplies	241,487	244,767	145,327	99,440
Grants, contributions, and indemnities	31,600	31,600	19,429	12,171
Capital expenditures	-	375,000	375,000	-
	<u>2,252,963</u>	<u>2,631,243</u>	<u>2,040,069</u>	<u>591,174</u>
Total culture and recreation	<u>2,252,963</u>	<u>2,631,243</u>	<u>2,040,069</u>	<u>591,174</u>
<b>DEBT SERVICE</b>				
Principal	4,230,000	4,230,000	4,230,000	-
Interest and fiscal charges	4,168,488	4,168,488	4,165,384	3,104
Total debt service	<u>8,398,488</u>	<u>8,398,488</u>	<u>8,395,384</u>	<u>3,104</u>
<b>Total Expenditures</b>	<u>58,621,562</u>	<u>64,118,997</u>	<u>56,173,314</u>	<u>7,945,683</u>
Excess of revenues over expenditures	1,640,003	67,823	19,647,657	19,579,834
<b>OTHER FINANCING SOURCES (USES)</b>				
Sale of capital assets	1,380	1,380	73,975	72,595
Transfers in	-	350,000	1,183,479	833,479
Transfers out	-	(5,009,200)	(4,190,794)	818,406
Total other financing sources (uses)	<u>1,380</u>	<u>(4,657,820)</u>	<u>(2,933,340)</u>	<u>1,724,480</u>
Net change in fund balances	<u>\$ 1,641,383</u>	<u>\$ (4,589,997)</u>	16,714,317	<u>\$ 21,304,314</u>
Fund balances - beginning			<u>78,039,249</u>	
Fund balances - ending			<u>\$ 94,753,566</u>	

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GENERAL PURPOSE SCHOOL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>REVENUES</b>				
<b>PROPERTY TAXES</b>				
Real and personal	\$ 23,735,344	\$ 23,735,344	\$ 22,313,775	\$ (1,421,569)
Circuit court	313,004	313,004	191,277	(121,727)
TPSC tax	1,745,329	1,745,329	1,551,241	(194,088)
Municipal tax	2,582,675	2,582,675	2,582,675	-
Total property taxes	28,376,352	28,376,352	26,638,968	(1,737,384)
<b>LOCAL TAXES</b>				
Local option sales tax	10,318,490	10,318,490	12,803,883	2,485,393
Mixed drink tax	233,522	233,522	213,460	(20,062)
Business tax	3,300	3,300	2,554	(746)
MLGW in lieu of tax	248,235	248,235	185,838	(62,397)
Other in lieu of tax	282,831	282,831	253,344	(29,487)
Wheel tax	2,000,105	2,000,105	2,376,563	376,458
Total local taxes	13,086,483	13,086,483	15,835,642	2,749,159
<b>INTERGOVERNMENTAL</b>				
State revenues				
Basic education program	46,490,000	46,884,500	45,679,897	(1,204,603)
Career Ladder program	131,000	131,000	114,156	(16,844)
Total intergovernmental	46,621,000	47,015,500	45,794,053	(1,221,447)
<b>CHARGES FOR SERVICES</b>	208,800	208,800	174,200	(34,600)
<b>FEDERAL AND STATE GRANTS</b>	5,000	5,000	-	(5,000)
<b>INTEREST ON INVESTMENTS</b>	83,000	83,000	22,103	(60,897)
<b>OTHER</b>				
Other local revenue	2,000	2,000	-	(2,000)
Insurance recovery	37,000	37,000	967	(36,033)
Lease/rental	20,000	20,000	-	(20,000)
Miscellaneous refunds	288,126	520,000	648,465	128,465
Damages recovered from individuals	6,000	6,000	244	(5,756)
Tech replacement fines	6,500	6,500	7,060	560
Device fees	230,000	290,000	288,331	(1,669)
Sale of equipment	555,600	915,162	912,015	(3,147)
Donations from sponsors	-	4,050	4,050	-
Total other revenues	1,145,226	1,800,712	1,861,132	60,420
<b>Total Revenues</b>	89,525,861	90,575,847	90,326,098	(249,749)

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GENERAL PURPOSE SCHOOL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>EXPENDITURES</b>				
<b>EDUCATION</b>				
Regular instruction				
Personnel	\$ 41,408,000	\$ 42,747,072	\$ 41,032,046	\$ 1,715,026
Contractual services	2,823,572	2,923,572	2,344,310	579,262
Materials and supplies	1,797,525	1,797,525	1,572,527	224,998
Other charges	99,000	99,000	9,264	89,736
Expenditure reimbursement	(415,000)	(415,000)	(263,835)	(151,165)
	<u>45,713,097</u>	<u>47,152,169</u>	<u>44,694,312</u>	<u>2,457,857</u>
Alternative education instruction				
Personnel	163,884	195,888	208,443	(12,555)
Contractual services	20,000	32,000	25,676	6,324
Materials and supplies	6,000	6,000	2,305	3,695
Other charges	2,000	-	-	-
	<u>191,884</u>	<u>233,888</u>	<u>236,424</u>	<u>(2,536)</u>
Special education instruction				
Personnel	7,452,240	7,636,232	7,058,460	577,772
Contractual services	15,000	10,800	932	9,868
Materials and supplies	38,400	41,800	41,607	193
	<u>7,505,640</u>	<u>7,688,832</u>	<u>7,100,999</u>	<u>587,833</u>
Vocational instruction				
Personnel	921,027	944,698	763,282	181,416
Contractual services	5,000	5,000	2,496	2,504
Materials and supplies	44,000	37,121	11,991	25,130
	<u>970,027</u>	<u>986,819</u>	<u>777,769</u>	<u>209,050</u>
Attendance				
Personnel	364,181	424,764	409,882	14,882
Contractual services	99,442	99,442	93,182	6,260
Materials and supplies	1,000	1,000	791	209
In-service/staff development	5,250	5,250	250	5,000
	<u>469,873</u>	<u>530,456</u>	<u>504,105</u>	<u>26,351</u>
Health services				
Personnel	1,277,657	1,268,162	1,053,364	214,798
Contractual services	14,400	47,400	44,310	3,090
Materials and supplies	5,000	5,000	1,740	3,260
In-service/staff development	8,000	8,000	400	7,600
	<u>1,305,057</u>	<u>1,328,562</u>	<u>1,099,814</u>	<u>228,748</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GENERAL PURPOSE SCHOOL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
Other student support				
Personnel	\$ 2,249,395	\$ 2,481,198	\$ 2,400,857	\$ 80,341
Contractual services	77,400	77,400	52,120	25,280
Materials and supplies	1,500	1,500	345	1,155
In-service/staff development	30,500	29,740	3,106	26,634
	<u>2,358,795</u>	<u>2,589,838</u>	<u>2,456,428</u>	<u>133,410</u>
Regular instruction support				
Personnel	1,703,900	1,845,974	1,807,619	38,355
Contractual services	117,000	53,000	7,349	45,651
Materials and supplies	103,800	107,030	104,870	2,160
In-service/staff development	132,000	126,000	62,215	63,785
	<u>2,056,700</u>	<u>2,132,004</u>	<u>1,982,053</u>	<u>149,951</u>
Alternative instruction support				
In-service/staff development	2,553	2,553	-	2,553
	<u>2,553</u>	<u>2,553</u>	<u>-</u>	<u>2,553</u>
Special education support				
Personnel	1,817,266	1,850,458	1,788,742	61,716
Contractual services	120,000	117,000	93,934	23,066
Materials and supplies	7,400	7,400	7,379	21
In-service/staff development	10,345	16,775	15,718	1,057
	<u>1,955,011</u>	<u>1,991,633</u>	<u>1,905,773</u>	<u>85,860</u>
Board of education				
Personnel	747,846	697,303	696,559	744
Contractual services	180,215	190,215	176,252	13,963
Materials and supplies	200	200	200	-
Insurance	329,850	348,950	245,401	103,549
In-service/staff development	15,000	15,000	1,421	13,579
Other charges	525,569	525,569	521,596	3,973
	<u>1,798,680</u>	<u>1,777,237</u>	<u>1,641,429</u>	<u>135,808</u>
Office of the superintendent				
Personnel	411,336	414,857	405,777	9,080
Contractual services	32,835	32,835	17,608	15,227
Materials and supplies	3,500	3,500	3,500	-
In-service/staff development	12,000	12,000	1,161	10,839
Other charges	42,000	42,000	34,217	7,783
	<u>501,671</u>	<u>505,192</u>	<u>462,263</u>	<u>42,929</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements



**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GENERAL PURPOSE SCHOOL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
Office of the principal				
Personnel	\$ 5,732,226	\$ 5,832,491	\$ 5,743,761	\$ 88,730
Contractual services	18,705	18,705	6,705	12,000
In-service/staff development	70,000	70,000	850	69,150
	<u>5,820,931</u>	<u>5,921,196</u>	<u>5,751,316</u>	<u>169,880</u>
Fiscal services				
Personnel	663,560	673,775	669,170	4,605
Contractual services	188,095	227,245	133,332	93,913
Materials and supplies	8,665	8,665	7,296	1,369
In-service/staff development	22,800	22,800	8,537	14,263
Other charges	1,200	1,200	72	1,128
	<u>884,320</u>	<u>933,685</u>	<u>818,407</u>	<u>115,278</u>
Human resources				
Personnel	461,626	502,739	496,147	6,592
Contractual services	64,380	45,295	25,564	19,731
Materials and supplies	7,500	7,500	4,536	2,964
In-service/staff development	30,200	30,200	5,765	24,435
	<u>563,706</u>	<u>585,734</u>	<u>532,012</u>	<u>53,722</u>
Central and other				
Personnel	335,606	345,072	342,410	2,662
Contractual services	137,285	132,907	69,209	63,698
Materials and supplies	26,250	26,250	11,204	15,046
In-service/staff development	21,500	21,500	12,546	8,954
Other charges	28,400	27,200	17,306	9,894
	<u>549,041</u>	<u>552,929</u>	<u>452,675</u>	<u>100,254</u>
Operation of plant				
Personnel	774,310	826,339	807,802	18,537
Contractual services	2,288,075	2,288,075	2,340,987	(52,912)
Materials and supplies	2,170,000	2,160,017	1,699,111	460,906
Insurance	229,348	229,348	197,862	31,486
In-service/staff development	1,000	1,000	304	696
Other charges	34,000	34,000	20,624	13,376
	<u>5,496,733</u>	<u>5,538,779</u>	<u>5,066,690</u>	<u>472,089</u>
Maintenance of plant				
Personnel	869,826	900,570	892,283	8,287
Contractual services	730,500	687,061	434,384	252,677
Materials and supplies	2,000	2,000	1,356	644
In-service/staff development	15,280	15,280	578	14,702
Other charges	8,000	8,000	7,888	112
	<u>1,625,606</u>	<u>1,612,911</u>	<u>1,336,489</u>	<u>276,422</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GENERAL PURPOSE SCHOOL FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
Transportation				
Personnel	\$ 310,609	\$ 318,838	\$ 314,332	\$ 4,506
Contractual services	3,751,042	3,084,967	2,353,841	731,126
Materials and supplies	500,700	500,700	264,064	236,636
In-service/staff development	3,000	3,000	1,046	1,954
Other charges	3,300	3,300	2,213	1,087
Expenditure reimbursement	(224,473)	(347,686)	(347,871)	185
	<u>4,344,178</u>	<u>3,563,119</u>	<u>2,587,625</u>	<u>975,494</u>
Technology				
Personnel	2,516,535	2,609,972	2,574,708	35,264
Contractual services	732,010	549,914	495,553	54,361
Materials and supplies	457,050	456,550	438,296	18,254
In-service/staff development	77,100	41,100	41,100	-
Other charges	79,500	95,496	95,059	437
	<u>3,862,195</u>	<u>3,753,032</u>	<u>3,644,716</u>	<u>108,316</u>
Total education	87,975,698	89,380,568	83,051,299	6,329,269
<b>CAPITAL OUTLAY</b>	<u>4,228,247</u>	<u>5,518,740</u>	<u>5,053,557</u>	<u>465,183</u>
<b>Total Expenditures</b>	<u>92,203,945</u>	<u>94,899,308</u>	<u>88,104,856</u>	<u>6,794,452</u>
Excess (deficiency) of revenues over (under) expenditures	(2,678,084)	(4,323,461)	2,221,242	6,544,703
<b>OTHER FINANCING SOURCES (USES)</b>				
Debt issuance	2,043,458	2,544,036	2,544,036	-
Transfers in	111,071	111,071	65,356	(45,715)
Transfers out	-	-	(153,524)	(153,524)
Planned use of fund balance	-	1,668,354	-	(1,668,354)
Total other financing sources	<u>2,154,529</u>	<u>4,323,461</u>	<u>2,455,868</u>	<u>(1,867,593)</u>
Net change in fund balances	<u>\$ (523,555)</u>	<u>\$ -</u>	<u>4,677,110</u>	<u>\$ 4,677,110</u>
Fund balances - beginning			<u>18,319,782</u>	
Fund balances - ending			<u>\$ 22,996,892</u>	

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
June 30, 2021

	Business-type Activities Enterprise Funds Water Fund and Sewer
<b>ASSETS</b>	
Current assets:	
Cash and cash equivalents	\$ 2,615,022
LGIP Investments	26,104,290
Customer receivables	978,781
Unbilled receivables	1,008,109
Less allowance for doubtful accounts	(135,138)
Inventory	195,400
Prepaid expenses	12,400
Restricted LGIP Investments	12,592,774
Total current assets	43,371,638
Noncurrent assets:	
Capital assets, not being depreciated	6,796,490
Capital assets, being depreciated, net	84,169,003
Total capital assets, net	90,965,493
Net pension asset	278,322
Net OPEB asset	646,793
Total noncurrent assets	91,890,608
Total assets	135,262,246
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Related to pension	588,928
Related to OPEB	70,217
Deferred charges on refunding	674,348
Total deferred outflows of resources	1,333,493
<b>LIABILITIES</b>	
Current liabilities:	
Accounts payable and accrued expenses	606,036
Accrued bond interest	43,721
Due to other funds	2,211,892
Due to other governments	29,679
Accrued compensated absences	116,055
Current portion of bonds and notes payable	2,752,284
Total current liabilities	5,759,667
Noncurrent liabilities:	
Unearned revenue	184,813
Accrued compensated absences	34,924
Bonds and notes payable, net of current portion, discounts, and premium	7,338,942
Total noncurrent liabilities	7,558,679
Total liabilities	13,318,346
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Related to pension	912,965
Related to OPEB	363,433
Total deferred inflows of resources	1,276,398
<b>NET POSITION</b>	
Net investment in capital assets	81,548,615
Restricted	
Net pension and OPEB assets	925,115
Water and sewer development	12,592,774
Unrestricted	26,934,491
Total net position	\$ 122,000,995

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**PROPRIETARY FUNDS**  
For the Year Ended June 30, 2021

	<b>Business-type Activities:</b> <b>Enterprise Funds</b> <b>Water Fund and Sewer</b>
Operating Revenues:	
Water service charges	\$ 5,023,785
Sewer service charges	8,188,510
Penalties and other charges	269,065
Other income	103,904
Total operating revenues	<u>13,585,264</u>
Operating Expenses:	
Salaries	1,853,933
Benefits	758,729
Contractual services	1,980,134
Materials and supplies	2,510,774
Insurance	189,746
Grants, contributions, and indemnities	21,064
Depreciation	3,491,777
Total operating expenses	<u>10,806,157</u>
Operating income	2,779,107
Nonoperating Revenues (Expenses):	
Interest income	62,998
Development fees	1,231,134
Tap fees	299,907
Bond interest and fiscal charges	(284,797)
Loss on sale of capital assets	(5,311)
Total nonoperating revenues	<u>1,303,931</u>
Income before contributions and transfers	4,083,038
Capital contributions	606,751
Transfers out	<u>(911,674)</u>
Change in net position	3,778,115
Net position - beginning, as previously reported	<u>118,222,880</u>
Net position - ending	<u><u>\$ 122,000,995</u></u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended June 30, 2021

	<b>Business-type Activities:</b>
	<b>Enterprise Funds</b>
	<b>Water Fund</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Receipts from customers and users	\$ 13,837,565
Payments to suppliers	(5,252,780)
Payments to employees	(2,877,878)
Other receipts	108,385
Net cash provided by operating activities	5,815,292
<b>CASH FLOW FROM (USED FOR) NONCAPITAL FINANCING ACTIVITIES</b>	
Payment (to) from other fund	(911,674)
Tap and impact fee receipts	1,531,041
Net cash provided by noncapital financing activities	619,367
<b>CASH FLOW FROM (USED FOR) CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Purchases of capital assets	(3,376,289)
Principal paid on capital debt	(2,310,000)
Interest paid on capital debt	(391,900)
Net cash used for capital and related financing activities	(6,078,189)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Purchase of investments, net	(189,596)
Interest income	62,998
Net cash from investing activities	(126,598)
Net increase in cash and cash equivalents	229,872
Cash and cash equivalents - beginning of the year	2,385,150
Cash and cash equivalents - end of the year	\$ 2,615,022
<b>Reconciliation of operating income to net cash from operating activities</b>	
Operating income	\$ 2,779,107
Adjustments to reconcile operating income to net cash provided (used) by operating activities:	
Depreciation	3,491,777
Provision for bad debts	20,000
Pension expense in excess of employer contributions	(187,458)
OPEB expense in excess of employer contributions	(71,413)
Change in assets and liabilities	
Receivables, net	(24,986)
Unbilled receivables	(48,109)
Prepaid expenses	350
Inventories	(96,337)
Accounts payable	(455,075)
Accrued compensated absences	(6,345)
Due to governmental entities	4,481
Due to other funds	425,015
Unearned revenue	(15,715)
Net cash provided by operating activities	\$ 5,815,292

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**  
June 30, 2021

	<b>Pension and OPEB Trust Funds</b>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 2,522,791
Interest receivable	186,407
Investments	
Savings, CDs and time deposits	1,142,371
Corporate and foreign bonds	6,419,851
Municipal obligations	621,408
Common equity securities	15,023,847
Equity mutual funds	59,599,691
Fixed income mutual funds	37,460,119
Structured investments	18,810
Total investments	120,286,097
Due from other funds	247,971
Total assets	123,243,266
<b>LIABILITIES</b>	
Accounts payable and accrued liabilities	129,121
Due to general fund	39,998
Total liabilities	169,119
<b>NET POSITION</b>	
Restricted for pensions	103,044,539
Restricted for OPEB	20,029,608
Total net position	\$ 123,074,147

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**  
For the Year Ended June 30, 2021

	<b>Pension and OPEB Trust Funds</b>
<b>ADDITIONS</b>	
Contributions	
Employer	\$ 4,374,868
Plan members	780,906
Total contributions	<u>5,155,774</u>
Investment earnings (losses):	
Interest and dividends	1,868,053
Net appreciation in fair value of investments	22,622,649
Total investment earnings	<u>24,490,702</u>
Total additions	29,646,476
<b>DEDUCTIONS</b>	
Benefits and claims paid	3,936,748
Administrative expense	346,638
Total deductions	<u>4,283,386</u>
Change in net position	25,363,090
Net position - beginning of the year	<u>97,711,057</u>
Net position - end of the year	<u><u>\$ 123,074,147</u></u>

The accompanying notes are an integral part of the financial statements

**TOWN OF COLLIERVILLE, TENNESSEE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
June 30, 2021

---

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Reporting Entity**

The Town of Collierville, Tennessee (the “Town”) is a municipal corporation governed by an elected mayor and five-member Board of Aldermen. The Executive Branch is organized into the following departments: Administration, Legislative, Finance, Education, Police, Fire, Parks and Recreation, Public Works, Planning and Development, Code Enforcement, General Services, Engineering, and Utilities.

As required by accounting principles generally accepted in the United States of America, these financial statements present the government and its component units, entities for which the government is financially accountable. Blended component units, although legally separate entities, are in substance, part of a government’s operations. The Town has one blended component unit (see details below). The Town has no discretely presented component units. The significant accounting policies followed by the component unit are generally the same as those followed by the primary government.

*Blended Component Unit:*

The Board of Education of Collierville Schools (“Board of Education” or the “School”) – The Board of Education is a legally separate organization that includes all the public schools of the Town. The Board of Education has a separately elected governing board but is fiscally dependent upon the Town. The Town provides funding, approves its operating budget, and issues debt for its capital projects. The Board of Education’s total debt outstanding, including leases, is expected to be repaid entirely or almost entirely with the resources of the Town. The Board of Education’s General Purpose School Fund, Federal Projects Fund, Nutrition Fund, Discretionary Grants Fund, and Student Activity Fund are reported as special revenue funds of the Town while the School Capital Projects Fund is reported as such for the Town. The Board of Education’s OPEB Trust Fund represents a fiduciary fund of the Town. The Board of Education issues separately audited financial statements.

**B. Basis of Presentation**

*1. Government-Wide Financial Statements*

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and are designed to provide readers with a broad overview of the Town’s finances, in a manner similar to private-sector business. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Certain eliminations have been made regarding interfund activities, payables, and receivables. All internal balances in the statement of net position have been eliminated except those representing balances between the governmental activities and business type activities, which are presented as internal balances and eliminated in the total primary government column. In the statement of activities, those transactions between governmental and business-type activities have not been eliminated.



## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

The statement of net position presents information on all the Town's assets, deferred outflows of resources, liabilities, deferred inflows of resources, with the differences presented as net position. Net position is reported as one of three categories: net investment in capital assets, restricted, or unrestricted. Restricted net position is further classified as either net position restricted by enabling legislation or net position that is otherwise restricted.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

### **2. Fund Financial Statements**

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The activities of the government are organized into funds, each of which are separate entities. Each fund is accounted for by providing a set of self-balancing accounts which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, and expenditures/expenses. Major individual governmental funds and the enterprise fund are reported as separate columns in the fund financial statements.

The Town has presented all major funds that met the quantitative or qualitative qualifications to be reported as a major fund as separate columns in the fund financial statements. The Capital Projects Fund #321 accounts for most of the Town's capital activity and the Education Capital Fund accounts for the School's capital activity; therefore, the Town's management has elected to classify both funds as a major funds. The Town's major funds are as follows:

**Major Governmental Funds:** General Fund, General Purpose School Fund, Capital Projects Fund #321, Education Capital Fund.

**Major Proprietary Fund:** Water and Sewer Fund

Detailed descriptions of these funds are presented below.

### **3. Governmental Fund Financial Statements**

Governmental fund financial statements include a balance sheet and statement of revenues, expenditures, and changes in fund balance individually for all major funds and in the aggregate for the remaining nonmajor funds. An accompanying schedule is presented to reconcile and explain the difference in fund balance and changes in fund balances as presented in these statements to net position and changes in net position presented in the government-wide financial statements. The governmental funds of the Town are described below:

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

- a. **General Fund** – The primary operating fund of the Town and accounts for all financial resources obtained and used for delivery of those services traditionally provided by a municipal government, which are not provided for in other funds. Most of the essential governmental services such as general government, public safety, public works, solid waste management, library, culture and recreation, and municipal courts, among other things, are reported in the general fund.
- b. **Special Revenue Funds** – These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted or committed to expenditures for specific purposes. The following comprise the special revenue funds:

General Purpose School Fund – The operating fund of the Collierville Schools and accounts for all general revenues and other receipts that are not allocated by law or contractual agreement to another Collierville Schools fund, such as property tax revenue from Shelby County, Tennessee, Basic Education Program (BEP) funds, sales tax, etc and general operating expenditures and capital improvement costs that are not paid through other School funds are paid from the general purpose school fund.

State Street Aid Fund – Accounts for the receipts and expenditures of the Town’s share of the State of Tennessee’s gasoline tax.

Historic Preservation Fund – Accounts for the receipts and expenditures of fees charged to developers for the preservation of the Town’s historic town square.

E-Citation Fund – Accounts for the receipt of and expenditures related to the Town’s electronic traffic citation system.

Solid Waste and Sanitation Fund – Accounts for the receipts and expenditures of the Town’s solid waste removal services.

Special Drug Fund – Accounts for the receipt of and expenditures related to court drug fines and drug seizures.

Grant Fund – Accounts for receipt and expenditures related to grants obtained by the Town.

ARPA Grant Fund – Accounts for American Rescue Plan Act of 2021 (ARPA) funds intended to aid in the economic recovery brought on by the pandemic.

School Federal Fund – Accounts for the receipts and expenditures of the Town’s municipal school system related to the system’s federally funded programs.

School Nutrition Fund – Accounts for the receipts and expenditures of the Town’s municipal school system related to the system’s cafeteria operations. These funds are required to be maintained in a separate fund.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

School Discretionary Grants Fund – Accounts for the receipts and expenditures of the Town's municipal school system related to state funded programs.

Student Activity Fund – The student activity fund accounts for all money received from any source for school-sponsored student activities or school-sponsored events held at or in connection with a school. Each school maintains its own bank account and records related to their student activities.

- c. **Capital Projects Fund** – These funds account for all the financing of major governmental fund capital asset purchases. The Town has four capital project funds that account for all the Town's capital improvement projects and one capital project fund that accounts for all the capital improvement projects for the Town's municipal school system.

### **4. Proprietary Fund Financial Statements**

Proprietary fund financial statements include a statement of net position, a statement of revenues, expenses, and changes in net position, and a statement of cash flows. The proprietary fund of the Town is described below:

- a. **Enterprise Fund** – Account for business-like activities provided to the general public. The activities are financed primarily by user charges and the measurement of the financial activity focuses on net income measurement like private sector businesses.

Water and Sewer Fund – Accounts for water and sewer fees in connection with the operation of the Town's water and sewer system. The proceeds of several bond issues have been used specifically for the construction or acquisition of water and sewer systems and facilities. Since it is the intention of the Town to repay these bonds through water and sewer fund operations, these obligations are reported in this fund. Revenues derived from the physical connection to the system do not substantially exceed the cost incurred to provide such services.

### **5. Fiduciary Fund Financial Statements**

Fiduciary fund financial statements include a statement of fiduciary net position and statement of changes in fiduciary net position. Fiduciary fund balances and activities are excluded from the government-wide financial statements as they do not represent amounts available to the primary government.

- a. **Pension (and Other Employee Benefit) Trust Fund** – These funds account for the activities and accumulation or resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans and other postemployment benefit plans. The Town maintains the Town Pension Plan Fund, and the Town Retiree Medical Plan Fund (Town OPEB). The School maintains the School Retiree Medical Plan (School OPEB). Each OPEB accounts solely for retiree medical benefits (including claims incurred but not reported) for which each plan is self-insured. Each trust fund is a legally separate entity and the resources of each trust cannot be used to finance the City or School's operations. The City and School are committed to making contributions to the trusts, and therefore, assume financial burden for the trust funds and has financial accountability. As a result, the activities of the trust funds are presented as fiduciary component units.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

### **C. Measurement Focus and Basis of Accounting**

Measurement focus is a term used to describe “which” transactions are recorded within the various financial statements. Basis of accounting refers to “when” transactions are recorded regardless of the measurement focus applied.

#### *Measurement Focus*

On the government-wide statement of net position and statement of activities, both governmental and business-type activities are presented using the “economic resources” measurement focus. Accordingly, all the Town’s assets and liabilities, including capital assets and long-term liabilities, along with deferred inflows and outflows of resources, are included in the accompanying statement of net position. The statement of activities presents changes in net position.

Proprietary funds and fiduciary funds are also accounted for using the “economic resources” measurement focus. Accordingly, all assets, deferred outflows of resources, liabilities, and deferred inflows of resources (whether current or noncurrent) are included in the statement of net position. The statement of revenues, expenses, and changes in net position presents revenues (additions) and expenses (deductions) in total net position.

All governmental funds utilize a “current financial resources” measurement focus. Only current financial assets, deferred outflows of resources, liabilities, and deferred inflows of resources are generally included on their balance sheets. Their operating statements present sources and uses of available resources during a given period. These funds use fund balance as their measure of available resources at the end of the period.

#### *Basis of Accounting*

The government-wide financial statements are presented using the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenues of the water and sewer fund are charges to customers for sales and services. The water and sewer fund also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services,

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Revenues in the fiduciary funds are those additions to the plan that are generated from contributions from the Town or School and participants and investment related income. Expenses are those deductions to the assets of the plan that arise from the payment of benefits and administrative expenses.

Governmental fund financial statements are reported using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available to finance expenditures of the current period. Revenues are available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The primary revenue sources, which have been treated as susceptible to accrual by the Town, are property taxes, other local taxes, and intergovernmental revenues. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are measurable and available only when cash is received by the Town. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. The issuance of long-term debt is reported as other financing sources.

### **D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balances**

#### *1. Deposits and investments*

The Town considers all highly liquid investments with an original maturity of three months or less when purchased to be cash and cash equivalents. Cash equivalents held by the trustee of the Town Pension Plan Fund, the Town OPEB Fund, and the School OPEB Fund are included in cash and cash equivalents of those funds.

Investments, including pension and other postemployment benefit investments held in fiduciary funds, are reported at fair value except for investments measured using Net Asset Value (“NAV”) per share, which have no readily determinable fair value and have been determined using amortized cost which approximates fair value. Those investments in the Local Government Investment Pool (“LGIP”) qualify as a 2a7-like pool and are reported at amortized cost using a Stable Net Asset Value which approximates fair value.

For governmental activities, restricted investments consist of assets held in an irrevocable trust for future TCRS pension benefits. In addition, certain development fees collected by the Water and Sewer Fund represent restricted amounts which must be used for projects to increase capacity and other items for future community developments. There were no restricted investments for development fees at June 30, 2021.

#### *2. Receivables*

All trade and property taxes receivable are shown net of an allowance for uncollectible amounts.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

Real and personal property taxes are levied by April 20 of each fiscal year on values assessed as of the prior January 1. The Town has an enforceable legal claim as of January 1 (the assessment date). Property taxes are due on the following January 1 and are considered delinquent after February 28, at which time interest is assessed and property is available for tax lien. The property tax levy is without legal limit. The rate, as permitted by Tennessee State Law and Town Charter, is set annually by the Mayor and Board of Aldermen and billed and collected by the Finance Department.

Property taxes receivable are recognized as of the date the Town has an enforceable legal claim. Property taxes are reflected as revenues in the fiscal period for which they are levied, which is the subsequent fiscal year for the current fiscal year's assessment, provided they are received and collected within the current period or within 60 days following the fiscal year end (August 31). Since the receivable is recognized before the period of revenue recognition, the entire amount of the receivable, less an estimated allowance for uncollectible taxes, is reported as a deferred inflow of resources as of June 30. Delinquent taxes estimated to be collected subsequent to August 31 are included in the balance sheet as property taxes receivable and a deferred inflow of resources to reflect amounts that were not available as revenues at June 30, 2021.

Receivables due from other governments are primarily from the United States government, the State of Tennessee, and Shelby County, Tennessee. No allowance for uncollectible amounts has been recognized.

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned as "unearned revenue". At the end of the current fiscal year, unavailable revenue principally represents amounts relating to property taxes.

Utility revenue is recorded when earned. Customers are billed at various times throughout the month. The estimated value of services provided but unbilled at year end has been included in the accompanying financial statements as unbilled utility receivable.

### ***3. Interfund Transactions***

During operations, numerous transactions occur that may result in amounts owed between individual funds. Those related to goods and services type transactions are classified as "due to and from other funds." Short-term interfund loans are reported as "interfund receivables and payables." Long-term interfund loans (noncurrent portion) are reported as "advances from and to other funds." Interfund receivables and payables are eliminated in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Permanent reallocations of resources between funds of the Town are classified as interfund transfers. For the statement of activities, all transfers between individual governmental funds have been eliminated.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

### *4. Inventories and prepaid items*

Inventory in all funds consists of expendable supplies held for consumption are stated at cost using the average cost method. The cost of inventory and prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

Certain contractual or otherwise required payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid expenses in the governmental funds also include interest payments made on debt prior to the due date.

### *5. Capital assets*

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., streets, bridges, sidewalks, and similar items), and intangible assets (easements, rights-of-way, and similar items) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Such assets with an initial, individual cost of at least \$5,000 and an estimated useful life more than three years are recorded at historical cost or estimated historical cost if purchased or constructed. Contributed capital assets are recorded at estimated acquisition value at the date received. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, net of related interest income on unspent bond funds, is included as part of the capitalized value of the assets constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Land, easements, rights-of-way, and construction in progress are not depreciated. All other capital assets are depreciated using the straight-line method over the following estimated useful lives:

Buildings and improvements	40 years
Other improvements	15-75 years
Library materials	10 years
Equipment	3-15 years
Infrastructure	25-75 years

### *6. Deferred outflows of resources*

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. The Town has qualifying items for reporting in this category. The unamortized discount on refunding reported in the government-wide statement of net position results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. Other deferred outflows of resources include pension and OPEB changes and employer contributions to the pension plan after the measurement date.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

### *7. Compensated absences*

Employees are granted sick and annual leave in varying amounts in accordance with administrative policies. Upon termination or retirement, employees are paid full value for any accrued annual leave earned not to exceed the maximum annual leave as set forth by the personnel policy. Generally, employees may accumulate sick leave up to nine hundred and sixty (960) hours, but upon termination or retirement, no payment shall be made for unused sick leave.

Vested or accumulated annual leave for terminated or retired employees that is expected to be liquidated with expendable available financial resources is reported as an expenditure and a fund liability of the governmental fund that will pay it. Amounts of vested or accumulated annual leave that are not expected to be liquidated with expendable available financial resources are maintained separately and represents a reconciling item between the fund and government-wide presentation.

Vested or accumulated annual leave of governmental funds is recorded only if the leave has matured (i.e. unused reimbursable leave still outstanding following an employee's resignation or retirement). Vested or accumulated annual leave of proprietary funds is recorded as an expense and liability of those funds as the benefits accrue to employees.

### *8. Long-term obligations*

In the governmental-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when incurred.

In the governmental fund financial statements, bond premiums and discounts and issuance costs are recognized in the current period. The face amount of debt is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether withheld from the actual debt proceeds received, are reported as debt service expenditures.

### *9. Deferred inflows of resources*

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. Deferred inflows of resources represent an increase to net position that applies to a future period and is not recognized as an inflow of resources (revenue) until that time. The Town has several types of items that qualify for reporting in this category. These items are amounts in the governmental funds that were receivable and measurable at year-end but were not available to finance expenditures for the current year. Deferred inflows of resources include those related to unavailable revenues from property taxes and pension and OPEB changes.



## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

### *10. Net Position and Fund balance*

In the government-wide financial statements and the proprietary fund in the fund financial statements, net position is displayed in three components:

**Net investment in capital assets** – consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Applicable deferred outflows of resources and deferred inflows of resources, if any should be included in the component of net position.

**Restricted net position** – consists of net position with constraints placed on the use of primarily cash and investments either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or (2) law through constitutional provisions or enabling legislations.

**Unrestricted net position** – all other net position that does not meet the definition of net investment in capital assets or restricted net position

In the fund financial statements, governmental funds report fund balances in classifications that compromise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in these funds can be spent. These classifications consist of the following five components, as applicable:

**Nonspendable** – amounts that cannot be spent because they are either in a (a) non-spendable form, including items not expected to be converted to cash (i.e. inventories, prepaid amounts, long-term portion of loans and notes receivable), or (b) legally or contractually required to be maintained intact (i.e. corpus of endowment funds).

**Restricted** – amounts constrained to be used for a specific purpose as per external parties, constitutional provision, or enabling legislation.

**Committed** – amounts constrained to be used for specific purposes by the highest level of decision making authority (Board of Mayor and Alderman or Collierville Schools). Formal action, in the form of an ordinance adopted by the Board of Mayor and Aldermen, to establish, modify or rescind a commitment must be taken by the end of the fiscal year. Amounts classified as committed are not subject to legal enforceability like restricted resources; however, they cannot be used for any other purpose unless the Board removes or changes the commitment by taking the same action it employed to impose the commitment.

**Assigned** – amounts intended to be used by the Town for a specific purpose but are neither restricted nor committed. The intent shall be expressed by the Board of Mayor and Aldermen or a designee authorized by the Board of Mayor and Aldermen with authority to assign amounts. At this time, the Board of Mayor and Aldermen has maintained the authorization to assign fund balance which is accomplished through a resolution. The nature of the actions necessary to remove or modify an assignment is not as rigid as required under a committed fund balance classification. The Collierville Schools has the authority to assign the fund balance for the School Funds. Amounts more than

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

nonspendable, restricted, and committed fund balance in funds other than the general fund are reported as assigned fund balance.

**Unassigned** – represents the residual balance available for any purpose in the general fund. In other governmental funds, the classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, it is the policy of the Town to generally consider restricted amounts to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it is the policy of the Town that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts. In both instances, when a proposed expenditure is made with specific balances identified as the source of the funding, that specific fund balance will be used.

Within the Fund Balance Policy, established by a resolution of the Board of Mayor and Aldermen, the Town also established a Stabilization Policy. The provisions of the Stabilization Policy do not qualify for reservation as committed or assigned fund balance and have been included as a portion of the unassigned fund balance.

The Stabilization Policy has the following four main accounts: contingency, emergency, cash flow stabilization, and debt service. The contingency account, estimated to be one (1) percent of the General Fund budgeted expenditures, is established in the event that during the year there are unanticipated expenses or revenue shortfalls impacting programs already approved in conjunction with the current year budget. The emergency account, estimated to be four (4) percent of the General Fund budgeted expenditures, is established to fund a finding by the Mayor, with confirmation by the Board, of “true urgent economic necessity,” which is based on a significant economic downturn after the budget is complete or a natural disaster. The cash flow stabilization account, estimated to be eighteen (18) percent of the General Fund budgeted expenditures, is established to serve cash flow needs for the first few months of the fiscal year based on the tax calendar. The debt service account, estimated to be two (2) percent of the General Fund budgeted expenditures, is established to fund general obligation debt service payments for the first few months of the year based on the tax calendar. Any changes to the Stabilization Policy, or addition of amounts, require a resolution to be passed by the Board of Mayor and Aldermen.

### *11. Pensions and Other Postemployment Benefits*

The Town maintains six defined benefit retirement plans. Two are sponsored by the Town and the remaining four are sponsored by the Tennessee Consolidated Retirement System. The Town maintains two defined benefit other postemployment benefit plans (“OPEB”) sponsored by the Town.

For purposes of measuring the net pension and net OPEB asset or liability, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the fiduciary net position, and additions to/deductions from each plan’s fiduciary net position have been determined on the same basis as they are reported by the actuaries. For this purpose,

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

---

benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of each plan. Expenses of the plans, such as investment fees, trustee fees, and audit fees, are paid by the plans. However, certain administrative functions are performed by employees of the Town and are not reimbursed by the plans. Investments, other than contracts, are reported at fair value. Investment income is recognized as earned. Plan assets do not include any securities of the Town nor have any of the plans made any loans to the Town.

### *12. Fair Value Measurements*

Fair value represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Assets and liabilities recorded at fair value in the statements of net position are categorized based on the level of judgment associated with the inputs used to measure their fair value. The three categories of level inputs are as follows: Level 1 inputs include unadjusted quoted prices in active markets for identical assets or liabilities accessible at the measurement date; Level 2 inputs include quoted prices for similar assets or liabilities; quoted prices in inactive markets; or other inputs that can be corroborated by observable market data. Such inputs include market interest rates and volatilities, spreads and yield curves; Level 3 inputs are inputs which are unobservable for the asset or liability and rely on management's own assumptions that market participants would use in pricing the asset or liability.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In determining fair value, the Town utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The methods used may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Town believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at reporting date.

### *13. Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## **E. – Accounting Changes**

### Adoption of New Accounting Standard

The Town and School implemented GASB Statement No. 84, *Fiduciary Activities*, effective June 1, 2020. The Statement was issued to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how these activities should be reported. The implementation resulted in the School's reclassification of the Student Activity Fund from a fiduciary fund to a special revenue fund. Both the Statement of Net Position and the Balance Sheet – Governmental Funds have been restated to reflect the July 1, 2020, fund balance of the Student Activity Fund as presented below.

## NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

---

### Prior Period Adjustment

Subsequent to the issuance of the June 30, 2020 financial statements, the School determined there was a \$27,118,402 understatement in the actuarial computation of the net OPEB obligation due to errors in certain participant eligibility assumptions. The statement of net position has been restated to reflect corrected balance as of July 1, 2020 as presented below.

	(As Reported) 6/30/2020	Student Activity Funds	OPEB Adjustments	(As Restated) 6/30/2020
Total governmental fund balance	\$ 104,532,268	\$ 1,356,142	\$ -	\$ 105,888,410
Total net position	\$ 384,425,292	\$ 1,356,142	\$(27,118,402)	\$ 358,663,032
Agency fund	\$ 1,356,142	\$ (1,356,142)	\$ -	\$ -
OPEB expense	\$ 883,058	\$ -	\$ 3,182,425	\$ 4,065,483

### New Accounting Pronouncement

GASB Statement No. 87, *Leases*, was issued to increase the usefulness of financial statements by requiring reporting of certain lease liabilities that currently are not reported, enhance comparability by requiring lessees and lessors to report leases under a single model, and enhance the usefulness of information by requiring notes to the financial statements regarding leasing arrangements. The requirements of GASB No. 87 are effective for fiscal year 2022. The Town is currently evaluating the impact of GASB No.87 may have on its financial statements.

## NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

---

### **A. Budgetary information**

The revenues and expenditures accounted for in all governmental fund types are controlled by a formal integrated budgetary accounting system. The Board of Mayor and Aldermen annually approves the operating budgets of the general, special revenue, capital projects, debt service, and enterprise funds of the Town. The Collierville Schools annually approves the operating budgets of the general purpose school fund. Budgetary control is maintained at the departmental level by line item, and expenditures may not exceed funds budgeted which constitute the legal spending limit. Unexpended appropriations lapse at year-end. The Town Administrator may transfer funds within departments without approval of the governing body; however, any amendments made between departments must meet with the governing body's approval as prescribed by the Town Charter. The accompanying budgetary data has been revised for transfers authorized by the Town Administrator during the year as well as amended in accordance with the Town Charter. Annual budgets are adopted on a basis consistent with Tennessee Code Annotated, which is not materially different than the modified accrual basis of accounting for all governmental funds. The Town is not legally required and did not adopt an annual budget for the ARPA grant fund and capital projects funds #335, #336, and \$337. The School is not legally required and did not adopt an annual budget for the student activity fund, nutrition fund, discretionary grants fund, and education capital projects fund.

### **B. Excess of expenditures over appropriations**

For the year ended June 30, 2021, no funds had expenditures that exceeded appropriations.

## NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

---

### C. Deficit fund equity

As of June 30, 2021, none of the funds had a deficit fund balance.

## NOTE 3 – DEPOSITS

---

Legal Provisions – Deposits must be collateralized by federal depository insurance, the Tennessee Bank Collateral Pool, collateral held by the Town's agent in the Town's name, collateral held by the Federal Reserve Banks acting as thirdparty agents, or a combination of these methods. State statute requires that all uninsured deposits with financial institutions must be collateralized by securities whose market value is equal to 105% of the average daily balance of public deposits held. Collateral securities required to be pledged by the participating banks to protect their public fund accounts are pledged to the state treasurer on behalf of the bank collateral pool. The securities pledged to protect these accounts are pledged in the aggregate rather than against each account. The members of the pool may be required by agreement to pay an assessment to cover any deficiency. Under this additional assessment agreement, public fund accounts covered by the pool are insured for purposes of credit risk disclosure.

Custodial Credit Risk – Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. Although the Town has not adopted a formal deposit policy, its policy is to be insured or collateralized with securities held by the Town or its agent in the Town's name and comply with statutes requiring deposits. As of June 30, 2021, all bank deposits were entirely insured by federal depository insurance and collateralized by the Bank Collateral Pool of the State of Tennessee.

## NOTE 4 – RECEIVABLES

---

	Governmental Activities	Business-Type Activities	Total
Property taxes	\$ 38,852,200	\$ -	\$ 38,852,200
Sales, income, and other taxes	6,094,804	-	6,094,804
Federal and state grants	2,764,506	-	2,764,506
Customer	1,162,985	978,781	2,141,766
Other	156,545	-	156,545
Unbilled	-	1,008,109	1,008,109
Less allowance for doubtful accounts	(579,602)	(135,138)	(714,740)
	<u>\$ 48,451,438</u>	<u>\$ 1,851,752</u>	<u>\$ 50,303,190</u>

## NOTE 5 – INVESTMENTS

---

Legal Provisions – Investments of the primary government are limited to those authorized by Tennessee State Law. State statutes authorize the Town to make direct investments in bonds, notes or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposit

## NOTE 5 – INVESTMENTS (CONTINUED)

---

accounts at state and federal chartered banks and savings and loan associations; repurchase agreements; the Local Government Investment Pool (“LGIP”); bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; and nonconvertible debt securities of certain federal government sponsored enterprises. Statutes also require that securities underlying repurchase agreements must have a market value at least equal to the amount of funds invested in the repurchase transaction. State statutes limit maturities of the above investments to four years from the date of investment unless a greater maturity is approved by the State Director of Finance. The Town has not adopted a formal investment policy that limits its interest rate or credit risks.

The School is a member of the Tennessee Consolidated Retirement System (“TCRS”) Stabilization Reserve Trust. The School has placed funds into the irrevocable trust as authorized by statute under *Tennessee Code Annotated*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the trust. Funds of trust members are held and invested in the name of the trust for the benefit of each member. Each member’s funds are restricted for the payment of retirement benefits of that member’s employees. Trust funds are not subject to the claims of general creditors of the School or Town. The trust is authorized to make investments directed by the TCRS Board of Trustees. The School may not impose restrictions on investments placed by the trust on their behalf.

In addition to the investments allowed by the primary government, the fiduciary funds investment policies authorize investments in common stocks, mutual funds, and other equities. The investment policies of the fiduciary funds have been formally adopted by the Town’s Board of Mayor and Aldermen.

### *A. Primary Government Investments*

The Tennessee Local Government Investment Pool (“LGIP”) represents 100% of the primary government’s investments at June 30, 2021. The responsibility of conducting the State of Tennessee investment program resides with the State Treasurer and is exercised in accordance with the investment policy and resolutions of the State Funding Board. The LGIP uses amortized costs rather than fair value to report net position to compute share prices. The Pool maintains a weighted average maturity of 60 days or less.

### *B. Restricted Investments – TCRS Stabilization Reserve Trust*

Assets of the TCRS, including the Stabilization Reserve Trust, are invested in the Tennessee Retiree Group Trust (“TRGT”). The TRGT is not registered with the Securities and Exchange Commission (SEC) as an investment company. The State of Tennessee has not obtained a credit quality rating for the TRGT from a nationally recognized credit ratings agency. The fair value of investment positions in the TRGT is determined daily based on the fair value of the pool’s underlying portfolio. Furthermore, TCRS had not obtained or provided any legally binding guarantees to support the value of participant shares during the fiscal year. There are no restrictions on the sale or redemption of shares. For further information concerning the School Department’s investments with the TCRS Stabilization Reserve Trust, audited financial statements of the Tennessee Consolidated Retirement System may be obtained at <https://comptroller.tn.gov/content/dam/cot/sa/advanced-search/disclaimer/2020/ag20045.pdf>. The following table summarizes fair value disclosures and measurements for Collierville School’s investments held by the TRGT on its behalf as of June 30, 2021.

**NOTE 5 – INVESTMENTS (CONTINUED)**

Investments at Fair Value	Total	Level 1	Level 2	Level 3
U.S. equity	\$ 330,399	\$ 330,399	\$ -	\$ -
Developed market international equity	149,213	149,213	-	-
Emerging market international equity	42,632	42,632	-	-
U.S. fixed income	213,161	-	213,161	-
Short-term securities	10,658	-	10,658	-
Real estate	106,580	-	-	106,580
	852,643	522,244	223,819	106,580
Investments at amortized cost using NAV				
Private equity and strategic lending	213,161			
Total restricted investments	<u>\$ 1,065,804</u>			

*C. Fiduciary Investments*

The Town administers four fiduciary funds whose investments are held by a third party trustee bank. Additionally, the Town utilizes an advisor to select appropriate investment choices. The following table summarized fair value disclosures and measurements for fiduciary investments at June 30, 2021:

	Total	Level 1	Level 2	Level 3
Investments:				
Certificates of deposit	\$ 1,142,371	\$ -	\$ 1,142,371	\$ -
Corporate and foreign bonds	6,419,851	-	6,419,851	-
Municipal obligations	621,408	-	621,408	-
Common stocks	15,023,847	15,023,847	-	-
Equity mutual funds	59,599,691	59,599,691	-	-
Fixed income mutual funds	37,460,119	37,460,119	-	-
Structured investments	18,810	-	-	18,810
	<u>\$ 120,286,097</u>	<u>\$ 112,083,657</u>	<u>\$ 8,183,630</u>	<u>\$ 18,810</u>

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2021:

- *Short-term securities:* generally include investments in money market-type securities reported at cost plus accrued interest.
- *Equity and equity derivative securities:* Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Level 2 are securities whose values are derived daily from associated traded securities. Level 3 are valued with last trade data having limited trading volume.
- *US Treasury Bills, Bonds, Notes and Futures:* Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Level 2 are valued using a bid-ask spread price from multiple independent brokers, dealers, or market principals, which are known to be actively involved in the market. Level 3 are valued using proprietary information, a single pricing source, or other unobservable inputs related to similar assets or liabilities.

## NOTE 5 – INVESTMENTS (CONTINUED)

---

- *Real estate investments:* Level 3 are valued using the last valuations provided by external investment advisors or independent external appraisers. Generally, all direct real estate investments are appraised by a qualified independent appraiser(s) with the professional designation of Member of the Appraisal Institute (“MAI”), or its equivalent, every three (3) years beginning from the acquisition date of the property. The appraisals are performed using generally accepted valuation approaches applicable to the property type.
- *Private mutual funds, traditional private equity funds, strategic lending funds and real estate funds:* Those funds that report using GAAP, the fair value, as well as the unfunded commitments, were determined using the prior quarter’s NAV, as reported by the fund managers, plus the current cash flows. These assets were then categorized by investment strategy. In instances where the fund investment reported using non-GAAP standards, the investment was valued using the same method, but was classified in Level 3.

Risks and Uncertainties – The fiduciary fund trust’s and TRGT’s investments include various types of investment funds, which in turn invest in any combination of stock, bonds and other investments exposed to various risks, such as interest rate, credit, and market risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported for trust investments.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Collierville Schools does not have the ability to limit TRGT investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School does not have the ability to limit the credit ratings of individual investments made by the trust.

Concentration of Credit Risk – Concentration of credit risk is the risk of loss attributed to the magnitude of the investment in a single issuer. Collierville Schools places no limit on the amount the TRGT may invest in one issuer. The Town and School have adopted the investment policy established by TCA 6-5-106 for investments other than those held for Pension and OPEB benefits. The Town diversifies its fiduciary fund investment portfolios so that the impact of potential losses from any specific issuer or business sector will be minimized. The Town had no investments that comprised more than 5% of its total investments at June 30.

Custodial Credit Risk – Custodial credit risk for investments is the risk that, in the event of a failure of the counterparty to a transaction, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town’s investments in the LGIP are held by the State Treasury, not in the name of the Town. The third party bank is also a participant in the State collateral pool. Pursuant to the trust agreements, investments are held in the TRGT and each fiduciary trust are for the benefit of the Town of Collierville and Collierville Schools to pay retirement benefits of their respective employees.



## NOTE 6 – INTERFUND TRANSACTIONS

The composition of interfund balances as of June 30, 2021, is as follows:

Receivable From	Payable To					Total
	General	General Purpose School	Capital Projects	Aggregate Nonmajor Governmental	Pension and OPEB Trusts	
General	\$ -	\$ 46,967	\$ 237,942	\$ 4,366,219	\$ 231,281	\$ 4,882,409
Capital Projects	-	-	-	3,369	-	3,369
Water and Sewer	2,195,202	-	-	-	16,690	2,211,892
Aggregate Nonmajor Governmental	629,015	1,264,575	188,918	-	-	2,082,508
Pension and OPEB Trusts	39,998	-	-	-	-	39,998
Total	<u>\$ 2,864,215</u>	<u>\$ 1,311,542</u>	<u>\$ 426,860</u>	<u>\$ 4,369,588</u>	<u>\$ 247,971</u>	<u>\$ 9,220,176</u>

These balances resulted from the time lag between the dates that the interfund goods and services are provided or reimbursable expenditures occur and when payments between funds are made.

The composition of interfund transfers for the year ended June 30, 2021, were as follows:

Transfer Out	Transfer In					Total
	General	General Purpose School	Capital Projects	Education Capital Projects	Aggregate Nonmajor Governmental	
General	\$ -	\$ -	\$ 3,101,517	\$ -	\$ 1,089,277	\$ 4,190,794
General Purpose School	-	-	-	86,819	-	86,819
Capital Projects	224,523	-	-	-	-	224,523
Education Capital						
Water and Sewer	911,674	-	-	-	-	911,674
Aggregate Nonmajor Governmental	47,282	65,356	135,480	-	-	248,118
Total	<u>\$ 1,183,479</u>	<u>\$ 65,356</u>	<u>\$ 3,236,997</u>	<u>\$ 86,819</u>	<u>\$ 1,089,277</u>	<u>\$ 5,661,928</u>

Transfers out of the governmental funds represent cost allocations, capital projects funding, and transactions for goods and services arising in the normal course of business. Transfers out of the water and sewer fund represent payments in lieu of taxes that are not payments for, and are not reasonably equivalent in value to, services provided.

## NOTE 7 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2021, was as follows:

	Beginning Balance	Additions	Deletions	Transfers	Ending Balance
<b>Governmental activities:</b>					
Capital assets, not being depreciated:					
Land, easements, rights-of-way	\$ 36,633,565	\$ 3,016,483	\$ -	\$ -	\$ 39,650,048
Construction in progress	15,844,507	6,205,183	-	(14,136,926)	7,912,764
Total capital assets, not being depreciated	52,478,072	9,221,666	-	(14,136,926)	47,562,812
Capital assets, being depreciated:					
Buildings and improvements	222,042,381	-	-	11,316,068	233,358,449
Other improvements	25,040,383	24,400	-	668,811	25,733,594
Library materials	2,581,132	215,601	(175,745)	-	2,620,988
Equipment	62,275,383	5,034,669	(2,346,579)	1,530,661	66,494,134
Infrastructure	173,867,344	592,190	-	642,166	175,101,700
Total capital assets, being depreciated	485,806,623	5,866,860	(2,522,324)	14,157,706	503,308,865
Less accumulated depreciation for:					
Buildings and improvements	(50,535,546)	(5,066,345)	-	-	(55,601,891)
Other improvements	(13,378,883)	(806,950)	-	-	(14,185,833)
Library materials	(1,411,256)	(215,922)	124,584	-	(1,502,594)
Equipment	(32,280,243)	(6,483,373)	2,139,396	(20,780)	(36,645,000)
Infrastructure	(47,577,727)	(2,461,422)	-	-	(50,039,149)
Total accumulated depreciation	(145,183,655)	(15,034,012)	2,263,980	(20,780)	(157,974,467)
Total capital assets, being depreciated, net	340,622,968	(9,167,152)	(258,344)	14,136,926	345,334,398
Governmental activities capital assets, net	\$ 393,101,040	\$ 54,514	\$ (258,344)	\$ -	\$ 392,897,210
<b>Business-type activities:</b>					
Capital assets, not being depreciated:					
Land	\$ 2,640,719	\$ 141,217	\$ -	\$ -	\$ 2,781,936
Construction in progress	1,597,523	3,220,212	-	(803,181)	4,014,554
Total capital assets, not being depreciated	4,238,242	3,361,429	-	(803,181)	6,796,490
Capital assets, being depreciated:					
Buildings and improvements	20,085,649	-	-	-	20,085,649
Other improvements	1,566,283	-	-	-	1,566,283
Equipment	4,901,522	156,075	(99,244)	30,005	4,988,358
Distribution and collection systems	125,236,672	465,534	-	752,396	126,454,602
Total capital assets, being depreciated	151,790,126	621,609	(99,244)	782,401	153,094,892
Less accumulated depreciation for:					
Buildings and improvements	(9,986,650)	(413,316)	-	-	(10,399,966)
Other improvements	(829,375)	(68,465)	-	-	(897,840)
Equipment	(2,969,172)	(292,543)	93,935	20,780	(3,147,000)
Distribution and collection systems	(51,763,630)	(2,717,453)	-	-	(54,481,083)
Total accumulated depreciation	(65,548,827)	(3,491,777)	93,935	20,780	(68,925,889)
Total capital assets, being depreciated, net	86,241,299	(2,870,168)	(5,309)	803,181	84,169,003
Business-type activities capital assets, net	\$ 90,479,541	\$ 491,261	\$ (5,309)	\$ -	\$ 90,965,493

## NOTE 7 – CAPITAL ASSETS (CONTINUED)

---

Depreciation expense was charged to function/programs of the primary government as follows:

Governmental Activities:	
General government	\$ 1,000,415
Public safety	1,837,245
Roads and public works	2,743,162
Culture and recreation	921,415
Sanitation	392,356
Education	8,139,419
Total depreciation expense - governmental activities	<u>\$ 15,034,012</u>
Business-type Activities:	
Water and sewer	<u>\$ 3,491,777</u>

### Construction and other significant commitments

The government has active construction projects as of June 30, 2021. At year-end, the government's approximate commitments with contractors related to uncompleted contracts are as follows:

<u>Function/Activity</u>	<u>Commitment</u>
City uncompleted contracts	
General government - general services	\$ 86,000
General government - buildings and improvements	304,000
Public safety	199,000
Roads and public works - infrastructure	2,870,000
Culture and recreation	13,000
Education - Collierville Elementary	3,857,000
	<u>\$ 7,329,000</u>

## NOTE 8 – ACCRUED LIABILITIES

---

	<u>Governmental</u>	<u>Business-Type</u>	<u>Total</u>
	<u>Activities</u>	<u>Activities</u>	
Accounts payable	\$ 3,276,968	\$ 297,391	\$ 3,574,359
Accrued expenses	376,466	37,525	413,991
Accrued payroll and benefits	5,917,581	60,484	5,978,065
Retainage payable	984	134,031	135,015
Accrued other	222,436	93,295	315,731
	<u>\$ 9,794,435</u>	<u>\$ 622,726</u>	<u>\$ 10,417,161</u>

## NOTE 9 – LONG-TERM LIABILITIES

---

### *1. Long-Term Debt*

#### General obligation and revenue bonds

The Town periodically issues general obligation and revenue bonds for the acquisition, construction, and improvement of major capital facilities and infrastructure. The bonds are generally issued as 15 to 30-year serial bonds. The Town is not subject to any state or other law that limits the amount of net bonded debt a Town may have outstanding; therefore, there is no legal debt margin or computation thereof. The Town's full faith, credit and unlimited taxing power are pledged to the repayment of all general obligation bond principal and interest. Revenue bonds are secured by net revenues derived from the operations of the Water and Sewer fund. The Town is contingently liable for the repayment of revenue bond principal and interest.

#### Shelby County Settlement Obligation

In July 2013, Collierville citizens approved a referendum authorizing the creation of Collierville Schools. The County Commission of Shelby County, Tennessee sued the Town, and other municipalities, alleging that the Town's effort to create its own municipal school district was illegal, whereas the Town denied the allegation. In January 2014, the Town and the School entered into a settlement agreement with the Board of Commissioners of Shelby County, Shelby County, Tennessee, and the Shelby County Board of Education. The School agreed to pay the Shelby County Board of Education twelve annual installments of \$507,819 for a total of \$6,093,828. The School elected to establish the liability incurred through the settlement agreement at its present value with a discount rate of 2.2%.

#### Capital Leases

Collierville Schools entered capital leases for computer equipment to be used in the classrooms. The equipment has a book value, calculated at the net present value of the lease payments at inception of \$7,478,707 and accumulated depreciation of \$5,101,530 as of June 30, 2021. Lease expense was \$2,655,080 for fiscal year 2021.

**NOTE 9 – LONG-TERM LIABILITIES (CONTINUED)**

Debt outstanding as of June 30, 2021 consisted of the following:

	Original Issue	Interest Rates	Issue Date	Maturity Date	Balance Outstanding at Year End
Governmental activities:					
<u>Payable through General Fund</u>					
General obligation bonds					
2008 serial bonds	\$ 13,000,000	3.50% - 5.00%	11/25/2008	11/1/2021	\$ -
2011 serial bonds	4,985,000	2.00% - 2.50%	10/25/2011	4/1/2022	560,000
2012 serial bonds	5,215,000	1.50% - 2.00%	11/1/2012	11/1/2025	2,755,000
2013 serial bonds	7,700,000	2.00% - 4.00%	8/22/2013	11/1/2032	5,120,000
2015A serial bonds	93,485,000	3.25% - 5.00%	10/13/2015	1/1/2046	85,530,000
2015B serial bonds	5,000,000	2.00% - 4.00%	10/13/2015	1/1/2035	3,955,000
2015C serial bonds	8,015,000	2.00% - 4.00%	10/13/2015	11/1/2028	6,715,000
					<u>\$ 104,635,000</u>
<u>Payable through General Purpose School Fund</u>					
Direct borrowings:					
Shelby County Settlement	\$ 6,093,828	2.20%	11/1/2014	11/1/2025	\$ 2,414,369
Capital Lease	2,891,213	3.69%	8/1/2018	8/1/2020	-
Capital Lease	2,043,458	3.32%	8/1/2019	8/1/2021	699,790
Capital Lease	2,544,036	2.60%	8/1/2020	8/1/2022	1,716,019
					<u>\$ 4,830,178</u>
Total governmental activities					<u>\$ 109,465,178</u>
Business-type activities:					
Revenue bonds					
2012 revenue bond	\$ 15,655,000	1.50% - 4.00%	11/1/2012	11/1/2023	\$ 5,660,000
2015 revenue bond	5,305,000	4.00% - 5.00%	10/13/2015	6/1/2026	3,335,000
					<u>\$ 8,995,000</u>

## NOTE 9 – LONG-TERM LIABILITIES (CONTINUED)

Annual debt service requirements to maturity for bonds are as follows:

Years Ending June 30	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2022	\$ 4,415,000	\$ 3,994,637	\$ 2,480,000	\$ 296,100
2023	4,005,000	3,832,038	1,565,000	230,850
2024	4,180,000	3,673,763	1,615,000	190,975
2025	4,350,000	3,508,218	1,620,000	166,750
2026	4,535,000	3,329,901	1,715,000	85,750
2027 - 2031	20,325,000	14,127,108	-	-
2032 - 2036	18,845,000	10,751,651	-	-
2037 - 2041	19,845,000	7,260,825	-	-
2042 - 2046	24,135,000	2,972,000	-	-
	<u>\$ 104,635,000</u>	<u>\$ 53,450,141</u>	<u>\$ 8,995,000</u>	<u>\$ 970,425</u>

Future payments under the School obligations are as follows:

Years Ending June 30	Liability	Leases
	Amount	Amount
2022	\$ 507,819	\$ 1,619,359
2023	507,819	892,486
2024	507,819	-
2025	507,819	-
2026	507,819	-
Total payments	2,539,095	2,511,845
Less amount representing interest	(124,726)	(96,036)
	<u>\$ 2,414,369</u>	<u>\$ 2,415,809</u>

**NOTE 9 – LONG-TERM LIABILITIES (CONTINUED)****2. Changes in Long-Term Liabilities**

A summary of long-term liability activity, including debt, for the year ended June 30, 2021 is as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
General obligation bonds	\$ 108,865,000	\$ -	\$ (4,230,000)	\$ 104,635,000	\$4,415,000
Unamortized premiums	6,083,160	-	(307,994)	5,775,166	307,994
Total bonds	114,948,160	-	(4,537,994)	110,410,166	4,722,994
Capital leases	2,374,601	2,544,036	(2,502,828)	2,415,809	1,548,790
Settlement obligation, net	2,866,502	-	(452,133)	2,414,369	462,079
Total long-term debt	120,189,263	2,544,036	(7,492,955)	115,240,344	6,733,863
Compensated absences	2,020,643	71,224	(66,730)	2,025,137	1,518,313
	<u>\$ 122,209,906</u>	<u>\$ 2,615,260</u>	<u>\$ (7,559,685)</u>	<u>\$ 117,265,481</u>	<u>\$ 8,252,176</u>
Business-type activities:					
Revenue bonds	\$ 11,305,000	\$ -	\$ (2,310,000)	\$ 8,995,000	\$2,480,000
Unamortized premiums (discounts), net	1,368,446	-	(272,220)	1,096,226	272,284
Total long-term debt	12,673,446	-	(2,582,220)	10,091,226	2,752,284
Compensated absences	157,324	3,312	(9,657)	150,979	116,055
	<u>\$ 12,830,770</u>	<u>\$ 3,312</u>	<u>\$ (2,591,877)</u>	<u>\$ 10,242,205</u>	<u>\$ 2,868,339</u>

For governmental activities, compensated absences are generally liquidated by the general fund and general purpose school fund.

**NOTE 10 – DEFERRED LOSS ON REFUNDING**

The unamortized deferred loss on refunding relates to General Obligation Refunding Bonds for governmental activities and Water and Sewer Revenue Refunding Bonds for business-type activities. Deferred loss on refunding reported in the statement of net position at June 30, 2021 consists of the following:

	Governmental Activities	Business-Type Activities	Total
Series 2011	\$ 3,177	\$ -	\$ 3,177
Series 2012	206,961	532,555	739,516
Series 2015	548,091	141,793	689,884
	<u>\$ 758,229</u>	<u>\$ 674,348</u>	<u>\$ 1,432,577</u>

**NOTE 11 – FUND BALANCES**

---

Following is more detailed information on the government-wide calculation of the net investment in capital assets:

	Governmental Activities	Business-Type Activities	Total
Capital assets, net of accumulated depreciation	\$ 392,897,210	\$ 90,965,493	\$ 483,862,703
Deferred loss on refunding	758,229	674,348	1,432,577
Total outstanding balance of capital debt	(115,240,344)	(10,091,226)	(125,331,570)
Net investment in capital assets	<u>\$ 278,415,095</u>	<u>\$ 81,548,615</u>	<u>\$ 359,963,710</u>



## NOTE 11 – FUND BALANCES (CONTINUED)

Following is more detailed information on the governmental fund balances:

	General Fund	General Purpose School Fund	Education Capital Projects	Capital Projects Fund #321	Other Governmental Funds	Total
<b>Nonspendable for:</b>						
Inventory	\$ 241,200	\$ -	\$ -	\$ -	\$ 92,361	\$ 333,561
Prepaid expenditures	1,811,108	-	-	-	836	1,811,944
Total nonspendable fund balance	2,052,308	-	-	-	93,197	2,145,505
<b>Restricted for:</b>						
Animal shelter projects	371,466	-	-	-	-	371,466
Community development	11,484	-	-	-	-	11,484
Development improvements	191,704	-	-	-	-	191,704
Public safety	130,389	-	-	-	491,621	622,010
Public services	2,021,768	-	-	-	-	2,021,768
Road maintenance	-	-	-	-	764,972	764,972
Sanitation	-	-	-	-	3,014,164	3,014,164
Parks and recreation	69,653	-	-	-	-	69,653
Education	-	21,931,088	-	-	148,821	22,079,909
School capital projects	-	-	4,401,370	-	-	4,401,370
Stabilization reserve trust	-	1,065,804	-	-	-	1,065,804
Student activities	-	-	-	-	1,377,473	1,377,473
Total restricted fund balance	2,796,464	22,996,892	4,401,370	-	5,797,051	35,991,777
<b>Committed for:</b>						
Alternate transportation	44,288	-	-	-	-	44,288
Fire facility fee	844,982	-	-	-	-	844,982
Historic preservation	-	-	-	-	85,339	85,339
Parkland dedication	1,879,044	-	-	-	-	1,879,044
Police privilege tax	867,840	-	-	-	-	867,840
Grants	-	-	-	-	505,016	505,016
Total committed fund balance	3,636,154	-	-	-	590,355	4,226,509
<b>Assigned to:</b>						
Capital projects	37,836,975	-	-	181,410	-	38,018,385
General administration	3,664,138	-	-	-	-	3,664,138
Other purposes	5,200,000	-	-	-	-	5,200,000
Parks and recreation	1,827,837	-	-	-	-	1,827,837
Public safety	1,200	-	-	-	-	1,200
Public Services	124,389	-	-	-	-	124,389
Total assigned fund balance	48,654,539	-	-	181,410	-	48,835,949
<b>Unassigned</b>	37,614,101	-	-	-	-	37,614,101
Total fund balances	<u>\$ 94,753,566</u>	<u>\$ 22,996,892</u>	<u>\$ 4,401,370</u>	<u>\$ 181,410</u>	<u>\$ 6,480,603</u>	<u>\$ 128,813,841</u>

## **NOTE 12 – DEFINED BENEFIT PENSION PLANS**

---

The Town of Collierville is the administrator of the following single-employer defined benefit Public Employee Retirement Plan established by the Town to provide pension benefits for its employees:

- I. **Town of Collierville, Tennessee Defined Benefit Pension (“Town Pension Plan”)** – On July 1, 2007, the effective date of the plan, existing employees were given the option to make an irrevocable election to participate in this plan or stay in the Town TCRS Plan. Employees hired on July 1, 2007 and after are eligible at the date of employment. The plan offers both contributory and non-contributory options. Participants make an irrevocable election to participate in one of these options.

The plan is considered a part of the Town’s financial reporting entity and is included in the Town’s financial reports as a pension trust fund. The Town does not issue a stand-alone financial report for the plan. Benefits and contributions are established by the Town and may be amended only by the Board of Mayor and Aldermen.

The Town of Collierville and Collierville Schools participate in the following defined benefit multiple-employer Public Employee Retirement Plans administered by the Tennessee Consolidated Retirement System (“TCRS”):

- II. **Town Public Employee Retirement Plan (“Town TCRS Plan”)** – Employees of the Town originally were eligible to participate in this plan. Effective June 30, 2007, the plan was closed to new employees. Employees hired on July 1, 2007 and after are eligible for the defined benefit pension plan administered by the Town. On July 1, 2007, existing employees were given the option to stay in the plan or move their pension benefits to the plan administered by the Town. The plan is an agent multiple-employer pension plan. Neither this plan nor the Town’s plan are available to employees of Collierville Schools.
- III. **Collierville Schools Legacy Public Employee Retirement Plan (“Legacy Plan”)** – Certain administrative employees with membership in TCRS prior to June 30, 2014 are included in this plan, which is maintained separately from the Town of Collierville’s plan. This plan was closed to new membership on June 30, 2014 but continues to provide benefits to existing members. This is an agent multiple-employer pension plan.
- IV. **Collierville Schools Hybrid Employee Retirement Plan (“Hybrid Plan”)** – Certain administrative employees with membership in TCRS beginning July 1, 2014 are included in this plan, which is maintained separately from the Town of Collierville’s plan. This plan is a hybrid plan which features both a defined contribution element and a pension plan element. This plan is an agent multiple-employer pension plan.
- V. **Collierville Schools Teacher Legacy Pension Plan (“Teacher Legacy Plan”)** – Teachers with membership in TCRS prior to June 30, 2014 are included in this plan. The plan was closed to new membership on June 30, 2014 but continues to provide benefits to existing members. The plan is a cost sharing multiple-employer pension plan.
- VI. **Collierville Schools Teacher Retirement Plan (“Teacher Hybrid Plan”)** – Teachers with membership in TCRS beginning July 1, 2014 are included in this plan. The plan is a hybrid plan which features both a defined contribution element and a pension plan element. The plan is a cost sharing multiple-employer pension plan.

**NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)**

The TCRS was created by state statute under Tennessee Code Annotated Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at [www.treasury.tn.gov/tcrs](http://www.treasury.tn.gov/tcrs). Tennessee Code Annotated Title 8, Chapters 34-37 establishes the benefit terms and can be amended only by the Tennessee General Assembly. The chief legislative body may adopt the benefit terms permitted by statute.

The net pension assets and liabilities, deferred outflows and inflows of resources related to pensions, and pension expense (negative expense) reported on the statement of net position are summarized as follows:

	Net Pension Asset	Deferred Outflows of Resources	Net Pension Liability	Deferred Inflows of Resources	Pension Expense
<b>Governmental Activities</b>					
Town Administered Pension Plan	\$ 3,735,450	\$ 7,904,186	\$ -	\$ 12,253,199	\$ 537,540
Town TCRS Plan	2,842,239	50,040	-	2,458	(226,862)
School Administrative Legacy Plan	387,148	469,998	-	432,425	332,577
School Administrative Hybrid Plan	293,865	282,201	-	120,536	(88,085)
Teacher Legacy Plan	7,783,508	6,387,689	-	3,792,774	1,727,890
Teacher Hybrid Plan	464,916	340,659	-	199,162	181,981
<b>Total governmental activities</b>	<b>\$15,507,126</b>	<b>\$15,434,773</b>	<b>\$ -</b>	<b>\$16,800,554</b>	<b>\$2,465,041</b>
<b>Business-type Activities</b>					
Town Administered Pension Plan	\$ 278,322	\$ 588,928	\$ -	\$ 912,965	\$ 40,051
<b>Total</b>	<b>\$15,785,448</b>	<b>\$16,023,701</b>	<b>\$ -</b>	<b>\$17,713,519</b>	<b>\$2,505,092</b>

For governmental activities, pension liabilities is generally liquidated by the general fund and general purpose school fund.

**A. General Information about the Pension Plans****Benefits Provided**

Under the Town Pension Plan, members are eligible to retire with an unreduced benefit at age 60 with 10 years of service credit (5 years if hired prior to July 1, 2007) or after 30 years of service credit regardless of age. A reduced early retirement benefit is available at age 55 and vested. Benefits are determined by a formula using the member's highest five consecutive year average compensation during the 10 completed calendar years immediately preceding termination of employment and the member's years of service credit up to 30 years. Members vest with 10 years of service credit (5 years if hired prior to July 1, 2007). A variety of death benefits are available under various eligibility criteria.

Under the Town TCRS Plan, Legacy Plan and Teacher Legacy Plan, members are eligible to retire with an unreduced benefit at age 60 with 5 years of service credit or after 30 years of service credit regardless of age. A reduced early retirement benefit is available at age 55 and vested. Under the Hybrid Plan and Teacher

## NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)

Hybrid Plan, members are eligible to retire with an unreduced benefit at age 65 with 5 years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. A reduced early retirement benefit is available at age 60 and vested or pursuant to the rule of 80.

Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. Members vest with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria.

Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2<sup>nd</sup> of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Legacy Plan and Teacher Hybrid Plan, benefit terms and conditions, including COLAs, can be adjusted on a prospective basis. Moreover, under the Hybrid Plan, Teacher Legacy Plan, and Teacher Hybrid Plan, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis. No COLA is provided under the Town Pension Plan.

### Employees Covered by Benefit Terms

The Town Pension Plan has a measurement date of June 30, 2021 while the TCRS Plans have a measurement date of June 30, 2020. As of the respective plan measurement dates, the following employees were covered by the benefit terms of the agent plans:

	Town Pension Plan	TCRS Town Plan	TCRS School Administrative	
			Legacy Plan	Hybrid Plan
Inactive employees or beneficiaries currently receiving benefits	112	22	24	-
Inactive employees entitled to but not yet receiving benefits	92	86	66	82
Active employees	496	9	109	167
	700	117	199	249

### Contributions

Under the Town Pension Plan, contribution requirements of plan members and the Town are established and may be amended by the Board of Mayor and Aldermen. The Town has adopted two plan options for the retirement plan for its employees. Plan A is noncontributory, whereas Plan B requires employee contributions of 5 percent of their gross pay. The choice of plan is irrevocable by the participant.

Under the TCRS Plans, contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly or, for the Hybrid Plan and Teacher Hybrid Plan, by automatic cost controls set by law. Employees contribute 5 percent of salary. The Town and School make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions to each plan are required to be paid. TCRS may intercept the Town's state shared taxes if the required employer contributions are not remitted. The employer rate, when combined

## NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)

with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability. Per the statutory provisions governing TCRS, the employer contribution rate for the Hybrid Plan and Teacher Hybrid Plan cannot be less than 4 percent, except in years when the maximum funded level, as established by the TCRS Board of Trustees is reached.

Employer contributions to each plan for the year ended June 30, 2021 were as follows:

	Town Pension Plan	TCRS Town Plan	TCRS School Administrative		TCRS Teacher Plans	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
Employer contributions	\$ 3,280,991	\$ -	\$ 373,767	\$ 127,052	\$ 3,455,125	\$ 249,634
Covered payroll	26,506,284	515,759	3,976,252	5,748,958	33,638,051	12,357,702
As a percentage of covered payroll	12.38%	0.00%	9.40%	2.21%	10.27%	2.02%

### Actuarial Assumptions

#### Town Administered Pension Plan

The total pension liability was determined as part of the June 30, 2021 actuarial valuation using the entry age normal, level percent of pay cost method. Significant actuarial assumptions used in the valuation include:

Inflation	2.5%
Salary increases	3.75%, including inflation
Investment rate of return	7.25%, net of investment expense, including inflation
Mortality table	Pub G-2010 for general employees ages 18-54 Pub-2010 for healthy employees over age 54

#### Investment policy

The Town has developed a flexible investment policy statement based on modern portfolio theory. The investment policy does not specifically limit the amount of investment in individual or aggregate investments based on the credit rating of the investment. The investment policy seeks to earn an average annual return of 7.25 percent over a minimum of a 10 year period. The long-term expected rate of return on pension plan investments was determined based on the historical market returns of the targeted asset classes. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2021 (see the discussion of the Plan's investment policy) are summarized as follows:

**NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)**

Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
Cash and cash equivalents	0.56%	2%
Short-term bond	0.77%	16%
Intermediate-term bond	1.62%	22%
Large cap equity	5.35%	26%
Mid-cap equity	5.61%	9%
Small-cap equity	5.68%	5%
International equity	6.22%	15%
REITS	5.72%	5%
		<u>100%</u>

**Rate of return**

For the year ended June 30, 2021, the annual money-weighted rate of return on plan investments was 24.45%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts invested.

**Discount rate**

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town's contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**TCRS Administered Pension Plans**

The total pension liability as of June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4.00%
Investment rate of return	7.25%, net of investment expense, including inflation
Cost-of-Living Adjustment	2.25%
Mortality rates	Actual experience including an adjustment for some anticipated improvements

The actuarial assumptions used in the June 30, 2020 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012 through June 30, 2016. The demographic assumptions were adjusted to reflect more closely actual and expected future experience.

## NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)

### Investment policy

The long-term expected rate of return on pension plan investments were established by the TCRS Board of Trustees in conjunction with the June 30, 2016 actuarial experience study. A blend of future capital market projects and historical market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net pension plan investment expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5%.

The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Long-Term Expected Real Rate of Return</u>	<u>Target Allocation</u>
U.S. equity	5.69%	31%
Developed market international equity	5.29%	14%
Emerging market international equity	6.36%	4%
Private equity and strategic lending	5.79%	20%
U.S. fixed income	2.01%	20%
Real estate	4.32%	10%
Short-term securities	0.00%	1%
		<u>100%</u>

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the three factors described above.

### Discount Rate

The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from the Board of Education will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine total pension liability.

## NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)

### B. Net Pension Liability (Asset)

The net pension liability (asset) for the Town administered pension plan was measured as of June 30, 2021 and each TCRS plan was measured as of June 30, 2020. The total pension liability (asset) used to calculate net pension liability (asset) was determined by an actuarial valuation as of the respective dates. The components of the net pension liability for the agent plans as of those dates are as follows:

	Agent Plans				Cost-Sharing Plans	
	Town Pension Plan	TCRS Town Plan	TCRS School Administrative Legacy Plan	TCRS School Administrative Hybrid Plan	TCRS Teacher Plans Legacy Plan	TCRS Teacher Plans Hybrid Plan
Total Pension Liability						
Service cost	\$ 2,545,363	\$ 41,389	\$ 618,368	\$ 312,743		
Interest	6,605,315	288,400	328,827	82,594		
Differences between expected and actual experience	1,338,025	(4,917)	(304,907)	(133,929)		
Changes in assumptions	-	-	-	-		
Benefit payments, including refunds	(2,497,501)	(85,420)	(55,773)	(10,511)		
Net change in total pension liability	7,991,202	239,452	586,515	250,897		
Total pension liability - beginning	91,039,565	3,979,246	3,945,062	831,739		
Total pension liability - ending	99,030,767	4,218,698	4,531,577	1,082,636		
Plan Fiduciary Net Position						
Contributions - employer	3,280,991	-	430,080	111,693		
Contributions - employee	673,328	-	231,975	246,429		
Net investment income	20,058,225	335,715	218,354	57,185		
Benefit payments	(2,497,501)	(85,420)	(55,773)	(10,511)		
Administrative expense	(280,604)	(797)	(9,987)	(14,785)		
Other changes	-	-	-	-		
Net change in plan fiduciary net position	21,234,439	249,498	814,649	390,011		
Plan fiduciary net position - beginning	81,810,100	6,811,439	4,104,076	986,490		
Plan fiduciary net position - ending	103,044,539	7,060,937	4,918,725	1,376,501		
Net pension liability (asset)	\$ (4,013,772)	\$ (2,842,239)	\$ (387,148)	\$ (293,865)		
Plan fiduciary net position as a percentage of the total pension liability	104.05%	167.37%	108.54%	127.14%		
Proportionate share of net pension liability (asset)					\$ (7,783,508)	\$ (464,916)
Proportionate share at June 30, 2020 measurement date					1.020689%	0.817590%
Proportionate share at June 30, 2019 measurement date					1.014989%	0.865494%

The proportion of the net pension liability (asset) was based on the School's contributions to each cost-sharing plan relative to the contributions of all participating LEAs. Detailed information about each cost-sharing pension plan's fiduciary net position is available in a separately issued TCRS financial report.



## NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)

### *Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate*

The following presents the net pension liability (asset) or proportionate share of net pension liability (asset) of the Town related to each plan calculated using the current discount rate, as well as what the net pension liability (asset) or proportionate share of net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage point higher than the current rate:

	Current Rate	1% Decrease	Current Rate	1% Increase
Net pension liability (asset)				
Town Pension Plan	7.25%	\$ 7,383,730	\$ (4,013,772)	\$ (16,817,501)
TCRS Town Plan	7.25%	(2,261,268)	(2,842,239)	(3,324,918)
TCRS School Administrative Legacy Plan	7.25%	295,194	(387,148)	(948,757)
TCRS School Administrative Hybrid Plan	7.25%	(46,429)	(293,865)	(485,852)
Proportionate share of the net pension asset				
TCRS Teacher Legacy Plan	7.25%	\$ 24,206,539	\$ (7,783,508)	\$ (34,310,772)
TCRS Teacher Hybrid Plan	7.25%	361,627	(464,916)	(1,074,181)

### C. Pension Expense and Deferred Outflows and Inflows Resources Related to Pensions

For the year ended June 30, 2021, the Town reported pension expense, deferred outflows of resources, and deferred inflows of resources related to each plan from the following sources:

	Town Pension Plan	TCRS Town Plan	TCRS School Administrative Legacy Plan	TCRS School Administrative Hybrid Plan	TCRS Teacher Plans Legacy Plan	TCRS Teacher Plans Hybrid Plan
Pension Expense (Negative Expense)	\$ 577,591	\$ (226,862)	\$ 332,577	\$ (88,085)	\$ 1,727,890	\$ 181,981
Deferred Outflows of Resources						
Differences between expected and actual experience	\$ 3,139,205	\$ -	\$ 19,346	\$ 132,568	\$ 295,894	\$ 17,272
Net difference between projected and actual earnings on plan investments	-	50,040	51,116	16,439	1,738,367	37,874
Changes in assumptions	5,353,909	-	25,769	6,142	707,096	14,578
Change in proportion of net pension liability (asset)	-	-	-	-	191,207	21,301
Contributions subsequent to the measurement date of June 30, 2020	-	-	373,767	127,052	3,455,125	249,634
	\$ 8,493,114	\$ 50,040	\$ 469,998	\$ 282,201	\$ 6,387,689	\$ 340,659
Deferred Inflows of Resources						
Differences between expected and actual experience	\$ 2,066,483	\$ 2,458	\$ 432,425	\$ 120,536	\$ 3,742,172	\$ 116,507
Net difference between projected and actual earnings on plan investments	9,906,284	-	-	-	-	-
Changes in assumptions	1,193,397	-	-	-	-	-
Change in proportion of net pension liability (asset)	-	-	-	-	50,602	82,655
	\$ 13,166,164	\$ 2,458	\$ 432,425	\$ 120,536	\$ 3,792,774	\$ 199,162

**NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)**

The amounts shown above for “Contributions subsequent to the measurement date of June 30, 2020,” will be recognized as a reduction (increase) to net pension liability (asset) in the following measurement period.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows for the years ending June 30:

	Town Pension Plan	TCRS Town Plan	TCRS School Administrative		TCRS Teacher Plans	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
2022	\$ (1,890,415)	\$ (27,904)	\$ (84,008)	\$ 7,210	\$ (1,781,456)	\$ (9,814)
2023	(2,031,350)	15,988	(69,933)	8,965	(274,726)	(4,341)
2024	(2,054,946)	28,499	(64,278)	9,965	44,430	(1,550)
2025	(2,418,283)	30,999	(56,070)	10,275	1,151,542	(755)
2026	377,822	-	(61,905)	4,995	-	(13,584)
Thereafter	3,344,122	-	-	(6,797)	-	(78,093)

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

**D. Payable to the Pension Plans**

At June 30, 2021, the following amounts were payable to the pension plans related to the outstanding required contributions as of the respective measurement dates:

	Town Pension Plan	TCRS Town Plan	TCRS School Administrative		TCRS Teacher Plans	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
Payables related to required contribution	\$ -	\$ -	\$ 37,211	\$ 34,145	\$ 431,398	\$ 96,108

**NOTE 12 – DEFINED BENEFIT PENSION PLANS (CONTINUED)**

---

**E. Trusted Pension Plan without Stand-Alone Financial Statements**

	<b>Town Pension Plan</b>
<u>Statements of Pension Trust Net Position</u>	
<b>ASSETS</b>	
Cash and cash equivalents	\$ 2,303,544
Interest receivable	169,356
Investments, at fair value:	
Savings, CDs and time deposits	1,142,371
Corporate and foreign bonds	6,419,851
Municipal obligations	621,408
Common equity securities	12,604,085
Equity mutual funds	48,814,515
Fixed income mutual funds	30,839,344
Total investments	<u>100,441,574</u>
Due from other funds	<u>247,971</u>
Total assets	<u>103,162,445</u>
<b>LIABILITIES</b>	
Accounts payable	<u>117,906</u>
<b>NET POSITION</b>	
Restricted for pension	<u><u>\$ 103,044,539</u></u>
<u>Statements of Changes in Pension Plan Net Position</u>	
<b>ADDITIONS</b>	
Contributions:	
Employer	\$ 3,280,991
Plan members	673,328
Total contributions	<u>3,954,319</u>
Investment earnings (losses):	
Interest and dividends	1,547,262
Net appreciation in fair value of investments	18,510,963
Total investment earnings	<u>20,058,225</u>
Total additions	<u>24,012,544</u>
<b>DEDUCTIONS</b>	
Benefits	2,497,501
Administrative expense	280,604
Total deductions	<u>2,778,105</u>
Change in net position	21,234,439
<b>NET POSITION RESTRICTED FOR PENSION</b>	
Beginning of year	81,810,100
End of year	<u><u>\$ 103,044,539</u></u>

## **NOTE 13 – DEFINED CONTRIBUTION PENSION PLANS**

---

### **Town Money Purchase Pension Plan**

The Town provides pension benefits to full-time employees employed prior to June 30, 1994, through the Town of Collierville, Tennessee Money Purchase Pension Plan, a defined contribution plan administered by Securian Financial Group. Plan provisions and contribution requirements are established, and may be amended by, the Town's Board of Mayor and Aldermen. These assets are required to be placed in trust, thus eliminating the requirement that assets be reflected in the statement of net position of the Town. The plan consists of two separate agreements, one for the police and fire departments for retirement at age 55 and another for the remainder of employees with retirement at age 65. At June 30, 2021, there were 5 plan members. The Town contributes 9% of total compensation and employees may contribute up to 10% of compensation. All participants are 100 % vested in current and prior contributions. Contributions are made on a tax-deferred basis. For the year ended June 30, 2021, contributions from the Town and employees were \$27,069 and \$600, respectively.

### **Town 457 Plan**

The Town offers its employees a deferred compensation plan created in accordance with the Internal Revenue Code Section 457. Plan provisions and related contribution requirements are established and may be amended by the Town's Board of Mayor and Aldermen. These assets are required to be placed in trust, thus eliminating the requirement that assets be reflected in the statement of net position of the Town. The plan is available to all Town employees and permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

### **School TCRS Hybrid 401k Plan**

The TCRS School Administrative Hybrid Plan and the TCRS Teacher Hybrid Plan (the Hybrid Plans) provide a combination of a defined benefit plan and a defined contribution plan. The defined benefit portion of the Hybrid Plans are managed by TCRS. The defined contribution assets are deposited into the State's 401(k) plan where the employee manages the investments within the 401(k) plan. Participants are automatically enrolled, with opt-out feature, to contribute 2% of their salaries and employers are required to contribute 5% of those salaries to the defined contribution (401(k)) portion of the Hybrid plans. During 2021, the School made no contributions to the Teacher Hybrid Plan and contributions totaling \$866,429 to the Administrative Hybrid Plan. Employees are immediately vested in contributions. Contributions are made on a tax-deferred basis.

## **NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) PLANS**

The Town and School each administer a single-employer defined benefit other postemployment plan to provide health care benefits to certain employees and elected officials under the provisions of the Retirement System of the Town of Collierville i.e. Town of Collierville, Tennessee Other Postemployment Benefit Plan and Collierville Schools Employee Benefit Plan.

- I. **Town of Collierville, Tennessee Other Postemployment Benefit Plan (“Town OPEB Plan”)**  
– Certain employees and elected officials who have at least ten (10) years of continuous and creditable service and who have attained the age of sixty; or who have completed thirty years of continuous and creditable service and participate in the healthcare plan are eligible to participate in the OPEB plan.
- II. **Collierville Schools Employee Benefit Plan (“School OPEB Plan”)** – Employees who retire from the School and qualify for retirement under the TCRS may be eligible for the plan. Eligible employees must complete fifteen (15) years of continuous service with Collierville Schools. Those who are former employees of Shelby County Schools or Memphis City Schools must have fifteen (15) years of continuous service with Collierville, Shelby County, and/or Memphis City Schools prior to retirement. New employees are not eligible for benefits if employed after July 1, 2018. Eligible employees must be enrolled in a Collierville Schools health insurance plan for one (1) year immediately before the retirement date.

The plans are considered part of the Town’s financial reporting entity and are included in the Town’s financial reports as OPEB trust funds. The Town does not issue a stand-alone financial report for either plan. Benefits provided including coverage, eligibility, and contribution requirements of the Town OPEB plan and School OPEB plan are established and may be amended only by the Board of Mayor and Aldermen and Board of Education, respectively, at any time, for any reason.

The net OPEB assets and liabilities, deferred outflows and deferred inflows of resources related to OPEBs, and OPEB expense (negative expense) reported on the statement of net position are summarized as follows:

	Net OPEB Asset	Deferred Outflows of Resources	Net OPEB Liability	Deferred Inflows of Resources	OPEB (Negative) Expense
<b>Governmental Activities</b>					
Town OPEB Plan	\$ 8,727,017	\$ 947,426	\$ -	\$ 4,903,712	\$ (963,563)
School OPEB Plan	-	2,595,820	33,260,239	5,940,134	3,875,171
<b>Total governmental activities</b>	<u>\$ 8,727,017</u>	<u>\$ 3,543,246</u>	<u>\$ 33,260,239</u>	<u>\$ 10,843,846</u>	<u>\$ 2,911,608</u>
<b>Business-type Activities</b>					
Town OPEB Plan	<u>\$ 646,793</u>	<u>\$ 70,217</u>	<u>\$ -</u>	<u>\$ 363,433</u>	<u>\$ (71,413)</u>
<b>Total</b>	<u><u>\$ 9,373,810</u></u>	<u><u>\$ 3,613,463</u></u>	<u><u>\$ 33,260,239</u></u>	<u><u>\$ 11,207,279</u></u>	<u><u>\$ 2,840,195</u></u>

## **NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**

### **A. General Information about the OPEB Plans**

#### **Benefits Provided**

The Town OPEB plan provides a continuation of medical coverage for eligible retirees and their eligible dependents until the retiree and/or spouse reaches the age of sixty-five (65) or becomes eligible for Medicare insurance, whichever comes first. Upon reaching the age of sixty-five or becoming eligible for Medicare insurance coverage under this plan will cease. Eligible dependent children will be covered to age 25.

The premium charged will be a percentage of the group rate and will be based on age and years of continuous service. The group rate will be determined by the plan cost annually. The Town will either provide a Medicare supplement plan or reimburse the retiree for a supplemental plan at the Town's discretion, at a rate determined by the Town on an annual basis.

The School OPEB plan provides healthcare for retirees and their dependents. Benefits are provided through a third-party insurer. Retirees with 25 years of service may continue to participate in the School's plan options that are available to its active employees for life. Retirees with 10 to 25 years of services will receive a monthly stipend of \$300 to \$600.

#### **Employees Covered by Benefit Terms**

Plan membership as of June 30, 2020, the date of the Town OPEB valuation, and June 30, 2021, the date of the School valuation, consisted of the following:

	Town OPEB Plan	School OPEB Plan
Inactive employees or beneficiaries currently receiving benefits	66	65
Inactive employees entitled to but not yet receiving benefits	-	29
Active employees	517	991
	<u>583</u>	<u>1,085</u>

#### **Contributions**

The Town has adopted a contributory OPEB plan for its employees requiring employee contributions to be made in accordance with the employee's age and employment status. The Town is required to contribute the remaining amounts to meet the minimum funding requirement, which is calculated at an actuarially determined rate. The Town's actuarially determined contribution and member contributions are expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

The School has adopted a non-contributory OPEB plan for its employees. Employer contributions are based on an actuarially determined rate. The School's intent is to partially fund the actuarial determined contribution and pay for the pay-go costs from the general purpose school fund until the Trust balance is sufficient to meet future benefit payments.

## **NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**

Employer contributions to each plan for the year ended June 30, 2021 were as follows:

	Town OPEB Plan	School OPEB Plan
Employer contributions	\$ -	\$ 1,093,877
Covered payroll	26,907,912	51,432,938
As a percentage of covered payroll	0.00%	2.13%

### **B. Actuarial Assumptions**

Actuarial valuations for the Town and School OPEB plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of Trust assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits. As such, the actuarial calculations of the OPEB plans reflect a long-term perspective. Actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future.

#### **Town Administered OPEB Plan**

The total OPEB liability was determined as of June 30, 2020 as part of an actuarial valuation using the entry age normal, level percent of pay cost method applied to all periods in the measurement date as of June 30, 2020. Significant actuarial assumptions used in the valuation include:

Inflation	2.5%
Salary increases	3.5%
Investment rate of return	7.25%, net of investment expense, including inflation
Mortality table	Pub G.H-2010-E (M & F) for ages 18-54 Pub G.H.-2010-HR (M & F) for ages 55 and older
Health care cost trend rate	7.0% initial rate, 3.0% ultimate rate, 9-year grading period

#### **School Administered OPEB Plan**

The total OPEB liability was determined as of June 30, 2021 as part of an actuarial valuation as of that date, using the age normal level percent pay actuarial cost method. Significant actuarial assumptions used in the valuation include:

Inflation	3.0%
Investment rate of return	6.0%, net of investment expense, including inflation
Mortality table	Various SOA Pub-2010 Mortality Table fully generational using Scale MP-2020
Health care cost trend rate	8.0% decreasing 0.5% per year to an ultimate 4.5% in 2029 and thereafter

## **NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**

### **Changes of Assumptions**

Changes in assumption for the year ended June 30, 2021, includes the increase in health care costs from 7.5% to 8.0% and an update from the RHP-2018 mortality table to the SOA-PUB 2010 mortality table.

### **Town Investment Policy**

The Town's policy regarding allocation of invested assets is established and may be amended by the Retirement Plan Committee. The Town has developed a flexible investment policy based on modern portfolio theory. The investment policy does not specifically limit the amount of investment in individual or aggregate investments based on the credit rating of the investment. The investment policy seeks to earn an average annual return of 7.25% over a minimum of a 10-year period. The long-term rate of return on OPEB plan investments is based on historical returns by asset class consistent with the investment policy. The target allocation and best estimates of arithmetic real rates of return, before inflation, for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Cash	1%	2.00%
Short-term bond	15%	2.25%
Intermediate-term bond	19%	3.25%
Large-cap equity	27%	6.25%
Mid-cap equity	11%	6.65%
Small-Cap equity	7%	7.00%
International equity	15%	7.00%
REITS	5%	5.00%
	100%	

### **School Investment Policy**

Collierville Schools has placed funds with the Tennessee School Board Association OPEB Trust ("TSBA OPEB Trust") to be used to pre-fund a portion of the OPEB liability. The assets of the TSBA OPEB Trust are commingled with other participant's funds for investment purposes, but are held in an irrevocable trust for each plan participant and may be used only for the payment of benefits to the members of the plan in accordance with the terms of their plan. The TSBA OPEB Trust's policy regarding allocation of invested assets is established and may be amended by the TSBA OPEB Trust Board of Trustees by a majority vote of its members. The TSBA OPEB Trust obtains an annual audit, which may be obtained from the TSBA at 525 Brick Church Park Drive, Nashville, TN 37207; however, the audit for the year ended June 30, 2021 was not available from other auditors as of the date of this report.

It is the policy of the TSBA OPEB Trust Board to pursue an investment strategy that reduces risk through prudent diversification of the portfolio across a broad selection of distinct asset classes. The investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. The long-term expected rate of return



**NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**

on OPEB plan investments was determined using a building block method in which expected future rates of return are developed for each major asset class. These expected future rates of return are then combined to produce the long-term expected rate of return by weighting them based on the target asset allocation percentage.

The best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation as of June 30, 2021 is summarized as follows:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. large equity	45.50%	7.50%
International equity	16.25%	6.70%
Emerging market	3.25%	8.30%
Fixed income	35.00%	3.50%
	100%	6.00%

**Rate of Return**

For the year ended June 30, 2021, the annual money-weighted rate of return on Town and School investments was 26.77% percent and 29.43%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts invested.

**Discount Rate Information**

The discount rate used in valuing OPEB liabilities in funded plans as of the measurement date must be based on the long-term expected rate of return on OPEB plan investments that are expected to be used to finance future benefit payments to the extent that they are sufficient to pay for projected benefit payments and the OPEB plan assets are invested using a strategy that will achieve that return. When the OPEB plan investments are insufficient to cover future benefit payments, a yield for 20-year tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher (or equivalent quality on another rating scale) must be used. The Town OPEB's discount rate is 7.25%.

The School's funding policy is to pay for the pay-as-you-go costs out of the general purpose fund and partially fund the Actuarially Determined Contribution. The final equivalent single discount rate for this year's valuation is 6.00% based on the assumption that the trust is eventually expected to be sufficient to finance all future benefit payments.

**NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)****C. Net OPEB Liability**

The components of each net OPEB liability at June 30, 2021, were as follows:

	Town OPEB Plan	School OPEB Plan
Total OPEB Liability		
Service cost	\$ 245,080	\$ 2,448,390
Interest	574,933	2,324,098
Differences between expected and actual experience	144,218	(6,805,372)
Changes in assumptions	-	1,617,213
Benefit payments, including refunds	(470,370)	(968,877)
Net change in total OPEB liability	493,861	(1,384,548)
Total OPEB liability - beginning	8,042,762	36,763,962
Total OPEB liability - ending	8,536,623	35,379,414
Plan Fiduciary Net Position		
Contributions - employer	-	1,093,877
Contributions - employee	107,578	-
Net investment income	3,959,985	472,492
Benefit payments	(470,370)	(968,877)
Administrative expense	(58,468)	(7,566)
Net change in plan fiduciary net position	3,538,725	589,926
Plan fiduciary net position - beginning	14,371,708	1,529,249
Plan fiduciary net position -ending	17,910,433	2,119,175
Net OPEB liability (asset)	\$ (9,373,810)	\$ 33,260,239
Plan fiduciary net position as a percentage of the total OPEB liability	209.81%	5.99%

As discussed in Note 1, the School restated the June 30, 2020 beginning balance due to errors in certain participant eligibility assumptions.

***Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate***

The following presents the Town and School's net OPEB liability (asset) calculated using the current discount rate as well as what the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Current Rate	1% Decrease	Current Rate	1% Increase
Net OPEB liability (asset)				
Town OPEB Plan	7.25%	\$ (8,511,016)	\$ (9,373,810)	\$ (10,119,549)
School OPEB Plan	6.00%	\$ 38,760,851	\$ 33,260,239	\$ 28,747,206

**NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)***Sensitivity of the Net OPEB Liability (Asset) to Changes in the Healthcare Cost Trend Rate*

The following presents the Town and School's net OPEB liability (asset) calculated using the current healthcare cost trend rate as well as what the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<u>Current Rate</u>	<u>1% Decrease</u>	<u>Current Rate</u>	<u>1% Increase</u>
Net OPEB liability (asset)				
Town OPEB Plan	7.0% to 3.0%	\$ (9,587,133)	\$ (9,373,810)	\$ (9,126,769)
School OPEB Plan	8.0% to 4.5%	\$ 27,908,133	\$ 33,260,239	\$ 40,063,894

**D. OPEB Expense and Deferred Outflows and Inflows of Resources Related to OPEB**

For the year ended June 30, 2021, the Town and School reported OPEB expense, deferred outflows of resources, and deferred inflows of resources related to each OPEB plan from the following sources:

	<u>Town OPEB Plan</u>	<u>School OPEB Plan</u>
OPEB (negative) expense	<u>\$ (1,034,976)</u>	<u>\$ 3,875,171</u>
Deferred Outflows of Resources		
Differences between expected and actual experience	\$ 214,071	\$ 363,004
Net difference between projected and actual earnings on plan investments	-	-
Changes in assumptions	803,572	2,232,816
	<u>\$ 1,017,643</u>	<u>\$ 2,595,820</u>
Deferred Inflows of Resources		
Differences between expected and actual experience	\$ 3,187,060	\$ 5,609,779
Net difference between projected and actual earnings on plan investments	2,080,085	253,917
Changes in assumptions	-	76,438
	<u>\$ 5,267,145</u>	<u>\$ 5,940,134</u>

**NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows for the years ending June 30:

	<u>Town OPEB Plan</u>	<u>School OPEB Plan</u>
2022	\$ (717,009)	\$ (802,690)
2023	(722,195)	(633,042)
2024	(729,694)	(795,495)
2025	(811,820)	(1,113,087)
2026	(225,158)	-
Thereafter	(1,043,626)	-

**NOTE 14 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)****E. Trusted OPEB Plan without Stand-Alone Financial Statements**

	<b>Town OPEB Fund</b>	<b>School OPEB Fund</b>
<u>Statements of OPEB Trust Net Position</u>		
<b>ASSETS</b>		
Cash and cash equivalents	\$ 180,493	\$ 38,754
Interest receivable	17,051	-
Investments, at fair value:		
Common equity securities	2,419,762	-
Equity mutual funds	9,355,225	1,429,951
Fixed income mutual funds	5,989,115	631,660
Structured investments	-	18,810
Total investments	<u>17,764,102</u>	<u>2,080,421</u>
Total assets	<u>17,961,646</u>	<u>2,119,175</u>
<b>LIABILITIES</b>		
Accounts payable	11,215	-
Due to other funds	39,998	-
	<u>51,213</u>	<u>-</u>
<b>NET POSITION</b>		
Restricted for OPEB	<u>\$ 17,910,433</u>	<u>\$ 2,119,175</u>
<u>Statements of Changes in OPEB Plan Net Position</u>		
<b>ADDITIONS</b>		
Contributions:		
Employer	\$ -	\$ 1,093,877
Plan members	107,578	-
Total contributions	<u>107,578</u>	<u>1,093,877</u>
Investment earnings (losses):		
Interest and dividends	272,332	48,459
Net appreciation in fair value of investments	3,687,653	424,033
Total investment earnings	<u>3,959,985</u>	<u>472,492</u>
Total additions	<u>4,067,563</u>	<u>1,566,369</u>
<b>DEDUCTIONS</b>		
Benefits	470,370	968,877
Administrative expense	58,468	7,566
Total deductions	<u>528,838</u>	<u>976,443</u>
Change in net position	3,538,725	589,926
<b>NET POSITION RESTRICTED FOR OPEB</b>		
Beginning of year	14,371,708	1,529,249
End of year	<u>\$ 17,910,433</u>	<u>\$ 2,119,175</u>

## **NOTE 15 – COMMITMENTS AND CONTINGENCIES**

---

### **Operating Lease Revenues**

Collierville Schools occasionally enters long-term operating leases for equipment to be used in the schools. For the year ended June 30, 2021, lease expense was \$60,612. The future lease commitments are as follows:

<b>Years Ending June 30</b>	<b>Amount</b>
2022	\$ 60,612
2023	60,612
2024	15,153
Total payments	<u>\$ 136,377</u>

### **Legal Contingencies**

The Town is a defendant in various lawsuits arising in the ordinary course of operations from those seeking awards for property damage and personal injury, contesting its taxing authority, and questioning certain personnel practices and policies. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the Town's administration that the ultimate settlement of these matters should be covered by liability insurance and should not materially affect the financial condition of the Town.

### **Environmental Protection Agency**

The Town is potentially liable for Environmental Protection Agency ("EPA") clean up on land sold in a prior year to a corporation operating a manufacturing plant on such property. The corporation has been responsible for all cleanup costs and continues to maintain compliance with the EPA.

## **NOTE 16 – RISK MANAGEMENT**

---

### **Insurance Other Than Health Insurance**

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Town considers it more economically feasible to participate in a public entity risk pool as opposed to purchasing commercial insurance for certain general liability, workers' compensation, and property and casualty insurance. As such, the Town participates in the Public Entity Partners Risk Management Pool (the "Pool"), which is a public entity risk pool consisting of member political subdivisions of the State of Tennessee. The Town pays an annual premium to the Pool. Each political subdivision that participates in the Pool is subject to assessment if the funds it paid as premiums are insufficient to meet the obligations of the Pool. The Pool may reinsure through the Local Government Reinsurance Fund of Tennessee or a commercial insurance company.

The Town has not incurred any losses more than coverage for the past three fiscal years. Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated.

## **NOTE 16 – RISK MANAGEMENT (CONTINUED)**

---

### Health Insurance

The Town of Collierville and the Collierville Schools participate in the Interlocal Health Benefits Plan Asset Trust to reduce costs of benefit plan administration and lower premium rates related to healthcare benefits. The Interlocal Health Plan is accounted for as a public entity risk pool but operates solely as a risk-sharing pool. Benefits and premium requirements are established and may be amended by an insurance committee. Members have the option of choosing between a Health Reimbursement Account (HRA) option, an Exclusive Provider Organization (EPO) option, and a basic option for healthcare benefits. The plan is self-insured and financed on a pay-as-you-go basis with the risk shared equally among the participants. Claims liabilities of the plan are periodically computed using actuarial and statistical techniques to establish premium rates. The employers in each plan develop a contribution policy in term of subsidizing active employees or retired employees' premiums since the committee is not prescriptive on that issue. The plan has a separately issued Annual Comprehensive Financial Report (ACFR) and can be found on the state's website at <http://www.comptroller.tn.gov/advanced-search.html>.

The Town and the School are only liable for their portion of plan premiums plus any outstanding capital requirements from the Interlocal Health Plan. The liability for any incurred-but-not-reported claims is borne by the Interlocal Health Plan and not by the individual members. During the year ended June 30, 2021, the Town of Collierville and the Collierville Schools contributed premiums of \$7,648,965 and \$10,410,838 respectively to the Interlocal Health Benefits Plan Asset Trust.

## **REQUIRED SUPPLEMENTARY INFORMATION**



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS**  
**TOWN OF COLLIERVILLE DEFINED BENEFIT PENSION PLAN**

Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>Total Pension Liability</b>										
Service cost	\$ 2,545,363	\$ 2,239,448	\$ 2,237,370	\$ 2,188,438	\$ 1,964,779	\$ 2,023,584	\$ 1,951,756	\$ 1,774,861	\$ 1,744,070	\$ 1,708,412
Interest	6,605,315	6,070,838	5,505,190	5,135,640	4,724,329	4,409,484	3,985,930	3,681,666	3,309,553	3,008,114
Differences between expected and actual experience	1,338,025	1,248,066	(1,935,974)	(645,352)	178,216	913,743	168,352	(608,973)	586,940	(122,560)
Changes in assumptions	-	-	6,589,427	-	-	(1,844,342)	-	-	-	-
Benefit payments	(2,497,501)	(2,184,946)	(1,978,903)	(1,606,651)	(1,398,011)	(1,152,278)	(894,299)	(790,697)	(678,800)	(575,037)
Net change in total pension liability	7,991,202	7,373,406	10,417,110	5,072,075	5,469,313	4,350,191	5,211,739	4,056,857	4,961,763	4,018,929
Total pension liability - beginning	91,039,565	83,666,159	73,249,049	68,176,974	62,707,661	58,357,470	53,145,731	49,088,874	44,127,111	40,108,182
Total pension liability - ending	99,030,767	91,039,565	83,666,159	73,249,049	68,176,974	62,707,661	58,357,470	53,145,731	49,088,874	44,127,111
<b>Plan Fiduciary Net Position</b>										
Contributions - employer	3,280,991	3,112,326	3,031,121	3,081,617	3,066,497	2,768,540	2,894,722	2,758,239	2,808,052	2,666,453
Contributions - employee	673,328	620,832	594,054	606,552	533,710	412,024	440,445	435,026	424,016	412,031
Net investment income	20,058,225	3,783,477	5,178,111	4,443,001	5,175,955	679,146	1,701,150	6,501,579	3,869,346	703,083
Benefit payments	(2,497,501)	(2,184,946)	(1,978,903)	(1,606,651)	(1,375,157)	(1,152,278)	(836,358)	(773,677)	(666,507)	(553,345)
Administrative expense	(280,604)	(234,771)	(219,311)	(205,002)	(18,943)	(21,451)	(17,419)	(29,364)	(26,757)	(117,883)
Net change in fiduciary net position	21,234,439	5,096,918	6,605,072	6,319,517	7,382,062	2,685,981	4,182,540	8,891,803	6,408,150	3,110,339
Plan Fiduciary net position - beginning	81,810,100	76,713,182	70,108,110	63,788,593	56,406,531	53,720,550	49,538,010	40,646,207	34,238,057	31,127,718
Plan fiduciary net position - ending	103,044,539	81,810,100	76,713,182	70,108,110	63,788,593	56,406,531	53,720,550	49,538,010	40,646,207	34,238,057
<b>Net pension liability (asset)</b>	<u>\$ (4,013,772)</u>	<u>\$ 9,229,465</u>	<u>\$ 6,952,977</u>	<u>\$ 3,140,939</u>	<u>\$ 4,388,381</u>	<u>\$ 6,301,130</u>	<u>\$ 4,636,920</u>	<u>\$ 3,607,721</u>	<u>\$ 8,442,667</u>	<u>\$ 9,889,054</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	104.05%	89.86%	91.69%	95.71%	93.56%	89.95%	92.05%	93.21%	82.80%	77.59%
<b>Covered payroll</b>	\$ 26,506,284	\$ 25,492,300	\$ 23,874,855	\$ 24,557,658	\$ 24,504,469	\$ 21,977,675	\$ 21,830,123	\$ 20,820,026	\$ 19,771,885	\$ 18,997,573
<b>Net pension liability as a percentage of covered payroll</b>	-15.14%	36.20%	29.12%	12.79%	17.91%	28.67%	21.24%	17.33%	42.70%	52.05%

Changes in assumptions: In 2019, amounts reported as changes in assumptions resulted from changes to the investment rate of return and mortality improvements.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**TOWN OF COLLIERVILLE DEFINED BENEFIT PENSION PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Actuarially determined contribution	\$ 2,477,396	\$ 2,401,808	\$ 2,452,625	\$ 2,373,129	\$ 2,201,004	\$ 2,277,360	\$ 2,329,533	\$ 2,485,308	\$ 2,358,195	\$ 2,289,002
Contributions	3,280,991	3,112,326	3,031,121	3,081,617	3,066,497	2,768,540	2,894,722	2,758,239	2,824,943	2,866,628
Contribution deficiency (excess)	<u>\$ (803,595)</u>	<u>\$ (710,518)</u>	<u>\$ (578,496)</u>	<u>\$ (708,488)</u>	<u>\$ (865,493)</u>	<u>\$ (491,180)</u>	<u>\$ (565,189)</u>	<u>\$ (272,931)</u>	<u>\$ (466,748)</u>	<u>\$ (577,626)</u>
 Covered payroll	 \$ 26,506,284	 \$ 25,492,300	 \$ 23,874,855	 \$ 24,557,658	 \$ 24,504,469	 \$ 21,977,675	 \$ 21,830,123	 \$ 20,820,026	 \$ 19,771,885	 \$ 18,997,573
 Contributions as a percentage of covered payroll	 12.38%	 12.21%	 12.70%	 12.55%	 12.51%	 12.60%	 13.26%	 13.25%	 14.29%	 15.09%

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates are calculated as of July 1, as of the beginning of the fiscal year in which the contributions are reported.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Aggregate
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	N/A
Asset valuation method	5-year smoothed market rate
Inflation	2.5%
Salary increases	3.75%, including inflation
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Age 62 or the completion of the 10 years of service if later
Mortality	Pub G-2010 for general employees ages 18-54, Pub-2010 for healthy employees over age 54
Mortality	T-3 The Actuary's Pension Handbook

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF MONEY-WEIGHTED RATE OF RETURN**  
**TOWN OF COLLIERVILLE DEFINED BENEFIT PENSION PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Annual money-weighted rate of return, net of investment expense	24.45%	4.91%	7.35%	6.85%	9.26%	1.35%	3.71%	15.86%	11.24%	2.14%

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS**  
**TOWN OF COLLIERVILLE PUBLIC EMPLOYEE PENSION PLAN OF TCRS**

Last Ten Fiscal Years Ending June 30\*

	2020	2019	2018	2017	2016	2015	2014
<b>Total Pension Liability</b>							
Service cost	\$ 41,389	\$ 45,582	\$ 45,027	\$ 41,340	\$ 40,093	\$ 42,541	\$ 36,724
Interest	288,400	283,809	268,612	254,939	247,290	242,611	215,031
Changes in benefit terms	-	-	-	-	-	-	-
Differences between expected and actual experience	(4,917)	(180,823)	(32,336)	(23,996)	(123,688)	(155,231)	171,923
Change of assumptions	-	-	-	94,693	-	-	-
Benefit payments	(85,420)	(76,703)	(67,769)	(61,963)	(63,933)	(66,240)	(57,281)
Net change in total pension liability	239,452	71,865	213,534	305,013	99,762	63,681	366,397
Total pension liability - beginning	3,979,246	3,907,381	3,693,847	3,388,834	3,289,072	3,225,391	2,858,994
Total pension liability - ending	4,218,698	3,979,246	3,907,381	3,693,847	3,388,834	3,289,072	3,225,391
<b>Plan Fiduciary Net Position</b>							
Contributions - employer	-	-	-	-	-	-	-
Contributions - employee	-	-	-	-	-	-	-
Net investment income	335,715	474,718	494,254	612,731	141,079	160,565	750,110
Benefit payments	(85,420)	(76,703)	(67,769)	(61,963)	(63,933)	(66,240)	(57,281)
Administrative expense	(797)	(867)	(1,045)	(934)	(832)	(558)	(709)
Other	-	-	-	-	22,188	-	-
Net change in plan fiduciary net position	249,498	397,148	425,440	549,834	98,502	93,767	692,120
Plan fiduciary net position - beginning	6,811,439	6,414,291	5,988,851	5,439,017	5,340,515	5,246,748	4,554,628
Plan fiduciary net position - ending	7,060,937	6,811,439	6,414,291	5,988,851	5,439,017	5,340,515	5,246,748
<b>Net pension liability (asset)</b>	<u>\$ (2,842,239)</u>	<u>\$ (2,832,193)</u>	<u>\$ (2,506,910)</u>	<u>\$ (2,295,004)</u>	<u>\$ (2,050,183)</u>	<u>\$ (2,051,443)</u>	<u>\$ (2,021,357)</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	167.37%	171.17%	164.16%	162.13%	160.50%	162.37%	162.67%
<b>Covered payroll</b>	\$ 511,289	\$ 481,845	\$ 561,312	\$ 557,292	\$ 509,968	\$ 482,400	\$ 562,098
<b>Net pension liability (asset) as a percentage of covered payroll</b>	-555.90%	-587.78%	-446.62%	-411.81%	-402.02%	-425.26%	-359.61%

Changes in assumptions: In 2017, amounts reported as changes in assumptions resulted from changes to the inflation rate, investment rate of return, cost-of-living adjustment, salary growth and mortality improvements.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**TOWN OF COLLIERVILLE PUBLIC EMPLOYEE PENSION PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015	2014
Actuarially determined contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions	-	-	-	-	-	-	-	-
Contribution deficiency (surplus)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 515,759	\$ 511,289	\$ 481,845	\$ 561,312	\$ 557,292	\$ 509,968	\$ 482,400	\$ 562,098
Contributions as a percentage of covered payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the June 30, 2019 actuarial valuation.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Entry Age Normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10 year smoothed with a 20% corridor to market value
Inflation	2.50%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4.00%
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement
Cost of Living Adjustments	2.25%

*Changes of assumptions.* In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to 4%; and modified mortality assumptions.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS**  
**LEGACY PUBLIC EMPLOYEE RETIREMENT PLAN OF TCRS**

Last Ten Fiscal Years Ending June 30\*

	2020	2019	2018	2017	2016	2015
<b>Total Pension Liability</b>						
Service cost	\$ 618,368	\$ 633,094	\$ 671,753	\$ 669,582	\$ 805,568	\$ 729,290
Interest	328,827	266,813	215,749	157,592	114,304	54,690
Changes in benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	(304,907)	20,895	(112,617)	8,841	(196,811)	(61,435)
Changes in assumptions	-	-	-	51,537	-	-
Benefit payments	(55,773)	(45,646)	(18,151)	(12,051)	(7,743)	(192)
Net change in total pension liability	586,515	875,156	756,734	875,501	715,318	722,353
Total pension liability - beginning	3,945,062	3,069,906	2,313,172	1,437,671	722,353	-
Total pension liability - ending	4,531,577	3,945,062	3,069,906	2,313,172	1,437,671	722,353
<b>Plan Fiduciary Net Position</b>						
Contributions - employer	430,080	445,058	380,282	477,714	476,176	473,757
Contributions - employee	231,975	242,462	243,147	257,669	256,837	255,533
Net investment income	218,354	262,560	223,391	207,672	28,921	11,095
Benefit payments	(55,773)	(45,646)	(18,151)	(12,051)	(7,743)	(192)
Administrative expense	(9,987)	(11,225)	(12,871)	(12,313)	(11,877)	(9,499)
Other	-	-	-	2,492	-	878
Net change in plan fiduciary net position	814,649	893,209	815,798	921,183	742,314	731,572
Plan fiduciary net position - beginning	4,104,076	3,210,867	2,395,069	1,473,886	731,572	-
Plan fiduciary net position -ending	4,918,725	4,104,076	3,210,867	2,395,069	1,473,886	731,572
<b>Net pension liability (asset)</b>	<u>\$ (387,148)</u>	<u>\$ (159,014)</u>	<u>\$ (140,961)</u>	<u>\$ (81,897)</u>	<u>\$ (36,215)</u>	<u>\$ (9,219)</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	108.54%	104.03%	104.59%	103.54%	102.52%	101.28%
<b>Covered payroll</b>	\$ 4,308,425	\$ 4,615,070	\$ 4,862,948	\$ 5,153,327	\$ 5,154,204	\$ 5,110,652
<b>Net pension liability as a percentage of covered payroll</b>	-8.99%	-3.45%	-2.90%	-1.59%	-0.70%	-0.18%

Changes in assumptions: In 2017, amounts reported as changes in assumptions resulted from changes to the inflation rate, investment rate of return, cost-of-living adjustments, salary growth and mortality improvements.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**LEGACY PUBLIC EMPLOYEE RETIREMENT PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution	\$ 373,767	\$ 428,689	\$ 445,058	\$ 380,282	\$ 435,456	\$ 476,176	\$ 473,757
Contributions	373,767	430,080	445,058	380,282	477,714	476,176	473,757
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ (1,391)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (42,258)</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 3,976,252	\$ 4,308,425	\$ 4,615,070	\$ 4,862,948	\$ 5,153,327	\$ 5,154,204	\$ 5,110,652
Contributions as a percentage of covered payroll	9.40%	9.98%	9.64%	7.82%	9.27%	9.24%	9.27%

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the June 30, 2019 actuarial valuation.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Entry age normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10-year smoothed with a 20% corridor to market value
Inflation	2.5%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4%
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement

Changes of assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to 4%; and modified mortality assumptions.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS**  
**SCHOOL HYBRID EMPLOYEE RETIREMENT PLAN OF TCRS**

Last Ten Fiscal Years Ending June 30\*

	2020	2019	2018	2017	2016	2015
<b>Total Pension Liability</b>						
Service cost	\$ 312,743	\$ 221,787	\$ 136,737	\$ 88,280	\$ 63,579	\$ 23,680
Interest	82,594	52,423	29,427	15,887	7,356	1,776
Changes in benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	(133,929)	59,348	69,069	31,785	18,442	9,366
Changes in assumptions	-	-	-	9,654	-	-
Benefit payments	(10,511)	(6,206)	-	-	(651)	-
Net change in total pension liability	250,897	327,352	235,233	145,606	88,726	34,822
Total pension liability - beginning	831,739	504,387	269,154	123,548	34,822	-
Total pension liability - ending	1,082,636	831,739	504,387	269,154	123,548	34,822
<b>Plan Fiduciary Net Position</b>						
Contributions - employer	111,693	81,588	127,254	78,585	64,046	-
Contributions - employee	246,429	212,114	159,069	98,232	60,714	23,680
Net investment income	57,185	58,863	39,496	25,786	2,127	294
Benefit payments	(10,511)	(6,206)	-	-	(651)	-
Administrative expense	(14,785)	(13,325)	(10,048)	(6,702)	(3,774)	(367)
Other	-	-	-	-	-	(4,285)
Net change in plan fiduciary net position	390,011	333,034	315,771	195,901	122,462	19,322
Plan fiduciary net position - beginning	986,490	653,456	337,685	141,784	19,322	-
Plan fiduciary net position -ending	1,376,501	986,490	653,456	337,685	141,784	19,322
<b>Net pension liability (asset)</b>	<b>\$ (293,865)</b>	<b>\$ (154,751)</b>	<b>\$ (149,069)</b>	<b>\$ (68,531)</b>	<b>\$ (18,236)</b>	<b>\$ 15,500</b>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	127.14%	118.61%	129.55%	125.46%	114.76%	55.49%
<b>Covered payroll</b>	<b>\$ 5,270,168</b>	<b>\$ 4,476,396</b>	<b>\$ 3,181,347</b>	<b>\$ 1,964,624</b>	<b>\$ 1,214,266</b>	<b>\$ 473,607</b>
<b>Net pension liability as a percentage of covered payroll</b>	-5.58%	-3.46%	-4.69%	-3.49%	-1.50%	3.27%

Changes in assumptions: In 2017, amounts reported as changes in assumptions resulted from changes to the inflation rate, investment rate of return, cost-of-living adjustments and salary growth.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**SCHOOL HYBRID EMPLOYEE RETIREMENT PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015
Actuarial determined contribution	\$ 127,052	\$ 111,693	\$ 81,588	\$ 68,399	\$ 46,562	\$ 39,760	\$ -
Contribution in relation to the contractually required contribution	127,052	111,693	81,588	127,254	78,585	64,046	-
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (58,855)</u>	<u>\$ (32,023)</u>	<u>\$ (24,286)</u>	<u>\$ -</u>
Covered payroll	\$ 5,748,958	\$ 5,270,168	\$ 4,476,396	\$ 3,181,347	\$ 1,964,624	\$ 1,214,266	\$ 473,607
Contributions as a percentage of covered payroll	2.21%	2.12%	1.82%	4.00%	4.00%	5.27%	0.00%

In 2021 the School placed the actuarially determined contribution rate of 2.21% of covered payroll into the pension plan and placed 1.79% of covered payroll into the Pension Stabilization Reserve Trust. In 2020, the School placed the actuarially determined contribution rate of 2.12% of covered payroll into the pension plan and placed 1.88% of covered payroll into the Pension Stabilization Reserve Trust. In 2019, the School placed the actuarially determined contribution rate of 1.82% of covered payroll into the pension plan and placed 2.18% of covered payroll into the Pension Stabilization Reserve Trust.

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the June 30, 2019 actuarial valuation.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Entry age normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10-year smoothed within a 20% corridor to market value
Inflation	2.50%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4%
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement
Cost of Living Adjustments	2.25%

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)**  
**SCHOOL TEACHER LEGACY PENSION PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2020	2019	2018	2017	2016	2015	2014
Proportion of the net pension liability (asset)	1.020689%	1.014989%	0.935380%	0.916457%	0.909980%	0.806559%	0.010312%
Proportionate share of the net pension liability (asset)	\$ (7,783,508)	\$ (10,435,910)	\$ (3,291,522)	\$ (299,849)	\$ 5,686,872	\$ 330,394	\$ (1,675)
Covered payroll	\$ 33,973,901	\$ 34,044,269	\$32,754,587	\$32,375,060	\$32,848,484	\$30,193,596	\$ 404,757
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	-22.91%	-30.65%	-10.05%	-0.93%	17.31%	1.09%	-0.41%
Plan fiduciary net position as a percentage of the total pension liability	103.09%	104.28%	101.49%	100.14%	97.14%	99.81%	100.08%

\*This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**SCHOOL TEACHER LEGACY PENSION PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015	2014
Contractually required	\$ 3,455,125	\$ 3,611,136	\$ 3,559,959	\$ 2,974,058	\$ 2,928,624	\$ 2,969,500	\$ 2,729,499	\$ 35,942
Contribution in relation to the contractually required contribution	3,455,125	3,611,136	3,559,959	2,974,058	2,928,624	2,969,500	2,729,499	35,942
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 33,638,051	\$ 33,973,901	\$ 34,044,269	\$ 32,754,587	\$ 32,375,060	\$ 32,848,484	\$ 30,193,596	\$ 404,757
Contributions as a percentage of covered payroll	10.27%	10.63%	10.46%	9.08%	9.05%	9.04%	9.04%	8.88%

Changes in assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3.00 percent to 2.50 percent; decreased the investment rate of return from 7.50 percent to 7.25 percent; decreased the cost-of-living adjustment from 2.50 percent to 2.25 percent; decreased salary growth graded ranges from an average of 4.25 percent to an average of 4.00 percent; and modified mortality assumptions.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)**  
**SCHOOL TEACHER RETIREMENT PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2020	2019	2018	2017	2016	2015
Proportion of the net pension liability (asset)	0.817590%	0.865494%	0.748652%	0.634966%	0.473838%	0.438730%
Proportionate share of the net pension liability (asset)	\$ (464,916)	\$ (488,559)	\$ (339,535)	\$ (167,525)	\$ (49,328)	\$ (17,650)
Covered payroll	\$ 10,332,669	\$ 9,085,252	\$ 6,542,299	\$ 4,188,789	\$ 2,084,918	\$ 911,572
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	-4.50%	-5.38%	-5.19%	-4.00%	-2.37%	-1.94%
Plan fiduciary net position as a percentage of the total pension liability	116.52%	123.07%	126.97%	126.81%	121.88%	127.46%

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**SCHOOL TEACHER RETIREMENT PLAN OF TCRS**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017	2016	2015
Contractually required	\$ 249,634	\$ 209,442	\$ 177,679	\$ 106,689	\$ 166,701	\$ 52,190	\$ 22,789
Contribution in relation to the contractually required contribution	249,634	209,442	177,679	261,693	166,701	83,396	36,463
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (155,004)</u>	<u>\$ -</u>	<u>\$ (31,206)</u>	<u>\$ (13,674)</u>
Covered payroll	\$ 12,357,702	\$ 10,332,669	\$ 9,085,252	\$ 6,542,299	\$ 4,188,789	\$ 2,084,918	\$ 911,572
Contributions as a percentage of covered payroll	2.02%	2.03%	1.96%	4.00%	3.98%	4.00%	4.00%

In 2021, the School placed the actuarially determined contribution rate of 2.02% of covered payroll into the pension plan and placed 1.98% of covered payroll into the Pension Stabilization Reserve Trust. In 2020, the School placed the actuarially determined contribution rate of 2.03% of covered payroll into the pension plan and placed 1.97% of covered payroll into the Pension Stabilization Reserve Trust. In 2019, the School placed the actuarially determined contribution rate of 1.68% of covered payroll into the pension plan and placed 2.32% of covered payroll into the Pension Stabilization Reserve Trust.

Changes in assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3.00 percent to 2.50 percent; decreased the investment rate of return from 7.50 percent to 7.25 percent; decreased the cost-of-living adjustment from 2.50 percent to 2.25 percent; decreased salary growth graded ranges from an average of 4.25 percent to an average of 4.00 percent; and modified mortality assumptions.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET OPEB LIABILITY (ASSET) AND RELATED RATIOS**  
**TOWN OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017
<b>Total OPEB Liability:</b>					
Service cost	\$ 245,080	\$ 241,801	\$ 241,801	\$ 364,730	\$ 364,730
Interest	574,933	653,486	617,703	721,220	669,530
Changes in benefit terms	-	-	-	-	-
Differences between actual and expected experience	144,218	(2,136,475)	94,935	(1,992,284)	12,870
Changes of assumptions	-	949,676	-	-	-
Benefit payments, including refunds	(470,370)	(515,950)	(438,679)	(386,217)	(329,645)
Net change in total OPEB liability	493,861	(807,462)	515,760	(1,292,551)	717,485
Total OPEB liability-beginning	8,042,762	8,850,224	8,334,464	9,627,015	8,909,530
Total OPEB liability-ending	8,536,623	8,042,762	8,850,224	8,334,464	9,627,015
<b>Plan Fiduciary Net Position:</b>					
Contributions - employer	-	-	164,257	656,482	574,737
Contributions - employee	107,578	125,685	132,426	102,610	105,722
Net investment income	3,959,985	648,317	965,357	897,564	1,125,992
Benefit payments	(470,370)	(515,950)	(438,679)	(386,217)	(329,646)
Administrative expense	(58,468)	(37,904)	(48,214)	(41,553)	(41,702)
Net change in plan fiduciary net position	3,538,725	220,148	775,147	1,228,886	1,435,103
Plan fiduciary net position-beginning	14,371,708	14,151,560	13,376,413	12,147,527	10,712,424
Plan fiduciary net position-ending	17,910,433	14,371,708	14,151,560	13,376,413	12,147,527
<b>Net OPEB asset-ending</b>	<u>\$ (9,373,810)</u>	<u>\$ (6,328,946)</u>	<u>\$ (5,301,336)</u>	<u>\$ (5,041,949)</u>	<u>\$ (2,520,512)</u>
<b>Plan fiduciary net position as a percentage of the total OPEB asset</b>	209.81%	178.69%	159.90%	160.50%	126.18%
<b>Covered-employee payroll</b>	\$ 26,907,912	\$ 26,907,912	\$ 25,821,015	\$ 25,821,015	\$ 23,089,345
<b>Net OPEB asset as a percentage of covered-employee payroll</b>	-34.84%	-23.52%	-20.53%	-19.53%	-10.92%

Changes in assumptions: In 2020, amounts reported as changes in assumptions resulted from changes to the investment rate of return and mortality improvements.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**TOWN OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017
Actuarially determined contribution	\$ -	\$ -	\$ -	\$ 552,454	\$ 552,454
Contributions	-	-	164,257	656,482	574,737
Contribution deficiency (excess)	\$ -	\$ -	\$ (164,257)	\$ (104,028)	\$ (22,283)
Covered-employee payroll	\$ 26,907,912	\$ 26,907,912	\$ 25,821,015	\$ 25,821,015	\$ 23,089,345
Contributions as a percentage of covered-employee payroll	0.00%	0.00%	0.64%	2.54%	2.49%

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates for June 30, 2021 were rolled forward from the valuation performed as of June 30, 2020.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Entry age normal, level percent of pay
Amortization method	Level dollar, closed
Amortization period	Varies by year
Asset valuation method	5 year smoothed market value
Inflation	2.5%
Salary increases	3.5%
Investment rate of return	7.25%, net of investment expenses, including inflation
Healthcare cost trend rates	7.0% initial, decreasing .5% over 9 years to an ultimate rate of 3.0%
Mortality	Pub G.H-2010-E (M & F) for ages 18-54; Pub G.H-2010-HR (M & F) for ages 55 and older

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF INVESTMENT RETURNS**  
**TOWN OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

---

	2021	2020	2019	2018	2017
Annual money-weighted rate of return, net of investment expense	26.77%	4.58%	7.32%	6.82%	10.38%

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN NET OPEB LIABILITY (ASSET) AND RELATED RATIOS**  
**SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017
<b>Total OPEB Liability:</b>					
Service cost	\$ 2,448,390	\$ 66,615	\$ 95,128	\$ 72,072	\$ 191,993
Interest	2,324,098	613,855	571,143	517,593	574,836
Changes in benefit terms	-	-	-	-	-
Differences between actual and expected experience	(6,805,372)	(126,741)	335,029	339,998	(521,705)
Changes of assumptions	1,617,213	1,308,451	81,285	586,465	(445,884)
Benefit payments, including refunds	(968,877)	(657,584)	(317,713)	(466,765)	(325,679)
Net change in total OPEB liability (asset)	(1,384,548)	1,204,596	764,872	1,049,363	(526,439)
Total OPEB liability-beginning	36,763,962	8,440,964	7,676,092	6,626,729	7,153,168
Total OPEB liability-ending	35,379,414	9,645,560	8,440,964	7,676,092	6,626,729
<b>Plan Fiduciary Net Position:</b>					
Contributions - employer	1,093,877	782,584	467,713	691,765	525,679
Contributions - employee	-	-	-	-	-
Net investment income	472,492	47,275	52,549	91,298	88,623
Benefit payments	(968,877)	(657,584)	(317,713)	(466,765)	(325,679)
Administrative expense	(7,566)	(5,754)	(4,947)	(13,357)	(1,239)
Net change in plan fiduciary net position	589,926	166,521	197,602	302,941	287,384
Plan fiduciary net position-beginning	1,529,249	1,362,728	1,165,126	862,185	574,801
Plan fiduciary net position-ending	2,119,175	1,529,249	1,362,728	1,165,126	862,185
<b>Net OPEB liability-ending</b>	<b>\$ 33,260,239</b>	<b>\$ 8,116,311</b>	<b>\$ 7,078,236</b>	<b>\$ 6,510,966</b>	<b>\$ 5,764,544</b>
<b>Plan fiduciary net position as a percentage of the total OPEB liability</b>	<b>5.99%</b>	<b>15.85%</b>	<b>16.14%</b>	<b>15.18%</b>	<b>13.01%</b>
<b>Covered-employee payroll</b>	<b>\$ 51,432,938</b>	<b>\$ 57,830,560</b>	<b>\$ 18,853,928</b>	<b>\$ 20,012,457</b>	<b>\$ 19,429,570</b>
<b>Net OPEB liability as a percentage of covered-employee payroll</b>	<b>64.67%</b>	<b>14.03%</b>	<b>37.54%</b>	<b>32.53%</b>	<b>29.67%</b>

\* The beginning of year Total OPEB Liability for FY 2020/21 has been restated based on clarifications the actuary received from the Schools related to the Tier structure of retiree health care benefits

Change in assumptions: In 2021, amounts reported in changes in assumptions resulted from changes in healthcare cost trend rate and changes to mortality tables. In 2020, amounts reported in changes in assumptions resulted from changes in healthcare cost trend rate, changes in the discount rate, and changes in the investment rate of return.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CONTRIBUTIONS**  
**SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

	2021	2020	2019	2018	2017
Actuarially determined contribution	\$ 968,877	\$ 683,208	\$ 658,937	\$ 735,990	\$ 791,692
Contributions	1,093,877	782,584	467,713	691,765	525,679
Contribution deficiency (excess)	\$ (125,000)	\$ (99,376)	\$ 191,224	\$ 44,225	\$ 266,013
Covered-employee payroll	\$ 51,432,938	\$ 57,830,560	\$ 18,853,928	\$ 20,012,457	\$ 19,429,570
Contributions as a percentage of covered-employee payroll	2.13%	1.35%	2.48%	3.46%	2.71%

**NOTE 1 - VALUATION DATE**

Actuarially determined contribution rates are calculated as of July 1, as of the beginning of the fiscal year in which contributions are reported.

**NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES**

Actuarial cost method	Entry age normal, level percent of pay
Amortization method	Level dollar, closed
Amortization period	30 years
Asset valuation method	Market value of assets
Inflation	3.0%
Healthcare cost trend rates	8.0% decreasing 0.5% per year to an ultimate 4.5% for 2029 and thereafter after. Lower for post-65 employees.
Salary increases	Payroll growth including general wage inflation plus merit/productivity increases from zero to 7.75% based on the TCRS valuation as of June 30, 2020.
Discount Rate	6.0%
Investment rate of return	6.0%, net of investment expenses, including inflation
Retirement age	Annual retirement rates are based on the TCRS valuation as of June 30, 2020.
Mortality	Various SOA Pub-2010 Mortality Table fully generational using scale MP-2020

Change in assumptions : In 2021, the following assumptions were changed: increased healthcare cost trend rates from 7.50 percent to 8.00 percent and updated mortality table from RPH-2018 Total Dataset Mortality Table fully generational using Scale MP-2020 to Pub-2010 Mortality Table fully generational using Scale MP-2020.

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF INVESTMENT RETURNS**  
**SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN**  
Last Ten Fiscal Years Ending June 30\*

---

	2021	2020	2019	2018	2017
Annual money-weighted rate of return, net of investment expense	29.43%	3.48%	4.36%	8.26%	13.53%

\* This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

## **SUPPLEMENTARY INFORMATION**

**COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES**

**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**  
June 30, 2021

	Special Revenue Funds							
	State Street Aid Fund	Historic Preservation Fund	E-Citation Fund	Solid Waste and Sanitation Fund	Special Drug Fund	Grant Fund	ARPA Grant Fund	School Federal Projects Fund
<b>ASSETS</b>								
Cash and cash equivalents	\$ 543,460	\$ -	\$ 178,184	\$ -	\$ 388,457	\$ -	\$ -	\$ -
Investments	-	-	-	-	-	-	2,198,621	-
Receivables								
Federal and state grants	-	-	-	-	-	556,848	-	1,444,693
Customer	-	-	-	296,134	-	-	-	-
Due from other governments	304,047	-	-	-	-	-	-	-
Due from other funds	-	85,339	247	2,869,256	-	1,414,746	-	-
Inventory	-	-	-	29,088	-	-	-	-
Prepaid Items	-	-	-	-	-	-	-	12,466
Total assets	<u>\$ 847,507</u>	<u>\$ 85,339</u>	<u>\$ 178,431</u>	<u>\$ 3,194,478</u>	<u>\$ 388,457</u>	<u>\$ 1,971,594</u>	<u>\$ 2,198,621</u>	<u>\$ 1,457,159</u>
<b>LIABILITIES</b>								
Accounts payable and accrued liabilities	\$ 50,329	\$ -	\$ -	\$ 151,226	\$ 34,047	\$ 480,517	\$ -	\$ 466,513
Due to other funds	32,206	-	-	-	1,860	783,867	-	990,646
Unearned revenue	-	-	-	-	39,360	-	2,198,617	-
Total liabilities	<u>82,535</u>	<u>-</u>	<u>-</u>	<u>151,226</u>	<u>75,267</u>	<u>1,264,384</u>	<u>2,198,617</u>	<u>1,457,159</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Unavailable revenue								
Grants	-	-	-	-	-	202,198	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>202,198</u>	<u>-</u>	<u>-</u>
<b>FUND BALANCES</b>								
Nonspendable	-	-	-	29,088	-	-	-	-
Restricted	764,972	-	178,431	3,014,164	313,190	-	-	-
Committed	-	85,339	-	-	-	505,012	4	-
Total fund balances	<u>764,972</u>	<u>85,339</u>	<u>178,431</u>	<u>3,043,252</u>	<u>313,190</u>	<u>505,012</u>	<u>4</u>	<u>-</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 847,507</u>	<u>\$ 85,339</u>	<u>\$ 178,431</u>	<u>\$ 3,194,478</u>	<u>\$ 388,457</u>	<u>\$ 1,971,594</u>	<u>\$ 2,198,621</u>	<u>\$ 1,457,159</u>

(CONTINUED ON NEXT PAGE)

**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**  
June 30, 2021

	Special Revenue Funds			Capital Projects Funds			Total Nonmajor Governmental Funds
	School Nutrition Fund	School Discretionary Grants Fund	Student Activity funds	#335 Fund	#336 Fund	#337 Fund	
<b>ASSETS</b>							
Cash and cash equivalents	\$ 167,730	\$ -	\$ 1,377,473	\$ -	\$ -	\$ -	\$ 2,655,304
Investments	-	-	-	-	-	-	2,198,621
Receivables							
Federal and state grants	16,776	726,813	-	-	-	-	2,745,130
Customer	-	-	-	-	-	-	296,134
Due from other governments	-	-	-	-	-	-	304,047
Due from other funds	-	-	-	-	-	-	4,369,588
Inventory	39,816	-	23,457	-	-	-	92,361
Prepaid Items	-	836	-	-	-	-	13,302
Total assets	<u>\$ 224,322</u>	<u>\$ 727,649</u>	<u>\$ 1,400,930</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,674,487</u>
<b>LIABILITIES</b>							
Accounts payable and accrued liabilities	\$ 24,788	\$ 343,271	\$ -	\$ -	\$ -	\$ -	\$ 1,550,691
Due to other funds	-	273,929	-	-	-	-	2,082,508
Unearned revenue	-	-	-	-	-	-	2,237,977
Total liabilities	<u>24,788</u>	<u>617,200</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,871,176</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>							
Unavailable revenue							
Grants	120,510	-	-	-	-	-	322,708
Total deferred inflows of resources	<u>120,510</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>322,708</u>
<b>FUND BALANCES</b>							
Nonspendable	39,816	836	23,457	-	-	-	93,197
Restricted	39,208	109,613	1,377,473	-	-	-	5,797,051
Committed	-	-	-	-	-	-	590,355
Total fund balances	<u>79,024</u>	<u>110,449</u>	<u>1,400,930</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,480,603</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 224,322</u>	<u>\$ 727,649</u>	<u>\$ 1,400,930</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,674,487</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**  
For the Year Ended June 30, 2021

	Special Revenue Funds							
	State Street Aid Fund	Historic Preservation Fund	E-Citation Fund	Solid Waste and Sanitation Fund	Special Drug Fund	Grant Fund	ARPA Grant Fund	School Federal Projects Fund
<b>REVENUES</b>								
Local sales taxes	\$ -	\$ 9,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental								
State education revenue	-	-	-	-	-	-	-	-
State gas tax	1,648,929	-	-	-	-	-	-	-
Charges for services	-	-	-	4,372,327	-	-	-	-
Fines, forfeitures, and penalties	-	-	28,154	-	40,511	-	-	-
Federal and state grant revenue	-	-	-	-	-	870,555	-	6,965,424
Contributions	-	-	-	-	-	-	-	-
Interest on investments	2,985	-	406	-	1,135	-	4	-
Other	109,514	-	-	46,555	19,300	-	-	-
Total revenues	1,761,428	9,649	28,560	4,418,882	60,946	870,555	4	6,965,424
<b>EXPENDITURES</b>								
Current								
General government	-	2,558	-	-	-	-	-	-
Public safety	-	-	2,513	-	301,812	-	-	-
Roads and public works	1,941,256	-	-	-	-	-	-	-
Sanitation	-	-	-	4,036,414	-	-	-	-
Education	-	-	-	-	-	-	-	4,087,175
Capital outlays	-	-	-	-	-	1,264,306	-	2,552,728
Total expenditures	1,941,256	2,558	2,513	4,036,414	301,812	1,264,306	-	6,639,903
Excess (deficiency) of revenues over (under) expenditures	(179,828)	7,091	26,047	382,468	(240,866)	(393,751)	4	325,521
<b>OTHER FINANCING SOURCES (USES)</b>								
Sale of capital assets	-	-	-	57,752	3,311	-	-	-
Transfers in	-	-	-	-	7,993	1,081,284	-	-
Transfers out	-	-	-	-	-	(182,521)	-	(325,521)
Total other financing sources and uses	-	-	-	57,752	11,304	898,763	-	(325,521)
Net change in fund balances	(179,828)	7,091	26,047	440,220	(229,562)	505,012	4	-
Fund balances - beginning, as originally reported	944,800	78,248	152,384	2,603,032	542,752	-	-	-
Change in accounting principle	-	-	-	-	-	-	-	-
Fund balances - beginning, as restated	944,800	78,248	152,384	2,603,032	542,752	-	-	-
Fund balances - ending	\$ 764,972	\$ 85,339	\$ 178,431	\$ 3,043,252	\$ 313,190	\$ 505,012	\$ 4	\$ -

(CONTINUED ON NEXT PAGE)



**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**  
For the Year Ended June 30, 2021

	Special Revenue Funds			Capital Projects Fund			Total Nonmajor Governmental Funds
	School Nutrition Fund	School Discretionary Grants Fund	Student Activity Funds	#335 Fund	#336 Fund	#337 Fund	
<b>REVENUES</b>							
Local sales taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,649
Intergovernmental							
State education revenue	19,990	-	-	-	-	-	19,990
State gas tax	-	-	-	-	-	-	1,648,929
Charges for services	164,686	-	-	-	-	-	4,537,013
Fines, forfeitures, and penalties	-	-	-	-	-	-	68,665
Federal and state grant revenue	1,496,252	1,254,996	-	-	-	-	10,587,227
Contributions	-	-	2,421,205	-	-	-	2,421,205
Interest on investments	-	-	-	-	-	-	4,530
Other	-	76,254	-	-	-	-	251,623
Total revenues	1,680,928	1,331,250	2,421,205	-	-	-	19,548,831
<b>EXPENDITURES</b>							
Current							
General government	-	-	-	-	-	-	2,558
Public safety	-	-	-	-	-	-	304,325
Roads and public works	-	-	-	-	-	-	1,941,256
Sanitation	-	-	-	-	-	-	4,036,414
Education	2,002,210	1,260,355	2,376,417	-	-	-	9,726,157
Capital outlays	9,288	16,074	-	-	-	-	3,842,396
Total expenditures	2,011,498	1,276,429	2,376,417	-	-	-	19,853,106
Excess (deficiency) of revenues over (under) expenditures	(330,570)	54,821	44,788	-	-	-	(304,275)
<b>OTHER FINANCING SOURCES (USES)</b>							
Sale of capital assets	-	-	-	-	-	-	61,063
Transfers in	330,570	-	-	-	-	-	1,419,847
Transfers out	-	(3,700)	-	(66)	(132)	(43)	(511,983)
Total other financing sources and uses	330,570	(3,700)	-	(66)	(132)	(43)	968,927
Net change in fund balances	-	51,121	44,788	(66)	(132)	(43)	664,652
Fund balances - beginning, as originally reported	79,024	59,328	-	66	132	43	4,459,809
Change in accounting principle	-	-	1,356,142	-	-	-	1,356,142
Fund balances - beginning, as restated	79,024	59,328	1,356,142	66	132	43	5,815,951
Fund balances - ending	\$ 79,024	\$ 110,449	\$ 1,400,930	\$ -	\$ -	\$ -	\$ 6,480,603

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - STATE STREET AID FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Intergovernmental - state gas tax				
Gas motor fuel	\$ 1,600,000	\$ 1,600,000	\$ 846,821	\$ (753,179)
Gas 1989	-	-	131,944	131,944
Gas 3 cent	-	-	244,484	244,484
Petroleum special	-	-	425,680	425,680
Other income	-	-	109,514	109,514
Interest on investments	2,000	2,000	2,985	985
Total revenues	<u>1,602,000</u>	<u>1,602,000</u>	<u>1,761,428</u>	<u>159,428</u>
<b>EXPENDITURES</b>				
Roads and Public Works				
Contractual services	153,110	153,110	115,606	37,504
Traffic signal repair	54,700	54,700	42,732	11,968
Paving and street repair	<u>1,829,000</u>	<u>1,829,000</u>	<u>1,782,918</u>	<u>46,082</u>
Total expenditures	<u>2,036,810</u>	<u>2,036,810</u>	<u>1,941,256</u>	<u>95,554</u>
Net change in fund balances	<u><u>\$ (434,810)</u></u>	<u><u>\$ (434,810)</u></u>	<u>(179,828)</u>	<u><u>\$ 254,982</u></u>
Fund balances - beginning			<u>944,800</u>	
Fund balances - ending			<u><u>\$ 764,972</u></u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - HISTORIC PRESERVATION FUND**

For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Local taxes				
Historic preservation fee	\$ 10,000	\$ 10,000	\$ 9,649	\$ (351)
<b>EXPENDITURES</b>				
General government				
Contractual services	<u>30,000</u>	<u>30,000</u>	<u>2,558</u>	<u>27,442</u>
Net change in fund balances	<u>\$ (20,000)</u>	<u>\$ (20,000)</u>	7,091	<u>\$ 27,091</u>
Fund balances - beginning			<u>78,248</u>	
Fund balances - ending			<u>\$ 85,339</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - E-CITATION FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Fines and Penalties				
E-citation fees	\$ 15,000	\$ 15,000	\$ 28,154	\$ 13,154
Interest on investments	100	100	406	306
Total revenues	15,100	15,100	28,560	13,460
<b>EXPENDITURES</b>				
Public Safety				
Materials and supplies	7,580	7,580	2,513	5,067
Net change in fund balances	\$ 7,520	\$ 7,520	26,047	\$ 18,527
Fund balances - beginning			152,384	
Fund balances - ending			\$ 178,431	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL SOLID WASTE AND SANITATION FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Federal and state grant revenue	\$ 8,000	\$ 8,000	\$ -	\$ (8,000)
Charges for Services				
Sanitation fees	4,349,286	4,349,286	4,372,327	23,041
Other Income	20,000	20,000	46,555	26,555
Total revenues	4,377,286	4,377,286	4,418,882	41,596
<b>EXPENDITURES</b>				
Sanitation				
Salaries	1,385,741	1,413,688	1,316,854	96,834
Benefits	828,351	780,405	762,374	18,031
Contractual services	959,619	962,382	924,814	37,568
Materials and supplies	629,181	646,416	545,216	101,200
Fixed charges	2,500	2,500	1,500	1,000
Grants, contributions, and indemnities	24,500	24,500	14,194	10,306
Capital expenditures	515,000	515,002	471,462	43,540
	4,344,892	4,344,893	4,036,414	308,479
Excess of revenues over expenditures	32,394	32,393	382,468	350,075
<b>OTHER FINANCING SOURCES</b>				
Sale of capital assets	-	-	57,752	57,752
Net change in fund balances	<u>\$ 32,394</u>	<u>\$ 32,393</u>	440,220	<u>\$ 407,827</u>
Fund balances - beginning			<u>2,603,032</u>	
Fund balances - ending			<u>\$ 3,043,252</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - SPECIAL DRUG FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Fines, forfeitures, and penalties				
Seizures	\$ 25,000	\$ 25,000	\$ 32,518	\$ 7,518
Fines	4,500	4,500	7,993	3,493
Other income	-	-	19,300	19,300
Interest on investments	500	500	1,135	635
Total revenues	<u>30,000</u>	<u>30,000</u>	<u>60,946</u>	<u>30,946</u>
<b>EXPENDITURES:</b>				
Public Safety				
Contractual services	39,715	37,715	22,769	14,946
Materials and supplies	74,750	71,550	59,698	11,852
Capital expenditures	<u>145,532</u>	<u>220,732</u>	<u>219,345</u>	<u>1,387</u>
Total expenditures	<u>259,997</u>	<u>329,997</u>	<u>301,812</u>	<u>28,185</u>
Deficiency of revenues				
under expenditures	(229,997)	(299,997)	(240,866)	59,131
<b>OTHER FINANCING SOURCES</b>				
Sale of capital assets	-	-	3,311	3,311
Transfers in	<u>-</u>	<u>-</u>	<u>7,993</u>	<u>7,993</u>
Total other financing sources	<u>-</u>	<u>-</u>	<u>11,304</u>	<u>11,304</u>
Net change in fund balances	<u>\$ (229,997)</u>	<u>\$ (299,997)</u>	<u>(229,562)</u>	<u>\$ 70,435</u>
Fund balances - beginning			<u>542,752</u>	
Fund balances - ending			<u>\$ 313,190</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - GRANT FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u> <u>Increase</u> <u>(Decrease)</u>
<b>REVENUES</b>				
Federal and state grants	\$ -	\$ -	\$ 870,555	\$ 870,555
<b>EXPENDITURES:</b>				
Capital Outlay	-	1,264,306	1,264,306	-
Deficiency of revenues under expenditures	-	(1,264,306)	(393,751)	870,555
<b>OTHER FINANCING SOURCES</b>				
Transfers in	-	1,000,000	1,081,284	81,284
Transfers out	-	(75,000)	(182,521)	(107,521)
Total other financing sources	-	925,000	898,763	(26,237)
Net change in fund balances	<u>\$ -</u>	<u>\$ (339,306)</u>	505,012	<u>\$ 844,318</u>
Fund balances - beginning			<u>-</u>	
Fund balances - ending			<u>\$ 505,012</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - FEDERAL PROJECTS FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Increase</b>
				<b>(Decrease)</b>
<b>REVENUES</b>				
Federal and state grants	\$ 16,355,190	\$ 17,312,390	\$ 6,965,424	\$ (10,346,966)
<b>EXPENDITURES</b>				
Education				
Instructional				
Regular Education - Title I				
Personnel	966,961	1,067,253	702,214	365,039
Contractual services	89,000	204,183	136,056	68,127
Materials and supplies	476,072	674,182	198,557	475,625
Other charges	16,000	16,000	-	16,000
	1,548,033	1,961,618	1,036,827	924,791
Regular Education - ESSER 2				
Personnel	100,000	83,196	20,620	62,576
Materials and supplies	100,000	100,000	-	100,000
	200,000	183,196	20,620	162,576
Special Education support - IDEA-B				
Personnel	1,589,996	1,514,064	1,393,806	120,258
Contractual services	35,192	84,314	34,200	50,114
Materials and supplies	38,088	120,256	60,221	60,035
	1,663,276	1,718,634	1,488,227	230,407
Special education support - IDEA-B				
Contractual services	500,000	500,000	-	500,000
Materials and supplies	60,000	60,000	9,559	50,441
	560,000	560,000	9,559	550,441
Total Instructional	3,971,309	4,423,448	2,555,233	1,868,215
Support Services				
Instruction Support - Title I				
Personnel	569,630	642,630	420,113	222,517
Contractual services	732,104	576,354	153,155	423,199
Materials and supplies	854,505	877,613	463,081	414,532
In-service/staff development	284,976	297,715	70,560	227,155
Other	336,250	337,090	977	336,113
	2,777,465	2,731,402	1,107,886	1,623,516
Instruction Support - ESSER 2				
Personnel	-	16,804	-	16,804
	-	16,804	-	16,804



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - FEDERAL PROJECTS FUND**  
For the Year Ended June 30, 2021

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with Final Budget - Increase (Decrease)</b>
	<b>Original</b>	<b>Final</b>		
Special Education Support - IDEA-B				
Personnel	130,693	194,377	154,230	40,147
Materials and supplies	732	24,367	13,103	11,264
Contractual services	250,700	227,700	205,560	22,140
In-service/staff development	4,000	122,966	51,163	71,803
Other	33,585	-	-	-
	419,710	569,410	424,056	145,354
Operation of Plant - ESSER 2				
Materials and supplies	74,672	74,672		74,672
	74,672	74,672	-	74,672
Food Service - ESSER 2				
Materials and supplies	441,053	441,053		441,053
	441,053	441,053	-	441,053
Capital Outlay - ESSER 2				
Contract services	300,000	300,000		300,000
	300,000	300,000	-	300,000
Total support services	4,012,900	4,133,341	1,531,942	2,601,399
Total education	7,984,209	8,556,789	4,087,175	4,469,614
Capital Outlays	8,296,027	8,633,021	2,552,728	6,080,293
Total expenditures	16,280,236	17,189,810	6,639,903	10,549,907
Excess of revenues over expenditures	74,954	122,580	325,521	202,941
<b>OTHER FINANCING USES</b>				
Transfers out	-	(122,580)	(325,521)	(202,941)
Net change in fund balances	\$ 74,954	\$ -	-	\$ -
Fund balances - beginning			-	
Fund balances - ending			\$ -	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - NUTRITION FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Intergovernmental				
State revenues	\$ 18,500	\$ 25,500	\$ 19,990	\$ (5,510)
Charges for Services				
Cafeteria fees	2,141,858	1,101,358	164,686	(936,672)
Federal grant revenue	802,600	1,481,600	1,496,252	14,652
Total revenues	<u>2,962,958</u>	<u>2,608,458</u>	<u>1,680,928</u>	<u>(927,530)</u>
<b>EXPENDITURES</b>				
Education				
Cafeteria				
Personnel	1,150,958	1,179,345	952,815	226,530
Travel	600	600	-	600
Contractual services	982,500	925,113	463,865	461,248
Materials and supplies	788,000	838,000	585,283	252,717
In-service/staff development	5,400	5,400	602	4,798
Other charges	2,000	2,000	223	1,777
Expense reimbursement	(500)	(5,000)	(578)	(4,422)
Total education	<u>2,928,958</u>	<u>2,945,458</u>	<u>2,002,210</u>	<u>943,248</u>
Capital outlays	<u>34,000</u>	<u>13,000</u>	<u>9,288</u>	<u>3,712</u>
Total expenditures	<u>2,962,958</u>	<u>2,958,458</u>	<u>2,011,498</u>	<u>946,960</u>
Deficiency of revenues under expenditures	-	(350,000)	(330,570)	19,430
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	-	-	330,570	330,570
Planned use of fund balance	-	350,000	-	(350,000)
Total other financing sources	<u>-</u>	<u>350,000</u>	<u>330,570</u>	<u>(19,430)</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
Fund balances - beginning			<u>79,024</u>	
Fund balances - ending			<u>\$ 79,024</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - DISCRETIONARY GRANTS FUND**  
For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
<b>REVENUES</b>				
Federal and state grant revenue	\$ 455,312	\$ 1,849,029	\$ 1,254,996	\$ (594,033)
Other income	37,490	131,149	76,254	(54,895)
Total revenues	492,802	1,980,178	1,331,250	(648,928)
<b>EXPENDITURES</b>				
Education				
Instruction				
Personnel	-	619,371	308,778	310,593
Contractual services	-	63,615	10,349	53,266
Materials and supplies	-	282,988	224,054	58,934
Other charges	-	4,625	4,318	307
	-	970,599	547,499	423,100
Health services				
Personnel	61,755	58,455	56,616	1,839
Contractual services	21,245	17,744	7,961	9,783
Materials and supplies	5,000	16,394	2,957	13,437
In-service/staff development	1,000	1,500	700	800
	89,000	94,093	68,234	25,859
Support services				
Personnel	-	112,580	108,738	3,842
Contractual services	20,000	111,250	109,158	2,092
Materials and supplies	5,550	51,058	35,211	15,847
In-service/staff development	51,940	54,483	38,681	15,802
Other charges	-	10,000	1,000	9,000
	77,490	339,371	292,788	46,583
Regular instruction support				
Personnel	115,862	79,700	61,284	18,416
Contractual services	5,400	226,445	97,820	128,625
Materials and supplies	-	3,000	-	3,000
In-service/staff development	4,588	28,498	6,000	22,498
Other charges	-	57,630	1,750	55,880
	125,850	395,273	166,854	228,419
Early childhood education				
Personnel	189,462	185,923	184,980	943
In-service/staff development	-	474	-	474
	189,462	186,397	184,980	1,417
Total education	481,802	1,985,733	1,260,355	725,378
Capital outlay	11,000	25,545	16,074	9,471
Total expenditures	492,802	2,011,278	1,276,429	734,849
Excess (deficiency) of revenues over (under) expenditures	-	(31,100)	54,821	85,921
<b>OTHER FINANCING USES</b>				
Transfers out	-	(3,934)	(3,700)	234
Planned use of fund balance	-	35,034	-	(35,034)
Total other financing sources (uses)	-	31,100	(3,700)	(34,800)
Net change in fund balances	\$ -	\$ -	51,121	\$ 51,121
Fund balances - beginning			59,328	
Fund balances - ending			\$ 110,449	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL - EDUCATION CAPITAL EXPENDITURES FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u> <u>Increase</u> <u>(Decrease)</u>
<b>REVENUES</b>				
Contributions	\$ 2,874,882	\$ 5,293,494	\$ 2,614,086	\$ (2,679,408)
<b>EXPENDITURES</b>				
Contractual	\$ 2,079,943	\$ 2,346,478	\$ 244,307	2,102,171
Capital Outlay	794,939	2,947,016	1,760,968	1,186,048
Total expenditures	<u>2,874,882</u>	<u>5,293,494</u>	<u>2,005,275</u>	<u>3,288,219</u>
Excess of revenues over expenditures	-	-	608,811	608,811
<b>OTHER FINANCING SOURCES</b>				
Transfers in	<u>-</u>	<u>230,000</u>	<u>86,819</u>	<u>(143,181)</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ 230,000</u>	695,630	<u>\$ 465,630</u>
Fund balances - beginning			<u>3,705,740</u>	
Fund balances - ending			<u>\$ 4,401,370</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL CAPITAL PROJECTS #321 FUND**  
For the Year Ended June 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u>
				<u>Increase</u>
				<u>(Decrease)</u>
<b>REVENUES</b>				
Federal and state grant revenue	\$ -	\$ 447,485	\$ 46,185	\$ (401,300)
<b>EXPENDITURES</b>				
Capital Outlay				
Capital expenditures	<u>5,223,000</u>	<u>2,793,568</u>	<u>2,884,937</u>	<u>(91,369)</u>
Deficiency of revenues				
under expenditures	(5,223,000)	(2,346,083)	(2,838,752)	(492,669)
<b>OTHER FINANCING SOURCES</b>				
Transfers in	-	3,500,000	3,236,997	(263,003)
Transfers out	-	(150,000)	(224,523)	(74,523)
Total other financing sources	<u>-</u>	<u>3,350,000</u>	<u>3,012,474</u>	<u>(337,526)</u>
Net change in fund balances	<u>\$ (5,223,000)</u>	<u>\$ 1,003,917</u>	173,722	<u>\$ (830,195)</u>
Fund balances - beginning			<u>7,688</u>	
Fund balances - ending			<u>\$ 181,410</u>	

**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**  
June 30, 2021

	<b>Employee Retirement Plan</b>	<b>Town OPEB Fund</b>	<b>School OPEB Fund</b>	<b>Total Pension and OPEB Trust Funds</b>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 2,303,544	\$ 180,493	\$ 38,754	\$ 2,522,791
Interest receivable	169,356	17,051	-	186,407
Investments				
Savings, cds and time deposits	1,142,371	-	-	1,142,371
Corporate and foreign bonds	6,419,851	-	-	6,419,851
Municipal obligations	621,408	-	-	621,408
Common equity securities	12,604,085	2,419,762	-	15,023,847
Equity mutual funds	48,814,515	9,355,225	1,429,951	59,599,691
Fixed income mutual funds	30,839,344	5,989,115	631,660	37,460,119
Structured investments	-	-	18,810	18,810
Total investments	100,441,574	17,764,102	2,080,421	120,286,097
Due from other funds	247,971	-	-	247,971
 Total assets	 103,162,445	 17,961,646	 2,119,175	 123,243,266
<b>LIABILITIES</b>				
Accounts payable	117,906	11,215	-	129,121
Due to other funds	-	39,998	-	39,998
 Total liabilities	 117,906	 51,213	 -	 169,119
<b>NET POSITION</b>				
Restricted for pensions	103,044,539	-	-	103,044,539
Restricted for OPEB benefits	-	17,910,433	2,119,175	20,029,608
Total net position	<u>\$ 103,044,539</u>	<u>\$ 17,910,433</u>	<u>\$ 2,119,175</u>	<u>\$ 123,074,147</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**  
For the Year Ended June 30, 2021

	<b>Town Pension Fund</b>	<b>Town OPEB Fund</b>	<b>School OPEB Fund</b>	<b>Total Pension and OPEB Trust Funds</b>
<b>ADDITIONS</b>				
Contributions:				
Employer	\$ 3,280,991	\$ -	\$ 1,093,877	\$ 4,374,868
Plan members	673,328	107,578	-	780,906
Total contributions	3,954,319	107,578	1,093,877	5,155,774
Investment earnings (losses):				
Interest and dividends	1,547,262	272,332	48,459	1,868,053
Net appreciation in fair value of investments	18,510,963	3,687,653	424,033	22,622,649
Net investment earnings	20,058,225	3,959,985	472,492	24,490,702
Total additions	24,012,544	4,067,563	1,566,369	29,646,476
<b>DEDUCTIONS</b>				
Benefits and claims paid	2,497,501	470,370	968,877	3,936,748
Administrative expense	280,604	58,468	7,566	346,638
Total deductions	2,778,105	528,838	976,443	4,283,386
Change in net position	21,234,439	3,538,725	589,926	25,363,090
Net position - beginning	81,810,100	14,371,708	1,529,249	97,711,057
Net position - ending	\$ 103,044,539	\$ 17,910,433	\$ 2,119,175	\$ 123,074,147

## **SUPPORTING SCHEDULES**



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULES OF TRANSFERS**  
For the Year Ended June 30, 2021

	Transfers In	Transfers Out
<b>Major Funds</b>		
General Fund		
Grant Fund	\$ 47,041	\$ 1,081,284
Capital Projects #321 Fund	224,523	3,101,517
Water Sewer Fund	911,674	-
Special Drug Fund	-	7,993
CIP #335 Fund	66	-
CIP #336 Fund	132	-
CIP #337 Fund	43	-
	<u>1,183,479</u>	<u>4,190,794</u>
General Purpose School		
Education Capital Projects Fund	-	86,819
Federal Projects Fund	61,656	-
School Nutrition Fund	-	66,705
Discretionary Grants Fund	3,700	-
	<u>65,356</u>	<u>153,524</u>
Capital Projects #321 Fund		
General Fund	3,101,517	224,523
Grant Fund	135,480	-
	<u>3,236,997</u>	<u>224,523</u>
Education Capital Projects		
General Purpose School	86,819	-
Water and Sewer Fund		
General Fund	-	911,674
Total major funds	<u>4,572,651</u>	<u>5,480,515</u>
<b>Nonmajor Governmental Funds</b>		
Special Drug Fund		
General Fund	7,993	-
Grant Fund		
General Fund	1,081,284	47,041
Capital Projects #321 Fund	-	135,480
	<u>1,081,284</u>	<u>182,521</u>
Federal Projects Fund		
General Purpose School Fund	-	61,656
School Nutrition Fund	-	263,865
	<u>-</u>	<u>325,521</u>
School Nutrition Fund		
General Purpose School Fund	66,705	-
Federal Projects Fund	263,865	-
	<u>330,570</u>	<u>-</u>
Discretionary Grants Fund		
General Purpose School Fund	-	3,700
Capital Projects #335 Fund		
General Fund	-	66
Capital Projects #336 Fund		
General Fund	-	132
Capital Projects #337 Fund		
General Fund	-	43
Total nonmajor governmental	<u>1,419,847</u>	<u>511,983</u>
	<u>\$ 5,992,498</u>	<u>\$ 5,992,498</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULES OF INTERFUND RECEIVABLES AND PAYABLES**  
For the Year Ended June 30, 2021

	Interfund Receivables	Interfund Payables
<b>Major Funds</b>		
General Fund		
General Purpose School	\$ -	\$ 46,967
Capital Projects #321	-	237,942
Water and Sewer	2,195,202	-
State Street	32,206	-
Historic Preservation	-	85,339
E-Citation	-	247
Solid Waste and Sanitation	-	2,869,256
Special Drug	1,860	-
Grant Fund #131	594,949	1,411,377
Town Retiree Pension	-	231,281
Town OPEB	39,998	-
	<u>2,864,215</u>	<u>4,882,409</u>
General Purpose School Fund		
General Fund	46,967	
Federal Projects Fund	273,929	-
Discretionary Grants Fund	990,646	-
	<u>1,311,542</u>	<u>-</u>
Capital Projects #321		
General Fund	237,942	-
Grant Fund #131	188,918	3,369
	<u>426,860</u>	<u>3,369</u>
Water and Sewer		
General Fund	-	2,195,202
Town Retiree Pension	-	16,690
	<u>-</u>	<u>2,211,892</u>
Total major funds	<u>4,602,617</u>	<u>7,097,670</u>
<b>Nonmajor Governmental Funds</b>		
State Street Aid		
General	-	32,206
Historic Preservation		
General	85,339	-
E-Citation		
General	247	-
Solid Waste and Sanitation		
General	2,869,256	-
Special Drug		
General	-	1,860
Grant Fund #131		
General	1,411,377	594,949
CIP Fund #321	3,369	188,918
Federal Projects		
General Purpose School	-	990,646
Discretionary Grants Fund		
General Purpose School	-	273,929
Total nonmajor governmental funds	<u>4,369,588</u>	<u>2,082,508</u>
<b>Pension and OPEB Trust Funds</b>		
Town Retiree Pension		
General	231,281	-
Water/Sewer Fund	16,690	
Town OPEB		
General	-	39,998
Total pension and OPEB trust funds	<u>247,971</u>	<u>39,998</u>
	<u>\$ 9,220,176</u>	<u>\$ 9,220,176</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS**  
**BONDS PAYABLE - GOVERNMENTAL FUNDS**

June 30, 2021

Date Issued Interest Rate Fiscal Year	General Improvement Refunding Bonds		General Improvement Refunding Bonds		General Improvement Bonds		General Improvement Bonds, Series A		General Improvement Bonds, Series B		General Improvement Refunding Bonds, Series C		Total	
	10/25/2011		11/1/2012		8/22/2013		10/13/2015		10/13/2015		10/13/2015			
	2.00% - 2.50%		1.50% - 2.00%		2.00% - 4.00%		4.00% - 5.00%		2.00% - 4.00%		2.00% - 4.00%			
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$560,000	\$14,000	\$ 520,000	\$ 49,900	\$ 365,000	\$ 154,975	\$ 2,015,000	\$ 3,406,300	\$ 220,000	\$ 142,887	\$ 735,000	\$ 226,575	\$ 4,415,000	\$ 3,994,637
2023	-	-	535,000	39,350	370,000	146,700	2,115,000	3,305,550	225,000	136,288	760,000	204,150	4,005,000	3,832,038
2024	-	-	555,000	28,450	380,000	137,325	2,220,000	3,199,800	235,000	127,287	790,000	180,900	4,180,000	3,673,762
2025	-	-	565,000	17,250	390,000	127,456	2,335,000	3,088,800	245,000	117,887	815,000	156,825	4,350,000	3,508,218
2026	-	-	580,000	5,800	405,000	116,263	2,450,000	2,972,050	255,000	108,088	845,000	127,700	4,535,000	3,329,901
2027	-	-	-	-	415,000	103,963	2,570,000	2,849,550	265,000	97,888	885,000	93,100	4,135,000	3,144,501
2028	-	-	-	-	425,000	91,363	2,700,000	2,721,050	275,000	87,287	925,000	56,900	4,325,000	2,956,600
2029	-	-	-	-	440,000	78,113	2,790,000	2,633,300	285,000	76,287	960,000	19,200	4,475,000	2,806,900
2030	-	-	-	-	455,000	63,275	2,880,000	2,542,625	300,000	64,888	-	-	3,635,000	2,670,788
2031	-	-	-	-	475,000	46,406	2,970,000	2,449,025	310,000	52,888	-	-	3,755,000	2,548,319
2032	-	-	-	-	490,000	28,313	3,075,000	2,345,075	320,000	43,587	-	-	3,885,000	2,416,975
2033	-	-	-	-	510,000	9,563	3,185,000	2,237,450	330,000	33,587	-	-	4,025,000	2,280,600
2034	-	-	-	-	-	-	3,295,000	2,125,975	340,000	22,863	-	-	3,635,000	2,148,838
2035	-	-	-	-	-	-	3,410,000	2,010,650	350,000	11,813	-	-	3,760,000	2,022,463
2036	-	-	-	-	-	-	3,540,000	1,882,775	-	-	-	-	3,540,000	1,882,775
2037	-	-	-	-	-	-	3,670,000	1,750,025	-	-	-	-	3,670,000	1,750,025
2038	-	-	-	-	-	-	3,810,000	1,612,400	-	-	-	-	3,810,000	1,612,400
2039	-	-	-	-	-	-	3,960,000	1,460,000	-	-	-	-	3,960,000	1,460,000
2040	-	-	-	-	-	-	4,120,000	1,301,600	-	-	-	-	4,120,000	1,301,600
2041	-	-	-	-	-	-	4,285,000	1,136,800	-	-	-	-	4,285,000	1,136,800
2042	-	-	-	-	-	-	4,455,000	965,400	-	-	-	-	4,455,000	965,400
2043	-	-	-	-	-	-	4,635,000	787,200	-	-	-	-	4,635,000	787,200
2044	-	-	-	-	-	-	4,820,000	601,800	-	-	-	-	4,820,000	601,800
2045	-	-	-	-	-	-	5,010,000	409,000	-	-	-	-	5,010,000	409,000
2046	-	-	-	-	-	-	5,215,000	208,600	-	-	-	-	5,215,000	208,600
	\$560,000	\$14,000	\$2,755,000	\$140,750	\$5,120,000	\$1,103,715	\$85,530,000	\$50,002,800	\$3,955,000	\$1,123,525	\$6,715,000	\$ 1,065,350	\$104,635,000	\$53,450,140

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS**  
**COLLIERVILLE SCHOOLS - GOVERNMENTAL FUNDS**

June 30, 2021

	Settlement Liability	Capital Lease	Capital Lease	
Date Issued	11/1/2014	8/1/2019	8/1/2020	
Interest Rate	2.2%	3.32%	2.6%	
Fiscal Year	Principal	Principal	Principal	Total
2022	\$ 507,819	\$ 726,873	\$ 892,486	\$ 2,127,178
2023	507,819	-	892,486	1,400,305
2024	507,819	-	-	507,819
2025	507,819	-	-	507,819
2026	507,819	-	-	507,819
	2,539,095	726,873	1,784,972	5,050,940
Less interest	(124,726)	(27,083)	(68,953)	(220,762)
	<u>\$ 2,414,369</u>	<u>\$ 699,790</u>	<u>\$ 1,716,019</u>	<u>\$ 4,830,178</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS**  
**PROPRIETARY FUNDS**

June 30, 2021

Date Issued Interest Rate Fiscal Year	Water & Sewer Revenue and Tax Refunding Bonds		Water & Sewer Revenue and Tax Refunding Bonds		Principal	Interest
	11/1/2012 1.50% - 4.00%		10/13/2015 4.00% - 5.00%			
	Principal	Interest	Principal	Interest		
2022	\$ 2,480,000	\$ 129,350	\$ -	\$ 166,750	\$ 2,480,000	\$ 296,100
2023	1,565,000	64,100	-	166,750	1,565,000	230,850
2024	1,615,000	24,225	-	166,750	1,615,000	190,975
2025	-	-	1,620,000	166,750	1,620,000	166,750
2026	-	-	1,715,000	85,750	1,715,000	85,750
	<u>\$ 5,660,000</u>	<u>\$ 217,675</u>	<u>\$ 3,335,000</u>	<u>\$ 752,750</u>	<u>\$ 8,995,000</u>	<u>\$ 970,425</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE**  
For the Year Ended June 30, 2021

Description of Indebtedness	Original Amount of Issue	Interest Rate	Date of Issue	Maturity Date	Oustanding 6/30/2020	Issued During Period	Paid During Period	Refunded During Period	Oustanding 6/30/2021
<b>Governmental Activities</b>									
<u>Payable through General Fund</u>									
General obligation bonds:									
2008 serial bonds	\$ 13,000,000	3.50 - 5.00%	11/25/2008	11/1/2021	\$ 660,000	\$ -	\$ (660,000)	\$ -	\$ -
2011 serial bonds	4,985,000	2.00 - 2.50%	10/25/2011	4/1/2022	1,080,000	-	(520,000)	-	560,000
2012 serial bonds	5,215,000	1.50 - 2.00%	11/1/2012	11/1/2025	3,265,000	-	(510,000)	-	2,755,000
2013 serial bonds	7,700,000	2.00 - 4.00%	8/22/2013	11/1/2032	5,475,000	-	(355,000)	-	5,120,000
2015A serial bonds	93,485,000	3.25 - 5.00%	10/13/2015	1/1/2046	87,450,000	-	(1,920,000)	-	85,530,000
2015B serial bonds	5,000,000	2.00 - 4.00%	10/13/2015	1/1/2035	4,170,000	-	(215,000)	-	3,955,000
2015C serial bonds	8,015,000	2.00 - 4.00%	10/13/2015	11/1/2028	6,765,000	-	(50,000)	-	6,715,000
					<u>\$ 108,865,000</u>	<u>\$ -</u>	<u>\$ (4,230,000)</u>	<u>\$ -</u>	<u>\$ 104,635,000</u>
<u>Payable through General Purpose School Fund</u>									
Direct borrowings:									
Shelby County Settlement Obligation	\$ 6,093,828	2.20%	11/1/2014	11/1/2025	\$ 2,866,502	\$ -	\$ (452,133)	\$ -	\$ 2,414,369
2018 Capital Lease	2,891,213	3.69%	8/1/2018	8/1/2020	992,354	-	(992,354)	-	-
2019 Capital Lease	2,043,458	3.32%	8/1/2019	8/1/2021	1,382,247	-	(682,457)	-	699,790
2020 Captial Lease	2,544,036	2.60%	8/1/2020	8/1/2022	-	2,544,036	(828,017)	-	1,716,019
					<u>\$ 5,241,103</u>	<u>\$ 2,544,036</u>	<u>\$ (2,954,961)</u>	<u>\$ -</u>	<u>\$ 4,830,178</u>
Total governmental activities					<u>\$ 114,106,103</u>	<u>\$ 2,544,036</u>	<u>\$ (7,184,961)</u>	<u>\$ -</u>	<u>\$ 109,465,178</u>
<b>Business-Type Activities</b>									
<u>Payable through Water and Sewer Fund</u>									
Revenue and tax refunding bonds	\$ 15,655,000	1.50 - 4.00%	11/1/2012	11/1/2023	\$ 7,970,000	\$ -	\$ (2,310,000)	\$ -	\$ 5,660,000
Revenue and tax refunding bonds	5,305,000	4.00 - 5.00%	10/13/2015	6/1/2026	3,335,000	-	-	-	3,335,000
Total business-type activities					<u>\$ 11,305,000</u>	<u>\$ -</u>	<u>\$ (2,310,000)</u>	<u>\$ -</u>	<u>\$ 8,995,000</u>

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULES OF PROPERTY TAXES**  
For the Year Ended June 30, 2021

**SCHEDULE OF CHANGES IN PROPERTY TAXES RECEIVABLE - BY LEVY YEAR**

Year of Levy	Balance June 30, 2020	Assessment	Adjustments	Collections	June 30, 2021
2021	\$ -	\$ 37,966,270	\$ -	\$ -	\$ 37,966,270
2020	33,125,730		723,828	33,345,231	504,327
2019	514,160		1,697	280,304	235,553
2018	188,097		(40,743)	46,902	100,452
2017	43,000		(114,648)	(99,598)	27,950
2016	31,213		(1,268)	5,190	24,755
2015	26,685		(1,356)	2,385	22,944
2014	20,593		(275)	1,969	18,349
2013	22,928		(623)	2,497	19,808
2012 PRIOR	59,853		(12,802)	2,688	44,363
Total	34,032,259	<u>\$ 37,966,270</u>	<u>\$ 553,810</u>	<u>\$ 33,587,568</u>	38,964,771
Ad Valorem taxes receivable	\$ 490,000				\$ 455,000
Allowance for uncollectible property taxes	<u>(495,502)</u>				<u>(567,571)</u>
Net receivables	<u>\$ 34,026,757</u>				<u>\$ 38,852,200</u>

**PROPERTY TAX RATES AND ASSESSMENTS - LAST 10 YEARS**

Year of Levy	Total Assessed Valuation	Tax Rate per \$100	Levy
2021	\$ 2,207,341,250	\$ 1.72	\$ 37,966,270
2020	1,810,149,175	1.83	33,125,730
2019	1,774,262,475	1.83	32,469,003
2018	1,757,683,475	1.83	32,165,608
2017	1,725,044,030	1.63	28,118,218
2016	1,505,569,330	1.78	26,799,134
2015	1,471,459,590	1.78	26,191,981
2014	1,452,527,470	1.53	22,223,670
2013	1,446,885,170	1.53	22,137,343
2012	1,500,598,775	1.43	21,458,562

**DELINQUENT PROPERTY TAXES**

Uncollected taxes for years prior to 2009 have been charged off for financial reporting purposes. Such amounts are not significant. Uncollected taxes for tax years prior to 2020 have been turned over to Chancery Court for collection. Property taxes in 2021 are included in deferred inflow of resources in accordance with GASB No.'s 33 and 36, as amended by GASB No. 63.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF INVESTMENTS**  
June 30, 2021

**Governmental Funds**

General Fund	
Local Government Investment Pool	\$ 81,705,042
Grant Fund	
Local Government Investment Pool	\$ 2,198,621
	<u>\$ 83,903,663</u>

**Proprietary Fund**

Water and Sewer Fund	
Local Government Investment Pool	<u>\$ 38,697,064</u>

**Fiduciary Funds**

Retirement Pension Fund	
Trustee bank (member of State of Tennessee collateral pool)	
Money market funds	\$ 2,303,544
Certificates of deposit	1,142,371
Corporate and foreign bonds	6,419,851
Municipal obligations	621,408
Common stocks	12,604,085
Equity mutual funds	48,814,515
Fixed income mutual funds	30,839,344
	<u>\$ 102,745,118</u>

Retirement Medical Insurance Fund	
Trustee bank (member of State of Tennessee collateral pool)	
Money market funds	\$ 180,493
Common stocks	2,419,762
Equity mutual funds	9,355,225
Fixed income mutual funds	5,989,115
	<u>\$ 17,944,595</u>

Postemployment Healthcare Benefits	
Trustee bank (member of Tennessee School Boards Association OPEB Trust)	
Fixed income mutual funds	\$ 631,660
Domestic equities mutual funds	1,016,629
International equities mutual funds	413,322
Structured investments	18,810
	<u>\$ 2,080,421</u>



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF UTILITY RATE STRUCTURE AND NUMBER OF CUSTOMERS**  
For the Year Ended June 30, 2021

Rates from July 2020 - June 2021

Water				Sewer			
Inside city (volume charge is per 1,000 gal):							
Meter Size	Customer Service Charge	Base Charge	Volume Charge	Meter Size	Customer Service Charge	Base Charge	Volume Charge
3/4"	\$3.20	\$3.45	\$1.50	3/4"	\$4.30	\$11.20	\$2.60
1"	3.20	8.63	1.50	1"	4.30	28.00	2.60
2"	3.20	27.60	1.50	2"	4.30	89.60	2.60
3"	3.20	51.75	1.50	3"	4.30	168.00	2.60
4"	3.20	86.25	1.50	4"	4.30	280.00	2.60
6"	3.20	172.50	1.50	6"	4.30	560.00	2.60
8"	3.20	276.00	1.50	8"	4.30	896.00	2.60

Outside city (volume charge is per 1,000 gal):

Meter Size	Customer Service Charge	Base Charge	Volume Charge	Meter Size	Customer Service Charge	Base Charge	Volume Charge
3/4"	\$3.20	\$5.18	\$2.25	3/4"	\$4.30	\$16.80	\$3.90
1"	3.20	12.95	2.25	1"	4.30	42.00	3.90
2"	3.20	41.40	2.25	2"	4.30	134.40	3.90
				3"	4.30	252.00	3.90
				4"	4.30	420.00	3.90
				6"	4.30	840.00	3.90
				8"	4.30	1,344.00	3.90

Piperton (volume charge is per 1,000 gal):

Meter Size	Customer Service Charge	Base Charge	Volume Charge
2"	\$3.20	\$31.74	\$1.73
6"	3.20	198.38	1.73
8"	3.20	317.40	1.73
10"	3.20	456.26	1.73

Cotton Creek (volume charge is per 1,000 gal):

Meter Size	Customer Service Charge	Base Charge	Volume Charge
3/4"	\$4.30	\$16.80	\$3.90

Unmetered Cotton Creek customers: \$56.88

**Number of Customers at Year-end**

Water	18,934
Sewer	16,628
Sanitation	16,195

Note: All customers will be charged a volumetric rate provided, however, that a cap of 20,000 gallons of water usage shall apply for residential customers.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF FIDELITY BONDS AND PRINCIPAL OFFICIALS**  
June 30, 2021

Official	Position	Official Bond
Stan Joyner	Mayor	
Maureen Fraser	Vice Mayor	
Missy Marshall	Alderman	
Billy Patton	Alderman	
John Stamps	Alderman	
John Worley	Alderman	
Lynn Carmack	Town Clerk	(1)
James Lewellen	Town Administrator	
Mark Krock (CMFO)	Finance Director	
Jay Jeffries	Human Resources Director	
Dale Lane	Chief of Police	
John Fox	Public Utilities Manager	
Josh Russell	Public Works Manager	
Buddy Billings	Fire Chief	
Greg Clark	Parks, Recreation and Community Services Director	
Derek Honeycutt	General Services Director	
Jay Cravens	Development Director	
Jaime Groce	Town Planner	
Dale Perryman	Town Engineer	
Tim Pendleton	Building Official	
(1) Lynn Carmack	Notary Bond	\$10,000
(2) All Commissioned Patrolmen	Sheriff's Deputy Bond	\$50,000

All town officials are covered under crime coverage (employee dishonesty) up to \$250,000.

# TOWN OF COLLIERVILLE, TENNESSEE

## SCHEDULE OF UNACCOUNTED FOR WATER

For the Year Ended June 30, 2021

**AWWA Free Water Audit Software:**  
**Reporting Worksheet**

WAS v5.0  
American Water Works Association.

? Click to access definition

+ Click to add a comment

Water Audit Report for: **Town of Collierville (TN0000126)**  
 Reporting Year: **2021** **7/2020 - 6/2021**

Please enter data in the white cells below. Where available, metered values should be used; if metered values are unavailable please estimate a value. Indicate your confidence in the accuracy of the input data by grading each component (n/a or 1-10) using the drop-down list to the left of the input cell. Hover the mouse over the cell to obtain a description of the grades

All volumes to be entered as: MILLION GALLONS (US) PER YEAR

---

**WATER SUPPLIED**

To select the correct data grading for each input, determine the highest grade where the utility meets or exceeds all criteria for that grade and all grades below it.

	+	?	9		
Volume from own sources:	+	?	9	2,386.158 MG/Yr	
Water imported:	+	?	n/a	0.000 MG/Yr	
Water exported:	+	?	9	101.610 MG/Yr	

**WATER SUPPLIED:**
**2,280.091** MG/Yr

**Master Meter and Supply Error Adjustments**

	+	?	5				
	+	?	5	0.10%	<input type="radio"/>	<input checked="" type="radio"/>	MG/Yr
	+	?	5	-2.00%	<input type="radio"/>	<input checked="" type="radio"/>	MG/Yr

Enter negative % or value for under-registration  
Enter positive % or value for over-registration

---

**AUTHORIZED CONSUMPTION**

	+	?	8		
Billed metered:	+	?	8	2,094.500 MG/Yr	
Billed unmetered:	+	?	n/a	0.000 MG/Yr	
Unbilled metered:	+	?	10	38.335 MG/Yr	
Unbilled unmetered:	+	?	?	28.501 MG/Yr	

Default option selected for Unbilled unmetered - a grading of 5 is applied but not displayed

**AUTHORIZED CONSUMPTION:**
**2,161.336** MG/Yr

Click here: ? for help using option buttons below

Pcnt: **1.25%** Value:  MG/Yr

Use buttons to select percentage of water supplied OR value

Pcnt: **0.25%** Value:  MG/Yr

**1.00%** ☐ ☒ ☐ MG/Yr

**0.25%** ☐ ☒ ☐ MG/Yr

---

**WATER LOSSES (Water Supplied - Authorized Consumption)**

**118.754** MG/Yr

**Apparent Losses**

Unauthorized consumption:	+	?	?	5.700 MG/Yr
---------------------------	---	---	---	-------------

Default option selected for unauthorized consumption - a grading of 5 is applied but not displayed

Customer metering inaccuracies:	+	?	7	21.544 MG/Yr
Systematic data handling errors:	+	?	?	5.236 MG/Yr

Default option selected for Systematic data handling errors - a grading of 5 is applied but not displayed

**Apparent Losses:**
**32.480** MG/Yr

**Real Losses (Current Annual Real Losses or CARL)**

**Real Losses = Water Losses - Apparent Losses:**
**86.274** MG/Yr

**WATER LOSSES:**
**118.754** MG/Yr

---

**NON-REVENUE WATER**

**NON-REVENUE WATER:**
**185.591** MG/Yr

= Water Losses + Unbilled Metered + Unbilled Unmetered

**SYSTEM DATA**

Length of mains:	+	?	9	307.0 miles
Number of <u>active AND inactive</u> service connections:	+	?	9	18,178
Service connection density:	?	?	?	59 conn./mile main

Are customer meters typically located at the curbside or property line?  Yes (length of service line, beyond the property boundary, that is the responsibility of the utility)

Average length of customer service line: + ? ?  
Average length of customer service line has been set to zero and a data grading score of 10 has been applied

Average operating pressure: + ? 9 75.0 psi

---

**COST DATA**

Total annual cost of operating water system:	+	?	10	\$4,594,896 \$/Year
Customer retail unit cost (applied to Apparent Losses):	+	?	10	\$1.50 \$/1000 gallons (US)
Variable production cost (applied to Real Losses):	+	?	10	\$272.92 \$/Million gallons U

---

**WATER AUDIT DATA VALIDITY SCORE:**

\*\*\* YOUR SCORE IS: 86 out of 100 \*\*\*

A weighted scale for the components of consumption and water loss is included in the calculation of the Water Audit Data Validity Score

**PRIORITY AREAS FOR ATTENTION:**

Based on the information provided, audit accuracy can be improved by addressing the following components:

1: Volume from own sources

2: Unauthorized consumption

3: Systematic data handling errors

143

# TOWN OF COLLIERVILLE, TENNESSEE

## SCHEDULE OF UNACCOUNTED FOR WATER

For the Year Ended June 30, 2021

AWWA Free Water Audit Software:			
System Attributes and Performance Indicators			
American Water Works Association. Copyright © 2014. All Rights Reserved.			
Water Audit Report for: <b>Town of Collierville (TN0000126)</b>			
Reporting Year: <b>2021</b> <b>7/2020 - 6/2021</b>			
*** YOUR WATER AUDIT DATA VALIDITY SCORE IS: 86 out of 100 ***			
<b>System Attributes:</b>			
	Apparent Losses:	32.480	MG/Yr
	+ Real Losses:	86.274	MG/Yr
	= <b>Water Losses:</b>	<b>118.754</b>	MG/Yr
?	Unavoidable Annual Real Losses (UARL):	120.11	MG/Yr
	Annual cost of Apparent Losses:	\$48,720	
	Annual cost of Real Losses:	\$23,546	Valued at <b>Variable Production Cost</b>
Return to Reporting Worksheet to change this assumption			
<b>Performance Indicators:</b>			
Financial:	{	Non-revenue water as percent by volume of Water Supplied:	8.1%
		Non-revenue water as percent by cost of operating system:	2.0%
Real Losses valued at Variable Production Cost			
Operational Efficiency:	{	Apparent Losses per service connection per day:	4.90 gallons/connection/day
		Real Losses per service connection per day:	13.00 gallons/connection/day
		Real Losses per length of main per day*:	N/A
		Real Losses per service connection per day per psi pressure:	0.17 gallons/connection/day/psi
		From Above, Real Losses = Current Annual Real Losses (CARL):	86.27 million gallons/year
?		Infrastructure Leakage Index (ILI) [CARL/UARL]:	0.72

\* This performance indicator applies for systems with a low service connection density of less than 32 service connections/mile of pipeline

**STATISTICAL INFORMATION SECTION (UNAUDITED)**

# Statistical Section

---

*This part of the Town of Collierville's comprehensive annual financial report represents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.*

## **Contents**

### **Financial Trends (Schedules 1, 2, 3, 4, 5) 146**

These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.

### **Revenue Capacity (Schedules 6, 7, 8, 9, 10, 11) 153**

These schedules contain information to help the reader assess the factors affecting the Town's ability to generate its property and sales tax.

### **Debt Capacity (Schedules 12, 13, 14, 15) 159**

These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future. The Town has no legal debt limit.

### **Demographic and Economic Information (Schedules 16, 17) 163**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place and the help comparisons over time and with other governments.

### **Operating Information (Schedules 18, 19, 20, 21) 165**

The schedules contain information about the Town's operations and resources to help the reader understand how the Town's financial information relates to the services the Town provides and the activities it performs.

*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The Town implemented Statement 34 in 2003; schedules presenting government-wide information include information beginning in that year.*

SCHEDULE 1  
TOWN OF COLLIERVILLE  
NET POSITION BY COMPONENT  
Last Ten Fiscal Years  
(accrual basis of accounting)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Governmental Activities										
Net investment in capital assets <sup>a</sup>	\$ 151,470,712	\$ 158,108,082	\$ 214,192,052	\$ 219,842,050	\$ 223,882,653	\$ 226,974,039	\$ 243,939,180	\$ 265,549,172	\$ 273,791,235	\$ 278,415,095
Restricted	6,021,577	4,954,556	8,205,085	15,721,548	20,903,560	46,533,432	16,978,874	17,677,287	27,639,080	32,515,988
Unrestricted	<u>19,902,580</u>	<u>29,618,473</u>	<u>25,818,422</u>	<u>28,543,675</u>	<u>43,333,057</u>	<u>33,513,491</u>	<u>64,089,041</u>	<u>74,788,547</u>	<u>82,994,977</u>	<u>78,379,153</u>
Total government activities net position	<u>\$ 177,394,869</u>	<u>\$ 192,681,111</u>	<u>\$ 248,215,559</u>	<u>\$ 264,107,273</u>	<u>\$ 288,119,270</u>	<u>\$ 307,020,962</u>	<u>\$ 325,007,095</u>	<u>\$ 358,015,006</u>	<u>\$ 384,425,292</u>	<u>\$ 389,310,236</u>
Business-type activities										
Net investment in capital assets	\$ 66,108,146	\$ 64,339,030	\$ 66,444,330	\$ 68,511,231	\$ 70,589,472	\$ 72,240,473	\$ 74,820,384	\$ 75,301,572	\$ 78,660,960	\$ 81,548,615
Restricted	2,014,175	2,905,168	4,017,819	4,967,688	7,050,578	8,140,388	9,534,009	10,817,057	12,429,639	13,517,889
Unrestricted	<u>24,072,503</u>	<u>26,698,776</u>	<u>26,334,310</u>	<u>25,206,047</u>	<u>25,229,309</u>	<u>25,151,524</u>	<u>24,522,820</u>	<u>26,349,736</u>	<u>27,132,281</u>	<u>26,934,491</u>
Total business-type activities net position	<u>\$ 92,194,824</u>	<u>\$ 93,942,974</u>	<u>\$ 96,796,459</u>	<u>\$ 98,684,966</u>	<u>\$ 102,869,359</u>	<u>\$ 105,532,385</u>	<u>\$ 108,877,213</u>	<u>\$ 112,468,365</u>	<u>\$ 118,222,880</u>	<u>\$ 122,000,995</u>
Primary government										
Net investment in capital assets	\$ 217,578,858	\$ 222,447,112	\$ 280,636,382	\$ 288,353,281	\$ 294,472,125	\$ 299,214,512	\$ 318,759,564	\$ 340,850,744	\$ 352,452,195	\$ 359,963,710
Restricted	8,035,752	7,859,724	12,222,904	20,689,236	27,954,138	54,673,820	26,512,883	28,494,344	40,068,719	46,033,877
Unrestricted	<u>43,975,083</u>	<u>56,317,249</u>	<u>52,152,732</u>	<u>53,749,722</u>	<u>68,562,366</u>	<u>58,665,015</u>	<u>88,611,861</u>	<u>101,138,283</u>	<u>110,127,258</u>	<u>105,313,644</u>
Total primary government net position	<u>\$ 269,589,693</u>	<u>\$ 286,624,085</u>	<u>\$ 345,012,018</u>	<u>\$ 362,792,239</u>	<u>\$ 390,988,629</u>	<u>\$ 412,553,347</u>	<u>\$ 433,884,308</u>	<u>\$ 470,483,371</u>	<u>\$ 502,648,172</u>	<u>\$ 511,311,231</u>

<sup>a</sup> In June 2014, the Town received 8 schools from Shelby County Schools with a net carrying amount of \$52,215,436, through a transfer of operations to the Collierville Municipal School District.

SCHEDULE 2  
TOWN OF COLLIERVILLE  
CHANGES IN NET POSITION  
Last Ten Fiscal Years  
(accrual basis of accounting)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>Expenses</b>										
Governmental activities:										
General government	\$ 6,899,360	\$ 8,449,190	\$ 8,613,929	\$ 8,488,802	\$ 9,618,709	\$ 11,262,450	\$ 12,033,023	\$ 12,250,745	\$ 12,713,503	\$ 13,412,636
Education <sup>b</sup>	-	-	1,492,580	59,010,427	65,689,122	70,850,281	75,747,819	88,409,406	95,212,674	102,897,579
Roads and public works	9,218,450	8,890,342	8,310,099	9,164,356	9,050,543	10,439,443	9,527,123	9,522,520	10,046,231	10,149,866
Public Safety	20,451,636	20,502,856	21,796,313	20,689,453	21,345,823	22,938,253	23,828,724	24,207,971	25,696,150	25,382,877
Sanitation	3,014,845	3,156,642	3,721,153	3,000,678	3,062,821	3,301,213	3,438,247	3,820,531	4,006,900	3,837,332
Culture and recreation	3,892,595	4,626,281	5,120,963	5,256,151	5,380,376	5,609,463	3,022,787	3,022,417	2,766,812	2,548,290
Interest and fiscal charges	1,377,744	1,206,699	1,207,195	1,222,523	3,590,322	4,659,491	4,538,444	4,457,236	4,303,536	4,123,878
Total government activities expenses	<u>44,854,630</u>	<u>46,832,010</u>	<u>50,262,232</u>	<u>106,832,390</u>	<u>117,737,716</u>	<u>129,060,594</u>	<u>132,136,167</u>	<u>145,690,826</u>	<u>154,745,806</u>	<u>162,352,458</u>
Business-type activities:										
Water and sewer	10,679,638	10,905,161	10,488,286	10,370,911	10,787,768	11,037,905	11,186,397	11,101,790	11,408,761	11,096,265
Total business-type activities expenses	<u>10,679,638</u>	<u>10,905,161</u>	<u>10,488,286</u>	<u>10,370,911</u>	<u>10,787,768</u>	<u>11,037,905</u>	<u>11,186,397</u>	<u>11,101,790</u>	<u>11,408,761</u>	<u>11,096,265</u>
Total primary government expenses	<u>\$ 55,534,268</u>	<u>\$ 57,737,171</u>	<u>\$ 60,750,518</u>	<u>\$ 117,203,301</u>	<u>\$ 128,525,484</u>	<u>\$ 140,098,499</u>	<u>\$ 143,322,564</u>	<u>\$ 156,792,616</u>	<u>\$ 166,154,567</u>	<u>\$ 173,448,723</u>
<b>Program Revenues</b> (see Schedule 3)										
Governmental activities:										
Charges for services:										
General government	\$ 243,942	\$ 307,958	\$ 312,452	\$ 332,750	\$ 392,418	\$ 396,173	\$ 408,986	\$ 441,335	\$ 644,744	\$ 1,876,926
Education <sup>b</sup>	-	-	397,168	1,082,403	1,213,396	1,253,150	1,281,951	2,005,777	1,747,134	338,886
Roads and public works	503,235	653,073	695,312	633,779	970,723	946,455	1,135,899	1,312,250	1,285,125	1,267,259
Public safety	1,964,117	2,666,688	2,526,556	2,573,001	2,586,339	2,699,821	2,415,725	2,706,219	2,687,120	2,931,192
Sanitation	3,261,895	3,407,085	3,497,305	4,081,413	4,174,199	4,139,442	4,189,366	4,249,035	4,324,763	4,372,327
Culture and recreation	533,441	473,788	483,247	506,855	393,000	514,141	446,652	454,086	238,665	330,374
Operating grants and contributions <sup>b, c</sup>	2,112,056	2,106,515	1,634,483	37,097,132	39,933,660	43,612,561	47,686,739	53,137,126	94,186,950	106,656,385
Capital grants and contributions	7,461,900	7,874,778	2,454,826	2,437,740	7,118,129	3,759,691	2,733,957	11,148,923	12,649,207	7,344,395
Total governmental activities program revenues	<u>16,080,586</u>	<u>17,489,885</u>	<u>12,001,349</u>	<u>48,745,073</u>	<u>56,781,864</u>	<u>57,321,434</u>	<u>60,299,275</u>	<u>75,454,751</u>	<u>117,763,708</u>	<u>125,117,744</u>
Business-type activities:										
Charges for services	12,405,557	12,980,102	13,373,538	12,534,100	14,131,835	13,414,292	13,956,654	14,201,166	14,715,744	15,012,401
Operating grants and contributions	-	-	-	-	-	-	-	-	-	-
Capital grants and contributions	274,665	3,500	350,862	345,748	1,321,865	674,177	726,831	591,353	2,060,887	606,751
Total business-type activities program revenues	<u>12,680,222</u>	<u>12,983,602</u>	<u>13,724,400</u>	<u>12,879,848</u>	<u>15,453,700</u>	<u>14,088,469</u>	<u>14,683,485</u>	<u>14,792,519</u>	<u>16,776,631</u>	<u>15,619,152</u>
Total primary government program revenues	<u>\$ 28,760,808</u>	<u>\$ 30,473,487</u>	<u>\$ 25,725,749</u>	<u>\$ 61,624,921</u>	<u>\$ 72,235,564</u>	<u>\$ 71,409,903</u>	<u>\$ 74,982,760</u>	<u>\$ 90,247,270</u>	<u>\$ 134,540,339</u>	<u>\$ 140,736,896</u>
<b>Net (Expense)/Revenue</b>										
Governmental activities	\$ (28,774,044)	\$ (29,342,125)	\$ (38,260,883)	\$ (58,087,317)	\$ (60,955,852)	\$ (71,739,160)	\$ (71,836,892)	\$ (70,236,075)	\$ (36,982,098)	\$ (37,234,714)
Business-type activities	2,000,584	2,078,441	3,236,114	2,508,937	4,665,932	3,050,564	3,497,088	3,690,729	5,367,870	4,522,887
Total primary government net expense	<u>\$ (26,773,460)</u>	<u>\$ (27,263,684)</u>	<u>\$ (35,024,769)</u>	<u>\$ (55,578,380)</u>	<u>\$ (56,289,920)</u>	<u>\$ (68,688,596)</u>	<u>\$ (68,339,804)</u>	<u>\$ (66,545,346)</u>	<u>\$ (31,614,228)</u>	<u>\$ (32,711,827)</u>

(Continued)



Schedule 2 - Continued

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Taxes										
Property taxes <sup>c</sup>	\$ 20,970,077	\$ 21,971,554	\$ 22,421,859	\$ 43,311,468	\$ 48,515,768	\$ 53,256,948	\$ 51,383,244	\$ 56,842,183	\$ 31,269,966	\$ 32,472,977
Other local taxes	12,818,038	16,628,924	18,289,596	27,052,623	28,341,227	28,895,557	33,011,564	36,226,646	22,342,707	24,650,815
Intergovernmental revenues:										
State sales tax <sup>c</sup>	3,152,888	3,348,868	3,437,591	3,644,536	3,902,538	4,008,478	3,937,454	4,087,076	4,199,769	4,887,861
State income and other taxes	1,085,542	1,333,631	1,461,550	1,783,374	2,146,546	1,603,527	1,972,443	2,346,417	1,505,174	1,315,342
Other state revenue	99,185	103,508	103,704	201,434	144,288	120,113	75,348	53,552	137,818	480,250
Investment earnings	33,280	36,221	35,908	50,376	294,145	586,687	788,909	1,260,414	901,349	118,592
Miscellaneous	809,480	452,029	363,688	573,303	721,122	1,267,932	1,450,429	1,502,914	2,787,258	3,044,407
Payment to fiduciary trust	-	-	-	-	-	-	-	-	-	-
Transfers	764,569	753,632	790,493	789,805	902,215	901,610	819,463	924,784	248,343	911,674
Special item - litigation settlement	-	-	(5,324,494)	-	-	-	-	-	-	-
Special item - transfer of operations <sup>a</sup>	-	-	52,215,436	-	-	-	-	-	-	-
Total government activities	39,733,059	44,628,367	93,795,331	77,406,919	84,967,849	90,640,852	93,438,854	103,243,986	63,392,384	67,881,918
Business-type activities:										
Investment earnings	273,796	281,831	249,936	256,773	290,345	388,453	427,037	787,847	597,153	62,998
Miscellaneous	129,035	141,510	157,928	156,242	130,331	125,619	54,507	37,360	37,835	103,904
Transfers	(764,569)	(753,632)	(790,493)	(789,805)	(902,215)	(901,610)	(819,463)	(924,784)	(248,343)	(911,674)
Total business-type activities	(361,738)	(330,291)	(382,629)	(376,790)	(481,539)	(387,538)	(337,919)	(99,577)	386,645	(744,772)
Total primary government	\$ 39,371,321	\$ 44,298,076	\$ 93,412,702	\$ 77,030,129	\$ 84,486,310	\$ 90,253,314	\$ 93,100,935	\$ 103,144,409	\$ 63,779,029	\$ 67,137,146
<b>Change in Net Position</b>										
Governmental activities	\$ 10,959,015	\$ 15,286,242	\$ 55,534,448	\$ 19,319,602	\$ 24,011,997	\$ 18,901,692	\$ 21,601,962	\$ 33,007,911	\$ 26,410,286	\$ 30,647,204
Business-type activities	1,638,846	1,748,150	2,853,485	2,132,147	4,184,393	2,663,026	3,159,169	3,591,152	5,754,515	3,778,115
Total primary government	\$ 12,597,861	\$ 17,034,392	\$ 58,387,933	\$ 21,451,749	\$ 28,196,390	\$ 21,564,718	\$ 24,761,131	\$ 36,599,063	\$ 32,164,801	\$ 34,425,319

<sup>a</sup> In June 2014, the Town received 8 schools from Shelby County Schools with a net carrying amount of \$52,215,436, through a transfer of operations to the Collierville Municipal School District.

<sup>b</sup> The Collierville Municipal School District was established in 2014. Fiscal year 2015 was the first full year of operations.

<sup>c</sup> From 2015-2019, property and sales tax revenues for schools were shown in general revenue. Beginning in 2020, property and sales tax revenues for schools are shown in operating grants and contributions.

SCHEDULE 3  
TOWN OF COLLIERVILLE  
PROGRAM REVENUES BY FUNCTION/PROGRAM  
Last Ten Fiscal Years  
(accrual basis of accounting)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Governmental Activities:										
General government	\$ 775,027	\$ 5,089,866	\$ 495,251	\$ 664,865	\$ 426,700	\$ 439,609	\$ 421,689	\$ 520,551	\$ 660,891	\$ 1,891,014
Education <sup>a</sup>	-	-	397,168	37,342,062	41,633,016	42,884,451	46,611,772	56,276,459	100,349,468	103,399,985
Roads and public works	8,128,677	3,472,012	3,269,561	2,841,341	6,329,419	5,545,811	5,582,719	9,886,119	8,448,049	7,760,581
Public safety	3,353,826	5,017,081	3,705,252	3,067,241	3,190,248	3,235,995	2,748,452	3,583,732	3,251,993	7,057,403
Sanitation	3,266,172	3,411,338	3,502,010	4,081,413	4,174,199	4,148,421	4,198,279	4,400,884	4,324,763	4,372,327
Culture and recreation	556,884	499,588	632,107	748,151	1,028,282	1,067,147	736,364	787,006	728,544	636,434
Subtotal governmental activities	<u>16,080,586</u>	<u>17,489,885</u>	<u>12,001,349</u>	<u>48,745,073</u>	<u>56,781,864</u>	<u>57,321,434</u>	<u>60,299,275</u>	<u>75,454,751</u>	<u>117,763,708</u>	<u>125,117,744</u>
Business-type activities:										
Water and Sewer	<u>12,680,222</u>	<u>12,983,602</u>	<u>13,724,400</u>	<u>12,879,848</u>	<u>15,453,700</u>	<u>14,088,469</u>	<u>14,683,485</u>	<u>14,792,519</u>	<u>16,776,631</u>	<u>15,619,152</u>
Subtotal business-type activities	<u>12,680,222</u>	<u>12,983,602</u>	<u>13,724,400</u>	<u>12,879,848</u>	<u>15,453,700</u>	<u>14,088,469</u>	<u>14,683,485</u>	<u>14,792,519</u>	<u>16,776,631</u>	<u>15,619,152</u>
Total primary government	<u>\$ 28,760,808</u>	<u>\$ 30,473,487</u>	<u>\$ 25,725,749</u>	<u>\$ 61,624,921</u>	<u>\$ 72,235,564</u>	<u>\$ 71,409,903</u>	<u>\$ 74,982,760</u>	<u>\$ 90,247,270</u>	<u>\$ 134,540,339</u>	<u>\$ 140,736,896</u>

<sup>a</sup> The Collierville Municipal School District was established in 2014. Fiscal year 2015 was the first full year of operations.

SCHEDULE 4  
TOWN OF COLLIERVILLE  
FUND BALANCES OF GOVERNMENTAL FUNDS  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016<sup>a</sup></u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
General Fund										
Nonspendable	\$ 153,045	\$ 161,315	\$ 172,028	\$ 180,804	\$ 3,035,409	\$ 3,036,761	\$ 2,169,278	\$ 2,138,824	\$ 2,057,368	\$ 2,052,308
Restricted	1,677,931	1,885,530	1,508,576	1,621,489	1,323,733	1,527,711	1,890,775	2,030,483	2,793,836	2,796,464
Committed	1,004,206	1,566,727	1,565,296	1,887,716	2,337,876	2,849,714	2,711,047	3,221,148	3,284,475	3,636,154
Assigned	6,019,516	10,295,248	15,822,524	13,198,818	16,060,399	20,871,637	28,251,078	32,753,748	33,246,173	48,654,539
Unassigned	15,181,846	17,052,954	17,717,284	18,950,295	24,651,958	23,282,021	21,778,479	25,983,010	36,657,397	37,614,101
Total general fund	<u>\$ 24,036,544</u>	<u>\$ 30,961,774</u>	<u>\$ 36,785,708</u>	<u>\$ 35,839,122</u>	<u>\$ 47,409,375</u>	<u>\$ 51,567,844</u>	<u>\$ 56,800,657</u>	<u>\$ 66,127,213</u>	<u>\$ 78,039,249</u>	<u>\$ 94,753,566</u>
All Other Governmental Funds										
Nonspendable	\$ 17,983	\$ 12,060	\$ 89,687	\$ 51,527	\$ 31,011	\$ 41,717	\$ 45,716	\$ 47,948	\$ 61,125	\$ 93,197
Restricted	4,343,644	3,069,023	6,696,509	14,100,059	114,353,298	67,917,138	7,543,254	4,348,469	8,595,156	33,195,313
Committed	727,569	660,732	-	-	1,156,386	73,143	117,038	37,105	78,248	590,355
Assigned	593,048	513,210	10,620	-	74,958	129,795	15,441,153	14,957,698	17,758,490	181,410
Unassigned	-	-	(513,960)	-	-	-	-	-	-	-
Total all other governmental funds	<u>\$ 5,682,244</u>	<u>\$ 4,255,025</u>	<u>\$ 6,282,856</u>	<u>\$ 14,151,586</u>	<u>\$ 115,615,653</u>	<u>\$ 68,161,793</u>	<u>\$ 23,147,161</u>	<u>\$ 19,391,220</u>	<u>\$ 26,493,019</u>	<u>\$ 34,060,275</u>

<sup>a</sup> In fiscal year 2016, the Town issued \$93,485,000 of bonds at \$6,104,228 premium for the construction of a new high school.

SCHEDULE 5  
TOWN OF COLLIERVILLE  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018<sup>d</sup></u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>Revenues</b>										
Property taxes	\$ 21,343,304	\$ 21,613,088	\$ 22,682,126	\$ 43,339,038	\$ 48,462,096	\$ 52,111,855	\$ 51,444,270	\$ 56,590,569	\$ 57,493,857	\$ 58,683,479
Other local taxes	12,798,591	16,511,457	18,234,550	26,190,556	28,316,990	29,091,431	33,001,270	36,283,583	36,609,705	40,594,899
Federal revenues	959,130	507,931	104,916	2,601,414	4,182,022	4,633,661	4,668,311	10,651,327	9,119,440	14,375,709
State revenues	5,483,684	5,959,985	6,185,523	39,956,500	42,294,895	44,250,536	47,331,611	51,213,339	52,040,912	54,146,425
Licenses and permits	673,993	1,343,894	1,142,811	1,105,769	1,214,114	1,379,968	1,253,645	1,384,194	2,249,481	2,740,178
Charges for services	4,603,929	4,699,402	5,199,463	6,495,933	6,867,807	7,019,176	7,091,732	8,007,360	7,586,721	6,406,682
Fines and forfeitures	1,228,708	1,606,461	1,614,532	1,805,847	1,648,154	1,550,030	1,533,202	1,681,612	1,138,127	1,935,376
Interest income	33,280	36,221	35,908	50,376	294,145	586,687	788,909	1,260,414	949,596	140,695
Contributions	1,207,091	1,588,212	1,845,267	1,787,520	3,945,575	2,660,087	2,600,697	5,387,614	8,994,255	6,310,424
Other revenues	353,303	171,627	204,750	674,160	800,798	1,234,965	1,450,429	1,502,914	2,739,011	3,022,304
Total revenues	<u>48,685,013</u>	<u>54,038,278</u>	<u>57,249,846</u>	<u>124,007,113</u>	<u>138,026,596</u>	<u>144,518,396</u>	<u>151,164,076</u>	<u>173,962,926</u>	<u>178,921,105</u>	<u>188,356,171</u>
<b>Expenditures</b>										
General government	6,139,869	7,724,217	7,679,053	7,737,130	7,993,550	8,448,948	11,469,642	11,634,601	12,495,035	13,768,286
Roads and public works	6,496,218	6,416,673	6,110,579	6,907,556	6,754,664	7,993,645	7,218,962	7,097,969	7,412,940	7,707,446
Public safety	19,325,879	19,433,648	20,730,180	19,901,835	20,133,085	21,716,419	22,800,268	22,713,476	24,416,715	26,510,268
Sanitation	2,850,986	3,024,158	3,587,473	2,841,297	2,848,570	3,073,667	3,242,701	3,541,278	4,010,659	4,036,414
Culture and recreation	3,810,511	3,953,531	4,215,032	4,385,292	4,449,423	4,715,141	2,096,222	2,014,196	1,841,225	2,040,069
Education	-	-	1,363,515	59,826,715	63,743,735	71,058,331	74,709,581	85,753,081	88,840,989	92,777,456
Capital projects <sup>a</sup>	6,675,607	4,885,287	9,950,206	12,719,095	20,163,778	62,091,021	63,899,716	30,669,494	15,130,122	13,786,165
Debt service										
Principal	2,864,489	2,857,900	3,244,725	3,179,569	3,317,054	4,027,964	4,155,000	4,300,000	4,465,000	4,230,000
Interest and fiscal charges	1,320,351	1,036,390	1,070,199	1,076,285	818,771	5,590,261	4,635,974	4,484,213	4,327,331	4,165,384
Bond Issue costs	103,153	56,018	92,448	-	687,543	-	-	-	-	-
Total expenditures	<u>49,587,063</u>	<u>49,387,822</u>	<u>58,043,410</u>	<u>118,574,774</u>	<u>130,910,173</u>	<u>188,715,397</u>	<u>194,228,066</u>	<u>172,208,308</u>	<u>162,940,016</u>	<u>169,021,488</u>

(Continued)

## Schedule 5 - Continued

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Excess (deficiency) of revenues over (under) expenditures	\$ (902,050)	\$ 4,650,456	\$ (793,564)	\$ 5,432,339	\$ 7,116,423	\$ (44,197,001)	\$ (43,063,990)	\$ 1,754,618	\$ 15,981,089	\$ 19,334,683
<b>Other Financing Sources (Uses)</b>										
Capital lease	-	-	-	700,000	-	-	2,462,708	2,891,213	2,043,458	2,544,036
Sale of capital assets									85,000	135,038
Refunding bonds issued	4,985,000	5,215,000	-	-	-	-	-	-	-	-
Refunding bonds premium	80,858	190,265	-	-	-	-	-	-	-	-
Refunded bond payments	(4,900,000)	(5,343,793)	-	-	(8,690,181)	-	-	-	-	-
Issuance proceeds <sup>c</sup>	-	-	7,700,000	-	113,705,863	-	-	-	-	-
Premium	-	-	154,836	-	-	-	-	-	-	-
Transfers in	6,003,526	4,218,786	8,892,365	13,004,255	16,988,020	59,126,055	53,073,277	19,176,199	11,053,998	5,992,498
Transfers out	(5,238,957)	(3,465,154)	(8,101,872)	(12,214,450)	(16,085,805)	(58,224,445)	(52,253,814)	(18,251,415)	(10,149,710)	(5,080,824)
Total other financing sources (uses)	<u>930,427</u>	<u>815,104</u>	<u>8,645,329</u>	<u>1,489,805</u>	<u>105,917,897</u>	<u>901,610</u>	<u>3,282,171</u>	<u>3,815,997</u>	<u>3,032,746</u>	<u>3,590,748</u>
Net change in fund balances	<u>\$ 28,377</u>	<u>\$ 5,465,560</u>	<u>\$ 7,851,765</u>	<u>\$ 6,922,144</u>	<u>\$ 113,034,320</u>	<u>\$ (43,295,391)</u>	<u>\$ (39,781,819)</u>	<u>\$ 5,570,615</u>	<u>\$ 19,013,835</u>	<u>\$ 22,925,431</u>
Debt service as a percentage of noncapital expenditures <sup>b</sup>	9.8%	8.8%	9.0%	4.0%	3.7%	7.6%	6.7%	6.2%	5.9%	5.4%

<sup>a</sup> Capital projects amount consists of major capital projects.

It does not include capital expenditures reported in the various functional categories of "current expenditures".

<sup>b</sup> For fiscal years 2003 through 2011 the calculation ratio of total debt services expenditures to noncapital expenditures was revised to include only the principal and interest components of debt service expenditures as of the 2012 report. Debt service percentage is calculated using total capital expenditures.

<sup>c</sup> In fiscal year 2016 the Town had three General Obligation Bond issuances. The most significant was for \$93,485,000 at a premium of \$6,104,228 for the construction of a new high school.

<sup>d</sup> In fiscal year 2018, groupings were re-classified: Court fees into Fines and forfeitures, Legislative & other into General government, Drug fund into Public safety. Previous years reflect the reclassification.

SCHEDULE 6  
TOWN OF COLLIERVILLE  
TAX REVENUE BY SOURCE, GOVERNMENTAL FUNDS  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

<b>Fiscal Year</b>	<b>Property</b>	<b>In Lieu of</b>	<b>Local Option Sales</b>	<b>Beer &amp; Liquor</b>	<b>Business &amp; Privilege</b>	<b>Motor Vehicle</b>	<b>Park Land Dedication</b>	<b>Historic Preservation</b>	<b>Total</b>
2012	\$ 21,343,304	\$ 273,984	\$ 9,146,314	\$ 775,664	\$ 1,559,193	\$ 1,030,078	\$ -	\$ 13,360	\$ 34,141,897
2013	21,613,088	462,466	12,351,378	861,913	1,691,183	1,104,074	384,470	40,443	38,509,015
2014	22,682,126	662,208	13,894,730	841,193	1,718,878	1,101,383	120,960	16,158	41,037,636
2015 <sup>a</sup>	22,974,480	390,395	14,488,300	842,076	1,925,564	1,126,878	206,640	46,126	42,000,459
2016	26,902,128	448,705	15,129,725	858,631	2,067,574	1,124,698	580,860	10,882	47,123,203
2017	27,925,245	460,047	15,336,312	912,525	2,123,508	1,147,116	192,780	62,261	48,159,794
2018	28,757,196	449,176	16,029,675	964,226	2,298,569	1,142,517	206,640	55,111	49,903,110
2019	32,620,755	536,827	16,748,812	993,158	2,467,268	1,532,564	286,020	31,567	55,216,971
2020	33,582,620	463,412	17,128,274	1,100,650	2,334,808	1,511,185	452,340	46,567	56,619,856
2021	34,627,186	480,250	21,177,889	1,245,919	1,735,986	1,527,301	291,060	9,649	61,095,240
Change 2012-2021	62.2%	75.3%	131.5%	60.6%	11.3%	48.3%	N/A	-27.8%	78.9%

<sup>a</sup> Beginning in 2015 a portion of the Town's taxes are required to be used to support Collierville Municipal Schools and are included as revenue for the General Purpose School Fund instead of the General Fund. For comparative purposes total property taxes continue to be reflected on this schedule.

SCHEDULE 7  
TOWN OF COLLIERVILLE  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
Last Ten Fiscal Years  
(in thousands of dollars)

<b>Fiscal Year</b>	<b>Farm Property</b>	<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Multiple Property</b>	<b>Personal Property</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Taxable Value</b>	<b>Taxable Assessed Value as a Percentage of Actual Taxable Value</b>
2012	\$ 9,094	\$ 1,024,955	\$ 314,227	\$ 46,149	\$ 5,407	\$ 55,882	\$ 1,455,714	\$ 1.43	\$ 5,273,787	27.603%
2013	12,553	1,075,944	305,564	45,164	4,968	56,406	1,500,599	1.43	5,467,621	27.445
2014	11,213	1,009,343	323,547	43,304	4,953	54,525	1,446,885	1.53	5,229,589	27.667
2015	10,392	1,018,956	324,199	41,174	4,432	53,375	1,452,528	1.53	5,255,180	27.640
2016	10,370	1,034,551	329,925	40,907	4,799	50,908	1,471,460	1.78	5,324,668	27.635
2017	10,238	1,050,716	338,700	40,569	4,599	60,748	1,505,570	1.78	5,441,895	27.666
2018	11,012	1,210,506	386,225	46,678	4,560	66,063	1,725,044	1.63	6,238,377	27.652
2019	10,813	1,234,316	389,821	47,076	4,565	71,092	1,757,683	1.83	6,359,574	27.638
2020	10,226	1,258,673	393,374	46,970	4,565	60,455	1,774,262	1.83	6,427,812	27.603
2021	10,777	1,287,208	397,014	48,432	4,573	62,146	1,810,149	1.72	6,562,284	27.584

**Source:** Shelby County Assessor's Office

**Notes:** Property in Shelby County is reassessed every four years. The county assesses property at 25 percent of actual value for residential and farm property, 40 percent for commercial and industrial property, 0 to 40 percent for multiple property and 30 percent for personal property. Tax rates are per \$100 of assessed value.

SCHEDULE 8  
TOWN OF COLLIERVILLE  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
Last Ten Fiscal Years  
(Rate per \$100 of assessed value)

Fiscal Year	Town Direct Rates		Total Direct Rate	Overlapping Rate <sup>a</sup>
	Basic Rate	Parks Improvement <sup>b</sup>		Shelby County
2012	1.43	-	1.43	4.06
2013	1.43	-	1.43	4.06
2014	1.53	-	1.53	4.42
2015	1.53	-	1.53	4.37
2016	1.78	-	1.78	4.37
2017	1.78	-	1.78	4.37
2018	1.63	-	1.63	4.11
2019	1.83	-	1.83	4.05
2020	1.83	-	1.83	4.05
2021	1.72	-	1.72	3.45

**Note:** The Town's property tax rate may be increased by a majority vote of the Board of Mayor and Aldermen on three readings, one of which is a public hearing.

<sup>a</sup> The overlapping rate is that of the county government that applies to property owners in the Town of Collierville. Source: Shelby County Assessor's office.

<sup>b</sup> The Parks Improvement portion of the direct rate is an assignment of funds by the Board of Mayor and Aldermen and not a legal restriction on taxes levied.



SCHEDULE 9  
TOWN OF COLLIERVILLE  
PRINCIPAL PROPERTY TAX PAYERS  
Current year and Nine Years Ago

<u>Taxpayer</u>	<u>2021</u>			<u>2012</u>		
	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total Town Taxable Assessed Value</u>	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total Town Taxable Assessed Value</u>
Carrier Corporation	\$ 24,328,930	1	1.10%	\$ 18,425,430	3	1.23%
AT&T Mobility	20,121,358	2	0.75	29,432,946	1	1.96
G&I VII (Carriage Crossing)	13,738,480	3	1.32	25,619,840	2	1.70
Legacy Farm, LLC	13,220,080	4	0.72	11,400,000	4	0.76
Schilling Farms-Sabina, LLC	12,414,640	5	0.68			
Signature Schilling Farms, LLC	11,062,120	6	0.60			
Schilling Apartment Investors	10,659,520	7	0.58			
Dogwood Creek Associates, LLC	9,320,800	8	0.58	8,324,160	6	0.55
Westbrook Crossing GP	9,167,000	9	0.51			
Meridian Park Investment Group, LLC	9,142,440	10	0.50			
Madison 324, LLC				9,881,880	5	0.66
Delta Beverage Group, Inc.				7,750,430	7	0.52
Alan & Susan Kosten				7,421,680	8	0.49
Bailey Creek Associates, LLC				7,205,160	9	0.48
LTF Real Estate Company				7,118,920	10	0.47
Total	<u>\$ 133,175,368</u>		7.25%	<u>\$ 132,580,446</u>		7.61%

Sources: Shelby County Assessor's Office and State of Tennessee

SCHEDULE 10  
TOWN OF COLLIERVILLE  
PROPERTY TAX LEVIES AND COLLECTIONS  
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year <sup>a</sup>	Adjustments to Initial Levy <sup>b</sup>	Final Adjusted Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years <sup>c</sup>	Total Collections to Date	
				Amount <sup>c</sup>	Percentage of Levy		Amount	Percentage of Levy
2012	\$ 20,816,706	\$ (289,394)	\$ 20,527,312	\$ 20,081,479	97.83%	\$ 404,176	\$ 20,485,655	99.80%
2013	21,458,562	(199,473)	21,259,089	20,820,857	97.94	395,541	21,216,398	99.80
2014	22,137,343	(237,511)	21,899,832	21,576,099	98.52	285,114	21,861,213	99.82
2015	22,223,670	4,311	22,227,981	21,957,997	98.79	237,605	22,195,602	99.85
2016	26,191,981	41,068	26,233,048	25,845,903	98.52	335,663	26,181,566	99.80
2017	26,799,134	181,005	26,980,139	26,702,124	98.97	208,600	26,910,724	99.74
2018	28,118,218	(95,919)	28,022,299	27,675,032	98.76	213,752	27,888,784	99.52
2019	32,165,608	(193,551)	31,972,057	31,492,883	98.50	378,722	31,871,605	99.69
2020	32,469,003	91,828	32,560,831	32,044,974	98.42	280,304	32,325,278	99.28
2021	33,125,730	723,828	33,849,558	33,345,231	98.51	-	33,345,231	98.51

**Source:** Shelby County Assessor's Office

<sup>a</sup> Initial certified levy before Board of Appeals adjustments and other change orders.

<sup>b</sup> Adjustments include change orders and new bills.

<sup>c</sup> Beginning with the ACFR for the year ended June 30, 2012, this schedule has been revised to net refunds and returned checks from collections.

SCHEDULE 11  
TOWN OF COLLIERVILLE  
DIRECT AND OVERLAPPING SALES TAX RATES  
Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>Town Direct Rate</b>	<b>State of Tennessee<sup>a</sup></b>
2012	2.25	7.00
2013	2.75	7.00
2014	2.75	7.00
2015	2.75	7.00
2016	2.75	7.00
2017	2.75	7.00
2018	2.75	7.00
2019	2.75	7.00
2020	2.75	7.00
2021	2.75	7.00

**Note:** The town sales tax rate may be changed only with the approval of the state legislature.

<sup>a</sup> The overlapping rate is that of the state government that applies to sales within the Town. The state rate was increased by 1% in FY 2004. The rate on food items has had several incremental adjustments, and as of July 1, 2017 is 4%.

SCHEDULE 12  
TOWN OF COLLIERVILLE  
RATIOS OF OUTSTANDING DEBT BY TYPE  
Last Ten Fiscal Years  
(dollars in thousands except per capita)

Fiscal Year	Governmental Activities				Business-type Activities		Total Primary Government	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Notes Payable	Settlement Obligation	Capital Lease	Water & Sewer Revenue & Tax Bonds	General Obligation Bonds			
2012	\$ 29,315	\$ 1,113	\$ -	\$ -	\$ 29,631	\$ 16	\$ 60,075	3.53%	\$ 1,366
2013	27,924	846	-	-	29,504	12	58,286	3.33	1,326
2014	32,746	572	5,381	-	27,303	7	66,009	3.77	1,501
2015	30,015	290	5,025	465	25,043	5	60,842	3.46	1,384
2016	132,903 <sup>a</sup>	-	4,580	235	22,987	2	160,707	7.73	3,289
2017	128,792	-	4,165	-	20,475	-	153,432	7.33	3,120
2018	124,329	-	3,742	1,660	18,158	-	147,889	6.62	2,941
2019	119,721	-	3,309	2,797	15,471	-	141,298	5.97	2,922
2020	114,948	-	2,866	2,375	12,673	-	132,862	5.31	2,704
2021	110,410	-	2,414	2,416	10,091	-	125,331	4.81	2,547

**Source:** US Census Bureau estimated per capita income. Population estimate from Annual Financial Plan.

<sup>a</sup> The Town issued bonds of \$93,485,000 for the construction of a new high school.

SCHEDULE 13  
TOWN OF COLLIERVILLE  
RATIOS OF GENERAL BONDED DEBT OUTSTANDING  
Last Ten Fiscal Years  
(dollars in thousands except per capita)

Fiscal Year	<u>General Bonded Debt Outstanding</u>		Percentage of Actual Taxable Value of Property	Per Capita
	<u>General Obligation Bonds</u>	<u>Total</u>		
2012	29,331	29,331	0.56	667
2013	27,936	27,936	0.51	635
2014	32,753	32,753	0.63	745
2015	30,020	30,020	0.57	683
2016	132,905	132,905	2.50	2,720
2017	128,792	128,792	2.37	2,619
2018	124,329	124,329	1.99	2,472
2019	119,721	119,721	1.88	2,365
2020	114,948	114,948	1.79	2,199
2021	110,410	110,410	1.68	2,116

**Source:** US Census Bureau estimated per capita income. Population estimate from Annual Financial Plan.

SCHEDULE 14  
TOWN OF COLLIERVILLE  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
June 30, 2021  
(dollars in thousands)

	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Shelby County	\$ 971,789	9.38%	\$ 91,154
Town direct debt	115,240	100%	<u>115,240</u>
Total direct and overlapping debt			<u><u>\$ 206,394</u></u>

**Sources:** Assessed value data used to estimate applicable percentages provided by the Shelby County Assessor's office. Debt outstanding provided by each governmental unit.

**Note:** Overlapping governments are those that coincide with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Collierville. This process recognizes that, when considering the town's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account.

SCHEDULE 15  
TOWN OF COLLIERVILLE  
PLEDGED-REVENUE COVERAGE  
Last Ten Fiscal Years  
(dollars in thousands)

Fiscal Year	Water & Sewer Tax & Revenue Bonds					Coverage
	Total	Less:	Net			
	Revenue and Other Sources	Operating Expenses	Available Revenue	Principal	Interest	
2012	12,468	6,886	5,582	1,845	1,319	1.76%
2013	11,909	6,810	5,099	1,934	1,083	1.69
2014	12,081	7,050	5,031	2,034	958	1.68
2015	11,830	7,058	4,772	2,093	890	1.60
2016	12,314	7,633	4,681	2,148	741	1.62
2017	12,600	7,938	4,663	2,242	747	1.56
2018	13,021	8,033	4,988	2,045	680	1.83
2019	13,529	8,140	5,389	2,415	589	1.79
2020	13,457	8,493	4,964	2,525	498	1.64
2021	13,648	8,226	5,422	2,310	392	2.01

SCHEDULE 16  
TOWN OF COLLIERVILLE  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>Population</b>	<b>Personal Income</b> <i>(thousands of dollars)</i>	<b>Per Capita Personal Income</b>	<b>School Enrollment<sup>c</sup></b>	<b>Unemployment Rate<sup>a</sup></b>
2012	43,965 <sup>b</sup>	1,703,424	38,745 <sup>b</sup>	8,639	6.5
2013	43,965 <sup>b</sup>	1,749,279	39,788 <sup>b</sup>	9,062	6.6
2014	43,965 <sup>b</sup>	1,719,119	39,102 <sup>b</sup>	8,572	6.3
2015	43,965 <sup>b</sup>	1,760,447	40,042 <sup>b</sup>	9,646	5.6
2016	48,863 <sup>d</sup>	2,078,485	42,537 <sup>d</sup>	9,534	4.1
2017	49,177 <sup>d</sup>	2,091,842	42,537 <sup>d</sup>	9,448	4.2
2018	50,286 <sup>d</sup>	2,233,201	44,410 <sup>d</sup>	9,933	4.1
2019	50,616 <sup>d</sup>	2,365,539	46,735 <sup>d</sup>	9,985	3.3
2020	52,264 <sup>e</sup>	2,500,467	47,843 <sup>d</sup>	10,027	3.5
2021	52,167 <sup>e</sup>	2,605,794	49,951 <sup>d</sup>	10,002	3.4

<sup>a</sup> Information about unemployment is provided by the Tennessee Department of Labor and Workforce Development.

<sup>b</sup> Population and per capita income according to the U. S. Census Economic Data.

<sup>c</sup> School enrollment includes statistics for public, private and home schools within the Town's borders. In 2015 Collierville began its own municipal school system and assumed operation of the public schools within the Town formerly operated by Shelby County Schools.

<sup>d</sup> Estimated population and per capita income according to the U. S. Census Bureau.

<sup>e</sup> Estimated population according to the Town's Development Department.



SCHEDULE 17  
TOWN OF COLLIERVILLE  
PRINCIPAL EMPLOYERS  
Current year and Nine Years Ago

<u>Employer</u>	<u>2021</u>			<u>2012</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment<sup>1</sup></u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment<sup>1</sup></u>
FedEx	2,700	1	0.57%	2,961	1	0.66%
Carrier Corporation	1,500	2	0.32	1,428	2	0.32
Collierville Schools	1,200	3	0.25			
Town of Collierville	606	4	0.13	449	5	0.10
Baptist Hospital - Collierville	400	5	0.08	409	6	0.09
Orgill	300	6	0.06			
Helena Chemical	250	7	0.05	250	9	0.06
Juice Plus (NSA)	250	8	0.05			
MCR Safety	250	9	0.05			
CCL Label	200	10	0.04			
Shelby County Schools				684	3	0.15
Kroger				470	4	0.10
Wal-Mart				400	7	0.09
Pepsi Americas				300	8	0.07
Central Church				225	10	0.05
Total	<u>7,656</u>		1.84%	<u>7,576</u>		1.69%

**Sources:** U. S. Census Bureau, Town of Collierville Economic Development Department

<sup>1</sup>Percentage of total Shelby County employment. (TN Dept of Labor & Workforce

SCHEDULE 18  
TOWN OF COLLIERVILLE  
FULL-TIME TOWN GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM  
Last Ten Fiscal Years

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
General Government										
Administration	12	13	12	13	13	15	13	14	15	16
Morton Museum <sup>a</sup>	1	1	2	2	2	2	3	3	3	3
Library <sup>b</sup>	-	-	-	-	8	8	8	8	8	8
Financial Administration	19	19	19	21	21	19	20	20	20	21
Human Resources	4	4	5	6	5	5	6	6	6	6
Information Technology	5	5	5	5	6	6	6	6	6	7
General Services Administration	13	14	15	15	16	18	8	8	8	8
General Services Parks & Facilities										
Maintenance <sup>c</sup>	-	-	-	-	-	-	48	48	47	47
Development										
Administration	2	2	3	3	3	3	3	3	3	2
Office of Planning	9	9	9	9	10	10	10	9	9	11
Code Enforcement	10	11	13	14	14	15	15	15	15	15
Office of Engineer	11	11	11	11	12	12	12	12	12	13
Education <sup>d</sup>										
Professional	-	-	-	585	642	659	728	690	690	690
Clerical	-	-	-	53	54	55	49	48	48	55
Other	-	-	52	144	174	204	218	443	440	439
Public Safety										
Animal Services	5	4	4	4	5	6	9	9	9	9
Municipal Court	9	9	9	12	12	11	17	17	17	17
Police Department	137	138	141	141	140	149	143	158	163	167
Fire Department	69	69	69	69	71	73	73	73	73	98
Public Services										
Administration	5	7	7	7	7	8	9	9	9	9
Vehicle Maintenance	7	7	9	9	10	11	9	9	9	10
Streets and Drainage	25	29	29	29	29	29	22	27	28	28
Sanitation	27	28	30	30	31	31	30	30	30	33
Parks and Recreation	44	44	46	50	49	50	13	13	13	13
Public Utilities										
Water Treatment Plant	5	5	5	5	5	4	5	5	5	5
Water Distribution System	13	12	14	17	17	19	19	19	19	19
Wastewater Collection	10	10	8	6	7	8	8	8	8	8
Wastewater Treatment	7	7	7	7	7	7	7	7	7	7
Total	<u>449</u>	<u>458</u>	<u>524</u>	<u>1,267</u>	<u>1,370</u>	<u>1,437</u>	<u>1,511</u>	<u>1,717</u>	<u>1,720</u>	<u>1,764</u>

**Sources:** Town of Collierville Human Resources Department.

**Notes:** A full-time employee is scheduled to work 2,080 hours per year (including vacation and sick leave).

<sup>a</sup> FY 2012 a new department was created for the Morton Museum with a curator position added.

<sup>b</sup> In FY 2016, the Library became a department in the General Fund for the Town

<sup>c</sup> Beginning in FY 2018, Parks maintenance staff was transferred to General Services Parks and Facilities Maintenance.

<sup>d</sup> Administrative employees for the schools were hired in FY 2014, school operations began in FY 2015.

SCHEDULE 19  
TOWN OF COLLIERVILLE  
OPERATING INDICATORS BY FUNCTION/PROGRAM,  
Last Ten Fiscal Years

<i>Function/Program</i>	<u>2012<sup>c</sup></u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020<sup>e</sup></u>	<u>2021</u>
Development										
Permits issued	3,130	4,050	3,893	3,355	3,658	3,597	3,988	3,874	2,268	3,913
Inspections conducted	9,163	12,652	12,395	11,417	8,965	11,084	12,005	11,642	6,372	8,550
Police <sup>a</sup>										
Physical arrests	2,591	2,424	2,745	2,604	2,412	2,404	2,059	1,528	1,491	N/A
Traffic citations	12,001	11,643	12,731	11,459	9,045	10,230	9,742	7,415	6,443	N/A
DUI arrests	152	125	138	151	102	143	138	77	130	N/A
Fire										
Total responses	2,799	3,011	3,066	3,207	3,507	3,429	3,828	3,947	3,845	4,223
Fires extinguished	94	102	93	88	91	72	102	74	77	86
Inspections	2,637	2,615	2,789	2,717	2,508	4,112	4,312	3,243	3,222	2,784
Sanitation										
Refuse collected (tons) <sup>b</sup>	13,993	14,344	14,812	14,332	14,469	14,742	14,681	15,103	16,905	17,482
Recyclables collected (tons)	1,927	1,835	1,872	3,071	3,100	3,149	3,300	3,049	2,421	1,980
Other public works										
Street resurfacing (lane miles)	33	27	24	20	29	24	31	17	20	23
Sidewalk replacement (linear feet) <sup>d</sup>	401	223	235	175	129	-	-	-	-	-
Curb replacement (linear feet) <sup>c</sup>	1,921	3,513	1,521	2,325	1,951	1,226	3,500	1,500	1,090	1,448
Pavement repairs	238	220	380	502	285	237	3,000	3,000	2,603	4,095
Parks and Recreation										
Adult/youth sports participants	5,546	5,879	5,872	5,989	6,048	6,420	6,484	5,840	1,150	2,350
Community center admissions	140,211	140,536	140,548	140,829	141,533	140,117	141,400	141,500	32,500	74,000
Harrell Theatre attendance	30,112	22,857	22,922	31,412	31,725	32,043	31,433	32,450	1,255	11,510
Library										
Volumes in collection	117,057	122,209	129,452	134,452	125,120	132,545	120,183	124,023	125,364	128,541
Total volumes circulated	350,044	362,498	348,300	340,902	333,478	343,347	343,732	371,677	367,438	299,801
Water										
New construction connections	154	212	264	262	259	695	244	233	186	365
Water main breaks	15	39	25	45	39	19	36	22	18	21
Average daily consumption (thousands of gallons)	6,803	6,006	5,933	5,586	6,035	6,173	6,157	6,000	5,659	6,758
Peak day consumption (thousands of gallons)	15,472	14,543	10,862	10,601	12,473	11,339	11,471	11,641	10,562	12,800
Wastewater										
Average daily sewage treatment (thousands of gallons)	3,937	4,144	4,233	4,174	4,214	4,069	4,590	4,509	3,322	4716

**Sources:** Various town departments.

**Notes:**

<sup>a</sup> The Police Department measures are by calendar year.

<sup>b</sup> Household garbage only. Junk and yard waste is not included.

<sup>c</sup> The first year for tracking of this data.

<sup>d</sup> Beginning in 2017, sidewalk maintenance is the responsibility of the property owner, therefore the Town no longer tracks this number.

<sup>e</sup> Due to the ongoing COVID-19 pandemic in 2020, the number of permits issued and inspections conducted are significantly less than previous years. The number of adult/youth sports participants, community center admissions and Harrell Theatre attendance have also been negatively impacted by the health mandates established as a result of the pandemic.

SCHEDULE 20  
TOWN OF COLLIERVILLE  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM  
Last Ten Fiscal Years

<i><b>Function/Program</b></i>	<u><b>2012</b></u>	<u><b>2013</b></u>	<u><b>2014</b></u>	<u><b>2015</b></u>	<u><b>2016</b></u>	<u><b>2017</b></u>	<u><b>2018</b></u>	<u><b>2019</b></u>	<u><b>2020</b></u>	<u><b>2021</b></u>
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol units	75	79	79	79	80	79	81	88	87	88
Fire stations	5	5	5	5	5	5	5	5	5	5
Sanitation										
Refuse collection trucks	24	26	26	26	30	31	32	32	29	29
Recycle Trucks <sup>a</sup>	0	0	2	3	3	3	3	5	5	5
Other public works										
Streets (miles)	311	336	340	340	346	350	350	350	370	370
Streetlights	6,599	6,599	6,599	6,695	6,716	6,805	6,809	7,001	7,169	7,223
Traffic Signals (intersections)	39	39	40	40	42	43	46	45	46	47
Education <sup>d</sup>										
Schools										
High	-	-	1	1	1	1	1	1	1	1
Middle	-	-	2	2	2	2	2	2	2	2
Elementary	-	-	5	5	5	5	5	5	5	5
Parks and Recreation										
Parks	18	18	18	20	20	20	20	20	20	21
Acreage <sup>b</sup>	750	750	775	1,025	1,025	1,025	1,025	1,025	1,025	1,055
Playgrounds <sup>c</sup>	13	13	13	15	15	15	15	15	15	15
Baseball/softball diamonds	15	15	15	15	15	15	15	17	17	17
Soccer/football fields	11	11	11	12	12	12	12	12	12	12
Community centers	1	1	1	1	1	1	1	1	2	2
Water										
Water mains (miles)	240	240	242	248	250	283	283	307	315	315
Fire hydrants	3,103	3,103	3,366	3,400	3,457	3,500	3,600	3,600	3,650	3,731
Water treatment plants	5	5	5	5	5	5	5	5	5	5
Storage capacity (thousands of gallons)	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250
Wastewater										
Sewer mains (miles)	228	228	230	235	240	270	270	270	274	275
Wastewater treatment plants	2	2	2	2	2	2	2	2	2	2
Treatment capacity (thousands of gallons)	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500

**Sources:** Various town departments.

**Notes:**

<sup>a</sup> Recycling operations were contracted out during 2011. The Town resumed operations in FY 2013.

<sup>b</sup> Includes Department owned wetlands.

<sup>c</sup> Includes new Hinton Park facility.

<sup>d</sup> In 2014, the Town received 8 schools from Shelby County in a transfer of operations. The Collierville Schools opened to students in August 2014.

SCHEDULE 21  
TOWN OF COLLIERVILLE  
INSURANCE COVERAGE  
June 30, 2021

---

Public Entity Partners TMP – 7718-17	Property Insurance	\$199,507,264 Buildings & Personal Property; \$2,256,793 Electronic Data; \$2,041,180 Mobile Equipment, \$197,250,471 Equipment Breakdown; \$5,000 Deductible Buildings, Personal Property, Equipment Breakdown; \$250 Deductible Mobile Equipment; \$250 Deductible Electronic Data Processing Equipment
Public Entity Partners – 0070-17	General Liability and Personal Injury	\$300,000 / \$700,000 Bodily Injury Tort Liability; \$100,000 Property Damage Tort Liability; \$100,000 Fire Damage; \$100,000 Each Impounded Property; \$100,000 Non-Monetary Defense; \$1,000 per Person, \$10,000 per Accident Medical Payments; \$5,000,000 Each Other Loss; \$1,000,000 Catastrophic Medical per occurrence, \$500,000 Catastrophic Medical per person
	Automobile Liability	\$300,000 / \$700,000 Bodily Injury Tort Liability; \$100,000 Property Damage Tort Liability; \$5,000,000 Each Other Loss; \$1,000 per Person, \$10,000 per Accident Medical Payments; \$1,000,000 Catastrophic Medical
	Uninsured Motorist	\$300,000 Per Occurrence Bodily Injury; \$100,000 Property Damage
	Comprehensive, Collision	\$250 Deductible Per Occurrence; \$500 Deductible per Occurrence
	Errors or Omissions Liability	\$5,000,000 Per Occurrence; \$100,000 Non-Monetary Defense; \$1,000,000 Employee Benefits Liability; \$5,000 Deductible
TWC – 0032-17	Worker's Compensation	\$300,000 Bodily Injury Each Accident; \$700,000 Bodily Injury by Policy Limit; \$300,000 Each Employee by Disease

(Continued)

Schedule 21 - Continued

Public Entity Partners Insurance Pool TWC 0-0032-05	Special Risk Volunteer Auxiliary Police Medical	Unlimited - Medical payment only
AIG Life Insurance Company SRG8051362	Special Risk Volunteer Policemen's Accidental Death, Medical and Disability	\$25,000 / \$25,000 / \$200 Weekly Benefit: \$200 Maximum: \$125,000/Accident
Brown & Associates Acct # COLPO	Sheriff's Deputy Bonds	\$50,000
Brown & Associates	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Notary Public Underwriters of TN, Inc.	Notary Bonds	\$ 10,000
Clay & Land	Notary Bonds	\$ 10,000
Clay & Land	Notary Bonds	\$ 10,000
Public Entity Partners – 7718-17	Crime Coverage	\$250,000 Employee Dishonesty; \$250,000 Forgery or Alteration; \$250,000 Theft, Disappearance, Destruction; \$250,000 Computer Fraud; \$250,000 Other - Money Order & Counterfeit Paper Currency \$1,000 Deductible
QBE Insurance Corporation MHH010303	Town of Collierville Volunteers	\$2,500 Principal Sum; \$25,000 Medical Indemnity

## **GOVERNMENT AUDITING STANDARDS SECTION**

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE**  
For the Year Ended June 30, 2021

<b>Federal Grantor/Pass-Through Grantor/Program</b>	<b>Assistance Listing Number</b>	<b>Contract Number</b>	<b>Receivable (Unearned) 6/30/2020</b>	<b>Receipts</b>	<b>Expenditures</b>	<b>Receivable (Unearned) 6/30/2021</b>
<b>U.S. Department of Interior</b>						
<u>Passed thru Tennessee Department of Environment and Conservation</u>						
Historic Resources Survey Grant	15.904	P20AF00050	\$ -	\$ -	\$ 12,676	\$ 12,676
<b>U.S. Department of Justice</b>						
<u>Passed thru Tennessee Department of Finance and Administration</u>						
<u>Office of Criminal Justice Programs</u>						
Tennessee Department of Finance and Administration Office of Criminal Justice Programs	16.034	2020-VD-BX-0393	-	7,478	7,478	-
<u>Passed thru Tennessee Governor's Highway Safety Office.</u>						
Bulletproof Vest Partnership Program	16.607	FY21	7,366	4,389	2,940	5,917
<u>Direct Award</u>						
Equitable Sharing Program	16.922	TN0790100	-	17,435	17,435	-
<b>Total U.S. Department of Justice</b>			<u>7,366</u>	<u>29,302</u>	<u>27,853</u>	<u>5,917</u>
<b>U.S. Department of Transportation</b>						
<u>Passed thru State of Tennessee</u>						
<u>Highway Planning and Construction Cluster</u>						
Highway Planning and Construction	20.205	STP-M-57(66)	15,072	33,319	26,398	8,151
Highway Planning and Construction	20.205	STP-M-175(28)	-	2,911	18,973	16,062
Highway Planning and Construction	20.205	STP-M-9417(13)	-	211	12,091	11,880
Highway Planning and Construction	20.205	STP-M-5437(11)	103,326	227,236	154,905	30,995
Highway Planning and Construction	20.205	STP-M-175(25)	-	1,700	3,469	1,769
Highway Planning and Construction	20.205	STP-M-5426(10)	7,201	15,906	436,856	428,151
Highway Planning and Construction	20.205	TAP-M-9417(11)	25,160	160,200	194,880	59,840
Total CFDA 20.205			<u>150,759</u>	<u>441,483</u>	<u>847,572</u>	<u>556,848</u>
<u>Tennessee Governor's Highway Safety Office</u>						
High Visibility Enforcement of TN Traffic Safety Laws	20.607	N/A	-	1,521	2,304	783
<b>Total U.S. Department of Transportation</b>			<u>150,759</u>	<u>443,004</u>	<u>849,876</u>	<u>557,631</u>

See independent auditor's report and accompanying notes to the schedule.



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE**  
For the Year Ended June 30, 2021

<b>Federal Grantor/Pass-Through Grantor/Program</b>	<b>Assistance Listing Number</b>	<b>Contract Number</b>	<b>Receivable (Unearned) 6/30/2020</b>	<b>Receipts</b>	<b>Expenditures</b>	<b>Receivable (Unearned) 6/30/2021</b>
<b>U.S. Department of Treasury</b>						
<u>Passed thru from Shelby County</u>						
COVID-19 - Coronavirus Relief Fund	21.019	N/A	-	2,579,900	2,579,900	-
<u>Direct Award</u>						
COVID-19 - Coronavirus State & Local Fiscal Recovery Funds	21.027	N/A	-	2,198,617	-	(2,198,617)
<b>Total U.S. Department of Treasury</b>			-	4,778,517	2,579,900	(2,198,617)
<b>U.S. Department of Homeland Security</b>						
<u>Direct Award</u>						
Assistance to Firefighter's Grant Program	97.044	EMW-2019-FG-00515	-	180,455	180,455	-
<b>Total Federal Awards</b>			\$ 158,125	\$ 5,431,278	\$ 3,650,760	\$ (1,622,393)
<b>State Financial Assistance</b>						
Statewide Direct Appropriation Grant Program			-	1,147,018	1,147,018	-
<b>Total Federal Awards and State Financial Assistance</b>			\$ 158,125	\$ 6,578,296	\$ 4,797,778	\$ (1,622,393)

See independent auditor's report and accompanying notes to the schedule.

**TOWN OF COLLIERVILLE, TENNESSEE**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**AND STATE FINANCIAL ASSISTANCE**  
For the Year Ended June 30, 2021

---

**NOTE A – BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards and state financial assistance (the Schedule) includes the federal and state grant activity of the Town of Collierville, Tennessee (the Town) under programs of the federal government for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Town, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Town.

**NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

- 1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- 2) Pass-through entity identifying numbers are presented where available.
- 3) There were no federal awards passed through to subrecipients.
- 4) The Town has elected not to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.
- 5) The grant revenue amounts received and expensed (eligible for reimbursement) are subject to audit adjustment. If any expenses are disallowed by the grantor as a result of such audit, and claim for reimbursement to the grantor would become a liability of the Town of Collierville. In the opinion of management, all grant expenses (eligible for reimbursement) are in compliance with the terms of the grant agreement and applicable federal and state laws and regulations.

**NOTE C – RECONCILIATION OF THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE TO THE FINANCIAL STATEMENTS**

The following is a reconciliation of expenditures per the schedule of expenditures of federal awards and state financial assistance to the revenue balances in the Town's financial statements.

Total grant revenue per governmental funds financial statements	\$ 14,375,709
Collierville Schools grant revenue	(9,716,672)
Change in unavailable revenue	127,688
Non-federal and non-state grants and awards	11,053
Total federal awards and state financial assistance	<u>\$ 4,797,778</u>

**INDEPENDENT AUDITOR’S REPORT  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Mayor and Board of Aldermen of the  
Town of Collierville, Tennessee:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activity, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the Town of Collierville, Tennessee (the “Town”), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town’s basic financial statements, and have issued our report thereon dated December 17, 2021. Our report includes a reference to other auditors who audited the financial statements of the Board of Education of Collierville Schools, (the “Schools”), as described in our report on the Town’s financial statements. This report does not include the results of the other auditors testing of internal control over financial reporting and compliance and other matters that are reported on separately by those other auditors.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Town’s internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Town’s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Watkins Wilkerson, PLLC". The signature is written in a cursive, flowing style.

Memphis, Tennessee  
December 21, 2021

## **INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

To the Mayor and Board of Aldermen of the  
Town of Collierville, Tennessee:

### **Report on Compliance for Each Major Federal Program**

We have audited the Town of Collierville, Tennessee's (the "Town") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Town's major federal programs for the year ended June 30, 2021. The Town's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

The Town of Collierville, Tennessee's basic financial statements include the operations of Collierville Schools (the "Schools"), which include the general purpose school fund, each major fund, and the fiduciary fund of the School. The School's expended \$8,527,322 in federal awards and \$47,003,386 in state awards which are not included in the Town of Collierville, Tennessee's schedule of expenditures of federal and state awards during the year ended June 30, 2021. Our audit, described below, did not include the operations of the Schools because the Schools engaged other auditors to perform an audit of compliance.

### **Management's Responsibility**

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Town's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Town's compliance.

### **Opinion on Each Major Federal Program**

In our opinion, the Town complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on its major federal programs for the year ended June 30, 2021.

### **Report on Internal Control over Compliance**

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "Wathins Wilkerson, PLLC". The signature is written in a cursive, flowing style.

Memphis, Tennessee  
December 21, 2021

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
For the Year Ended June 30, 2021

---

**SECTION I – SUMMARY OF INDEPENDENT AUDITOR’S RESULTS**

**Financial Statements**

Type of auditors report issued on whether financial statements audited  
were prepared in accordance with accounting principles generally  
accepted in the United State of America Unmodified

Internal control over financial reporting:  
Material weakness(es) identified?      Yes   X   No

Significant deficiency(ies) identified not considered  
to be material weakness(es)?      Yes   X   None Reported

Noncompliance material to financial statements noted?      Yes   X   No

**Federal Awards**

Internal control over major programs:  
Material weakness(es) identified?      Yes   X   No

Significant deficiency(ies) identified not considered  
to be material weakness(es)?      Yes   X   None Reported

Type of auditors report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported  
in accordance with 2 CFR 200.516(a)      Yes   X   No

Identification of major programs:

*Assistance Listing Number: 21.019 – COVID-19 Coronavirus Relief Fund*

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Did auditee qualify as a low-risk auditee?      Yes   X   No

**TOWN OF COLLIERVILLE, TENNESSEE**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)**  
For the Year Ended June 30, 2021

---

**SECTION II – FINANCIAL STATEMENT FINDINGS**

None reported.

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None reported.



**TOWN OF COLLIERVILLE, TENNESSEE**  
**SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS**  
For the Year Ended June 30, 2021

---

**SECTION I – FINANCIAL STATEMENT FINDINGS**

None reported.

**SECTION II – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None reported.